Operations & Engineering Workgroup

August 10, 2022



Agenda

- Action items from July 12, 2022 meeting
 - Future topic to discuss status of power and system impact study
 - Future topic to discuss reservoir management as it approaches deadpool
 - Future topic to discuss recreation considerations in reservoir operations management
- 1.1 Approach to implementing the Amendment 3 "rolling" cost estimate
- 1.2 Assumptions used in development of a master schedule through project completion

Material Change Categories for Today's Topics (Bylaws)

Approach to implementing the Amendment 3 "rolling" cost estimate

✓ Direct Construction Cost

Assumptions used in development of a master schedule through project completion

✓ Construction Schedule

✓ Direct Construction Cost

Agenda Item 1.1 Approach to implementing the Amendment 3 "rolling" cost estimate

JP Robinette



Why a "rolling" cost estimate?

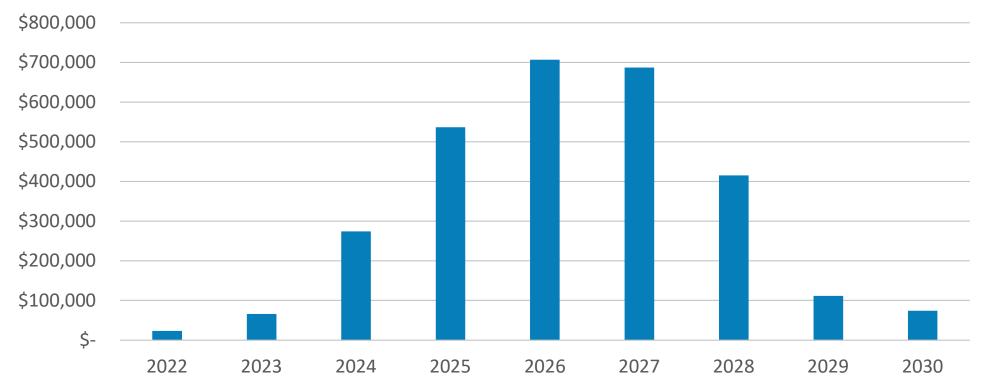
- The Feasibility Project Cost Estimate was approved by the Board in June 2021
 - Based on limited mapping and geotech data in development of the feasibility design
- Preliminary Engineering to be completed in 2024
 - Supported by additional survey/mapping and geotech data
- A "rolling" cost estimate may inform decision making and/or policy guidance required before 2024
 - Plan of Finance September Workshop

Plan of Finance September Workshop Preliminary Agenda topics

- Amendment 3 "Rolling" Cost Estimate Approach
- □Value Engineering Opportunities
- □ Market Conditions (construction, finance, water)
- Project Schedule and Delivery Methods

Our delivery decisions and pace move the needle (July 2021 Plan of Finance Workshop)

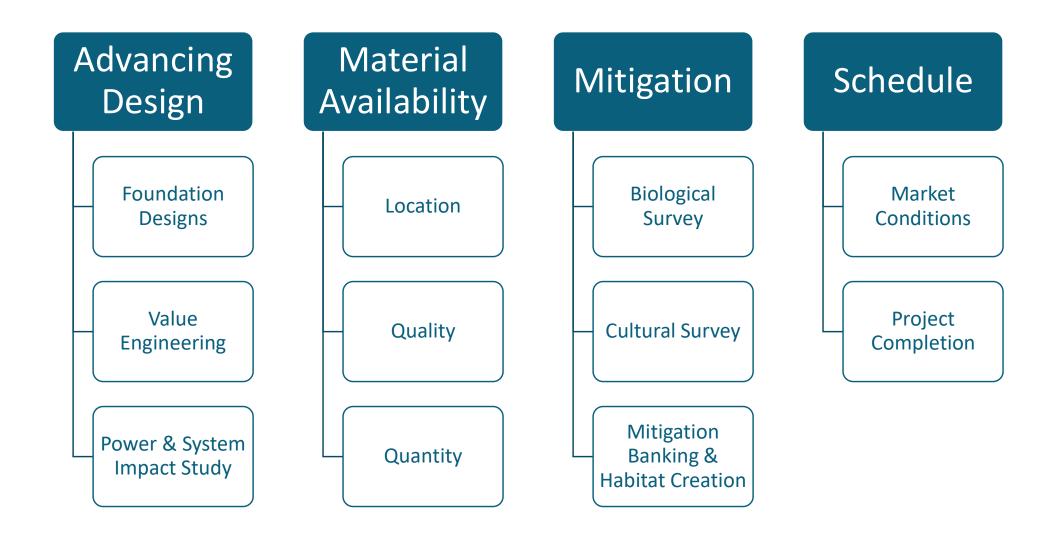
PARTICIPANT SHARE CONSTRUCTION COSTS (\$1,000s, 2021\$)



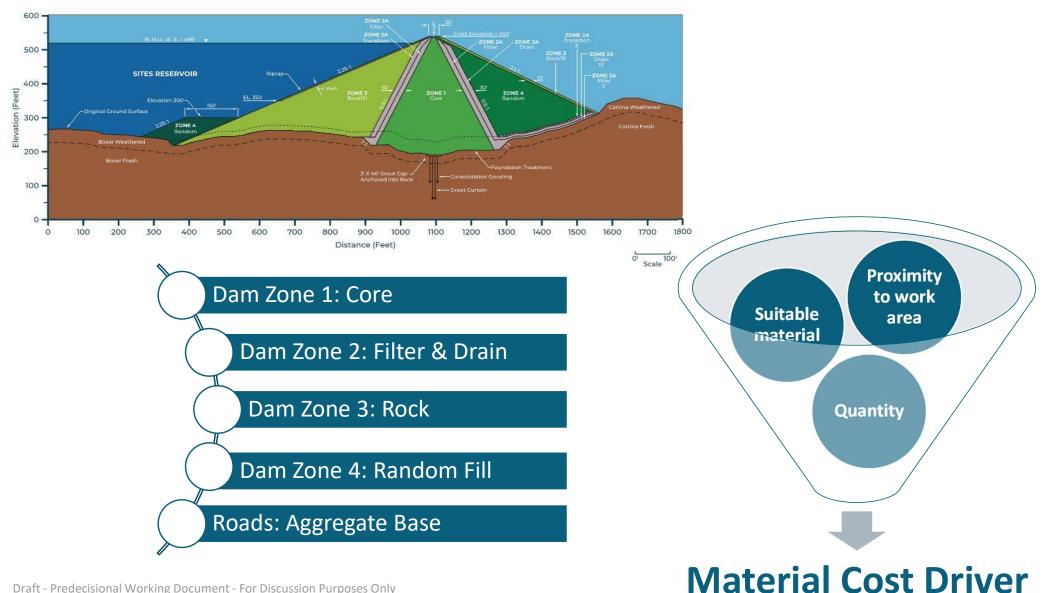
Delivery considerations (assumes financing participants):

- Timing of locking **interest rates** ± 10%
- Increased construction cost escalation by 0.5% increases annual costs by 3.5%
- Each additional \$100M in **construction costs** increases annual costs by 3.4%

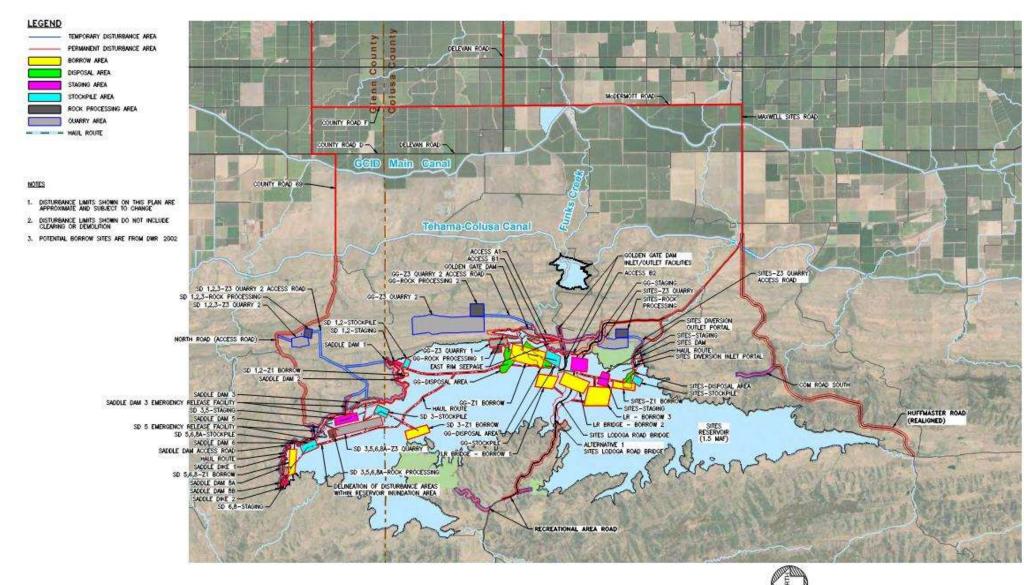
Cost Drivers



Moving the Needle: Advancing Design

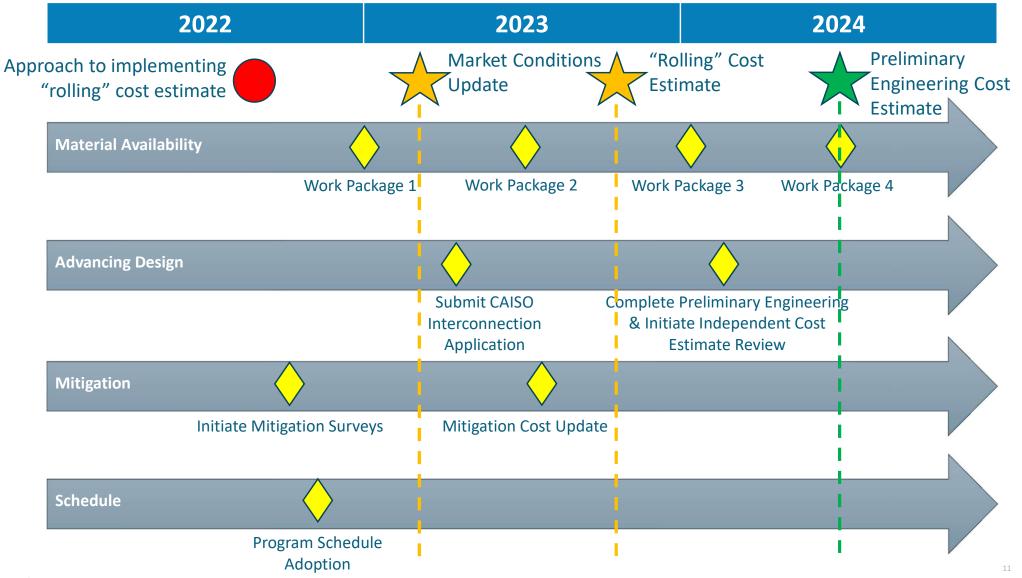


Moving the needle: Material Availability



HAUL ROUTES, BORROW, AND ROCK PROCESSING AREAS SCALE. NTS

Amendment 3 "rolling" Cost Estimate Milestones



Questions?

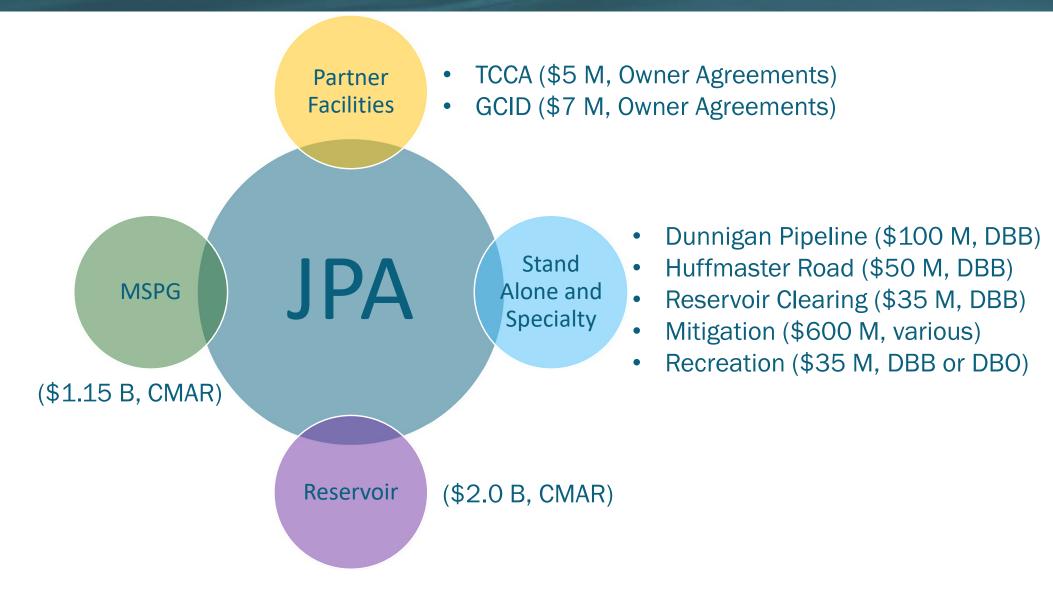


Agenda Item 1.2: Assumptions used in the development of a master schedule through project completion

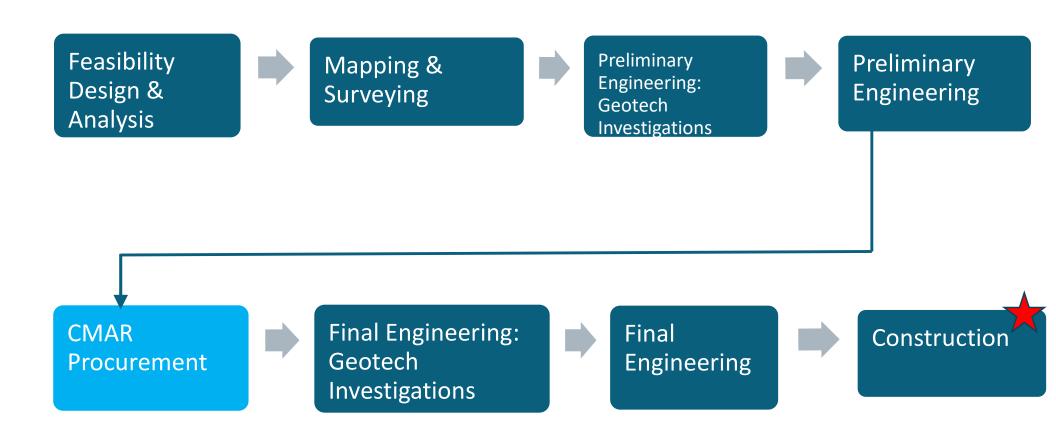
JP Robinette



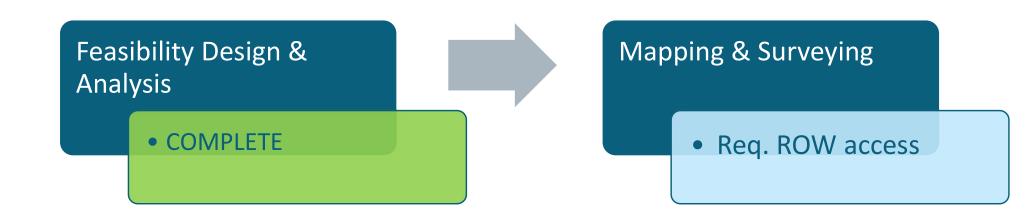
Alignment with Contract Strategy



Advancing Engineering & Construction



Advancing Engineering & Construction steps 1 and 2



Advancing Engineering & Construction steps 3 and 4

Preliminary Engineering: Geotech Investigations

 Req ROW access and environmental permits to execute geotech activities

Preliminary Engineering

- Preliminary Engineering Design & Coordination
- Agency Reviews: Federal, State, County, and facility owners

Advancing Engineering & Construction steps 5 and 6

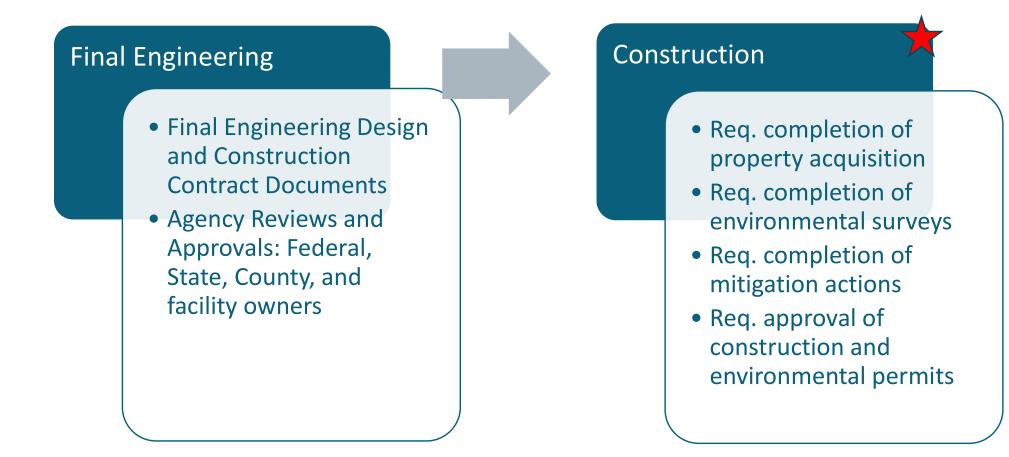
CMAR Procurement

- Req. Authority guidance and approval to implement contract and procurement policies
- Typically occurs after Preliminary Engineering and before Completion of Final Engineering

Final Engineering: Geotech Investigations

 Req ROW access and environmental permits to execute geotech activities

Advancing Engineering & Construction steps 7 and 8



Policy Questions for Development of the Master Schedule

- **Contracting and Procurement** what are the assurances required to initiate CMAR procurement?
 - Assuming execution after investor commitment
- Construction Phasing should construction packages be scheduled independently to be completed as quickly as possible, or resource balanced based on the critical path construction package?
 - Assuming resource balance based on the critical path construction package

WSIP Benefits and 2030 Timeframe

- The WSIP Application used the State provided hydrology data that shows benefits beginning in 2030
- Recognizing project benefits by 2030 is <u>not</u> a statutory requirement

Next Steps

- Coordinate with real estate and permitting teams in preparation of the Master Schedule update
- Focus on managing costs and risk, while remaining aggressive with overall schedule
- Identify required work plan update(s) based on adopted Program Schedule (October 2022)
- Recommend work plan update(s) for RC/AB approval (November 2022)
- Implement work plan update and execute Task Order amendments as needed (December 2022)

Questions?



Thank you!

Next Meeting: Wednesday, October 12, 2022 (1:30 pm – 3:30 pm)

