



Meeting: **Reservoir Committee & Authority Board**
Agenda Item 2.2

April 18, 2025

Subject: **Recommended Construction Manager At Risk (CMAR) Shortlist**

Requested Action:

Reservoir Committee and Authority Board consider accepting the Evaluation Committee recommendation of the Reservoir Construction Manager at Risk statements of qualifications deemed best qualified to continue in the procurement process and be requested to submit proposals.

Detailed Description/Background:

In November 2024, the Authority Board and Reservoir Committee (AB/RC) authorized the Executive Director to issue the Reservoir CMAR Request for Qualifications (RFQ) including the Preliminary Draft CMAR Contract. Following RFQ issuance in January 2025, staff conducted the procurement process as described in the RFQ which included conducting a mandatory pre-Statement of Qualifications (SOQ) meeting and site tour, determining whether submitted SOQs were responsive to the RFQ, and conducting reference checking. SOQs were due March 13, 2025 and the four Respondents are listed alphabetically as follows:

- Barnard Construction Company, Incorporated
- FlatironDragados-Obayashi Joint Venture
- Kiewit Infrastructure West Company
- Sacramento Valley Partners (Joint Venture)

The Evaluation Committee led by the Engineering and Construction Manager has convened and completed its assessment of the Statements of Qualifications (SOQs) submitted. Each member of the committee independently reviewed the SOQs and subsequently engaged in discussions to assess the information provided by each applicant, with reference to the criteria specified in the Request for Qualifications (RFQ).

The Evaluation Committee utilized the information submitted by respondents and conducted two days of discussions among its members to evaluate and score the submitted Statements of Qualifications (SOQs). This process allowed the committee to determine which Respondents were best qualified to deliver the Reservoir Package and, therefore, to advance to the second step in the

procurement process. Based on the Evaluation Committee's unanimous recommendation, it is recommended that the Reservoir Committee and Authority Board short-list the following firms, listed in alphabetical order:

- Barnard Construction Company, Incorporated
- FlatironDragados-Obayashi Joint Venture
- Kiewit Infrastructure West Company

The committee determined that all four firms were responsive and met the non-scored criteria. The RFQ also included scored criteria to evaluate qualitative factors and identify distinguishing capabilities and this is where variations among the firms were apparent. The scored criteria areas and weightings were specified in the RFQ scored criteria.

Three of the four firms demonstrated a measurably higher level of experience and capabilities in key areas of importance to the success of the project including the following:

- More significant and relevant experience (largely in California) delivering large multi-zoned earthen dams and appurtenant structures,
- Greater experience of CMAR, subcontractors, and key personnel with CMAR contracting
- Knowledge and experience working with California dam regulators such as Division of Safety of Dams (DSOD),
- Presenting clear and complete proposed organizational structures with defined roles and responsibilities allowing the Authority to better assess compatibility,
- More relevant experience dealing with labor relations type issues that are likely to exist on this Project.

All Respondents have been notified of the results of evaluations and that the Board is considering its action today.

Staff revised the Draft Construction Workforce Policy (refer to Agenda Item 2-1) – conformance to the Construction Workforce Policy will be implemented via the Reservoir CMAR Contract and the associated Project Labor Agreement.

Following approval of the short-list, the anticipated Reservoir CMAR Procurement Schedule is as follows:

1. Provide an update to the Operations and Engineering Workgroup and AB/RC on the proposed Request for Proposal (RFP) evaluation criteria – May 2025
2. Issue RFP and Draft CMAR Contract to short-list – June 2025

3. Proposals Due – August 2025
4. Proposal Review and Interviews – September 2025
5. Board and Reservoir Committee approve CMAR and authorize contract for pre-construction services – October 2025

Prior Action:

November 2024: Authorized the Executive Director to proceed with completing and issuing the Reservoir CMAR RFQ and Preliminary Draft CMAR Contract.

Fiscal Impact/Funding Source:

The Amendment 3 Work Plan includes sufficient budget to cover required resources and activities to implement these next steps for the adopted Contracting Strategy.

Staff Contact:

JP Robinette/Jeff Kivett/Pat Tangora/Cheyenne Harris

Primary Service Provider:

Brown & Caldwell

Attachments:

None.