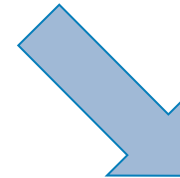
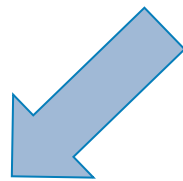


Work Plan and Task Order Schedule

Date	Activity	Status
April 2021	Review Amendment 3 Draft Org Chart and Work Plan Goals & Objectives	✓
May 2021	Review Amendment 3 Expense and Cash Flow Estimates	✓
June 2021	Decision to Proceed with 36-month Work Plan	✓
Sept 2021	Approval of Amendment 3 Project Agreement and Work Plan	✓
Oct 2021	Review Key Consultant Task Order Summary	★
Nov 2021	Approve Key Consultant Task Order Summary, Review Support Consultant Task Order Summary, Revisit Budget Allocation	
Dec 2021	Approve Support Consultant Task Order Summary	

Terminology

Work Plan Budget \$120M



Key Consultants

- HDR
- Brown & Caldwell
- Katz
- CH2M
- ICF
- AECOM
- Fugro

Support Consultants

- General Counsel
- Specialty Legal Svcs
- Government Affairs
- Specialty Advisors

Other

- Agents
- CDFW Support
- Vendors
- Permit Fees
- Project Expenses
- Unrestricted Reserve

Draft Task Orders Summary – Key Consultant

Amendment 3 Subject Area Budget Summary by Key Consultant

Subject Area / Firm	Task Order Budget*	Work Plan Budget
Communications	\$1,398,285	\$1,449,000
Katz & Associates	\$1,398,285	
Engineering	\$47,914,967	\$69,716,000
AECOM	\$15,778,222	
Brown and Caldwell	\$13,785	
CH2M (Conveyance)	\$11,425,113	
Fugro	\$18,752,533	
HDR	\$1,945,315	
External Affairs	\$0	\$828,000
General Project Activities	\$827,419	\$1,730,000
HDR	\$827,419	
Permitting	\$9,452,981	\$14,829,000
AECOM	\$98,494	
CH2M (Operations)	\$556,283	
Fugro	\$40,338	
HDR	\$2,123,921	
ICF Permitting	\$6,633,946	
Envir. Planning & Ops Modeling	\$7,162,850	\$6,582,000
AECOM	\$132,649	
CH2M (Operations)	\$3,111,499	
HDR	\$1,337,960	
ICF Permitting	\$2,580,742	
Program Ops	\$11,425,420	\$21,724,000
Brown and Caldwell	\$9,269,837	
HDR	\$2,155,583	
Real Estate	\$1,554,500	\$2,740,000
HDR	\$1,554,500	
Grand Total	\$79,736,422	\$119,598,000

*Key Consultant Only

Draft Task Orders Summary – Key Consultant

Key Consultant	Service Area	Task Order Budget (Preliminary)
HDR	Project Integration	\$ 9,945,000
Brown & Caldwell	Project Controls	\$ 9,284,000
Katz	Communication	\$ 1,398,000
CH2M	Operations & Modeling	\$ 3,668,000
ICF	Envir. Planning and Permitting	\$ 9,215,000
CH2M	Engineering - Conveyance	\$ 11,425,000
AECOM	Engineering - Reservoir	\$ 16,009,000
Fugro	Geotechnical	\$ 18,793,000
Total		\$ 79,737,000

Comparison to Amendment 2

All Information is Related to Key Consultant Draft Task Orders Only

% of Total Expenses Dedicated to Project Management:

Amendment 2 = 6.0%

Amendment 3 = 5.3%

Change = -0.7%

Weighted Average Hourly Rate

Amendment 2 = \$184

Amendment 3 = \$180

Change = -2.4%

Number of FTEs

Amendment 2 = 49.1

Amendment 3 = 65.4

Change = +33%

Work Plan and Task Order Schedule

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Questions?

