JOINT RESERVOIR COMMITTEE & AUTHORITY BOARD MEETING AGENDA ITEM 2.1

UPDATED FEASIBILITY TOTAL PROJECT COST ESTIMATE
JUNE 23, 2021



Background

- 1. In 2019 the Authority initiated a comprehensive Value Planning process to identify the "right size" project
 - a) Affordable
 - b) Buildable
 - c) Permittable
- 2. The process was documented in the April 2020 Sites Project Value Planning Alternatives Appraisal Report
 - a) Recommended Alternative VP7: 1.5 MAF Reservoir
 - b) Alternative options VP5 and VP6: 1.3 MAF Reservoir
 - c) Conceptual screening cost estimate (AACE Class 5) of approximately \$3 billion in 2019 dollars

Feasibility Design

- 1. Feasibility design of the "right size" project initiated in the Summer of 2020
 - a) Alternative 1: 1.5 MAF Reservoir
 - b) Alternative 2: 1.3 MAF Reservoir
- 2. Informs preparation of the Feasibility Cost Estimate
 - a) Collected more data
 - b) Additional engineering analysis
 - c) Design refinements
- 3. Resulted in:
 - a) 10% level of design details
 - b) Analysis of material needs and potential sources
 - c) Estimated construction schedule

Feasibility Cost Estimate

- 1. Provides a higher level of accuracy (AACE Class 4)
 - a) Considered results from Feasibility Design
 - b) Bottom-up approach
- 2. Provides investors with a higher degree of certainty in project affordability
- 3. About a 30% cost increase compared to Value Planning estimates (AACE Class 4 vs. Class 5 cost estimates)
 - a) Alternative 1: \$3.93 billion (2021 dollars)
 - b) Alternative 2: \$3.87 billion (2021 dollars)

Cost Increase Drivers

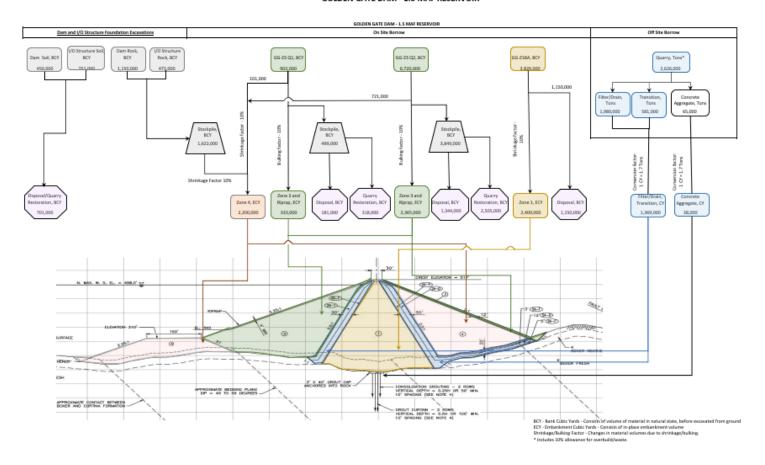
| Facility | VP7 (2019 dollars) | Alternative 1 (2021 dollars) | Alternative 2 (2021 dollars) |
|--|-----------------------|---------------------------------|---------------------------------|
| Develop Sites Reservoir, including Sites Lodoga Road, Clearing and Demolition | \$143,000,000 | \$227,400,000 | \$548,500,000 |
| Other Roads (Project and Recreation) | \$79,000,000 | \$70,900,000 | \$80,600,000 |
| South Road to Residents | \$41,000,000 | \$45,500,000 | - |
| Sites Lodoga Road Bridge | \$180,000,000 | \$172,700,000 | - |
| North Construction Access Road | \$30,000,000 | \$29,300,000 | \$29,300,000 |
| Construct Sites Dam and Golden Gate Dam | \$450,000,000 | \$1,056,800,000 | \$913,500,000 |
| Construct Saddle Dams | \$198,000,000 | \$484,800,000 | \$290,600,000 |
| Construct TRR | \$51,000,000 | \$212,000,000 | \$212,000,000 |
| Funks Reservoir Dredging/Structures | \$24,000,000 | \$40,000,000 | \$40,000,000 |
| Hunters Creek Release Structures | \$91,000,000 | - | - |
| Construct I/O Structure and Tunnels for Reservoir | \$302,000,000 | \$263,600,000 | \$259,200,000 |
| Construct TRR Pumping/Generating Plant | \$200,000,000 | \$112,700,000 | \$112,700,000 |
| Construct Funks Pumping/Generating Plant | \$200,000,000 | \$114,400,000 | \$114,400,000 |
| Construct Funks Release Channel | \$34,000,000 | - | - |
| Red Bluff Pump Addition | \$4,000,000 | \$4,900,000 | \$4,900,000 |
| Construct TRR Pipeline & Funks Pipeline | \$227,000,000 | \$226,900,000 | \$226,900,000 |
| Construct Dunnigan Pipeline (1,000 cfs) | \$66,000,000 | \$96,700,000 | \$266,200,000 |
| Release Structure | \$8,600,000 | - | - |
| Transmission Lines, Substations, Switchyards | \$136,000,000 | \$156,600,000 | \$156,600,000 |
| General Property, including Recreation Areas and OM&R Facilities | \$32,000,000 | \$33,000,000 | \$33,000,000 |
| Mitigation | \$540,000,000 | \$579,400,000 | \$579,400,000 |
| GCID Improvements | - | \$6,600,000 | \$6,600,000 |
| Total | \$3,036,600,000 | \$3,934,200,000 | \$3,874,000,000 |

Joint Reservoir Committee & Authority Board Meeting, June 23, 2021 - Draft, Subject to Change

Market Price Increase

DRAFT - MATERIALS BALANCE GOLDEN GATE DAM - 1.5 MAF RESERVOIR

Calculated by: RN Reviewed by: MS Date: January, 2021.



18% to 23% increase in unit price for embankment materials

Additional Data and Design Refinements



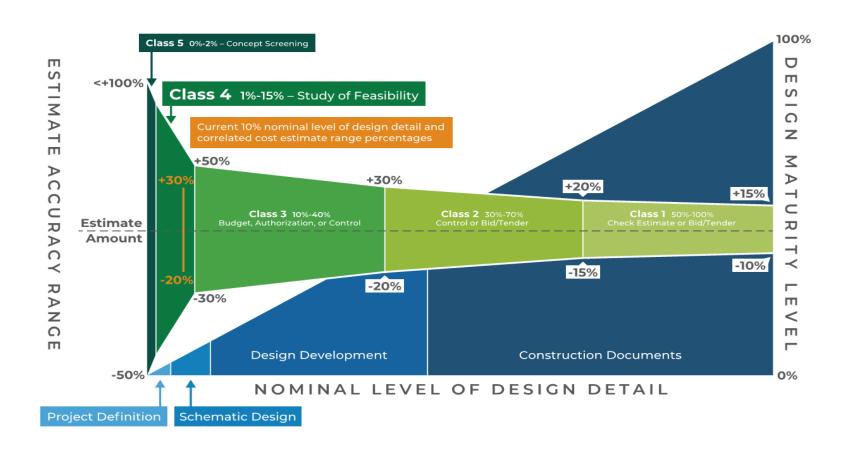
| Facility | TRR West (2021 dollars) | TRR East (2021 dollars) |
|------------------------------|-------------------------|-------------------------|
| TRR Reservoir | \$212,000,000 | \$185,100,000 |
| TRR/Funks Pipelines | \$226,900,000 | \$369,600,000 |
| TRR Transmission Power Lines | \$39,300,000 | \$60,400,000 |
| Total | \$478,200,000 | \$615,100,000 |

- 1. TRR Reservoir cost increase is about 5% of VP7 total cost estimate
 - a) Resulted from design refinements based on additional geotechnical data that was not available during the Value Planning process

Consideration of Uncertainties

- 1. Design and Construction Contingencies
 - a) About 15% of total cost estimate, \$583M
 - b) Recommended based on current project understanding
- 2. Environmental Mitigation
 - a) About 15% of total cost estimate, \$579M
- 3. Non-Contract Costs including administration, real estate, and legal services
 - a) About 13% of total cost estimate, \$496M
- 4. Alignment with Bureau of Reclamation
 - 1. Combined environmental mitigation and non-contract costs typically range from 25% to 30% of total cost estimate

AACE Cost Estimate Classification System



Next Steps

- 1. The Feasibility Cost Estimate is **not a final estimate**
 - Used in preparation of the WSIP Feasibility Report to meet CWC Prop 1 requirement
 - b) Inform project funding and affordability analysis
- 2. Next phase of design development
 - a) Continue to collect additional technical data
 - b) Refine project analysis and design
 - c) Evaluate potential cost saving opportunities
 - focused on controlling project costs and continue to be transparent with information needed to support decision making
 - Prepare AACE Class 3 Cost Estimates for even greater cost accuracy and certainty

Questions?



