



Reservoir Committee/Authority Board Meeting

October 16, 2026
9:00 a.m. – 1:30 p.m.

Virtual Meeting Link

Call in: (916) 538-7066

122 Old Hwy 99W, Maxwell, CA 95955
(additional locations below)

Code: **813 599 474#**

Authority Board Chair:	Fritz Durst (Reclamation District 108)
Authority Board Vice Chair:	Jeff Sutton (Glenn-Colusa Irrigation District)
Reservoir Committee Chair:	Mike Urkov (Westside Water District)
Reservoir Committee Vice Chair:	Robert Cheng (Coachella Valley Water District)
Treasurer:	Jamie Traynham (Davis Water District)

AGENDA

ROLL CALL & CALL TO ORDER:

- Introduction
- Pledge of Allegiance
- Approval of meeting agenda, October 16, 2026
- Announcement of Closed Session
- Period for Public Comment

People may speak about any subject of concern, provided it is within the Reservoir Committee's (RC) and Authority Board's (AB) jurisdiction. Before speaking, you must submit a public comment card electronically or on paper. The time allotted for receiving such public communication shall be 3 minutes per person. Note: No action shall be taken on comments made during this period. If your comment is related to a specific agenda item, please indicate this on your comment card, and you will be called upon at that time.

1. **Consent Agenda:** Approximate start time 9:10 a.m.
The Executive Director reviewed the following items. To his knowledge, there is no opposition to the action. The items can be acted on in one consolidated motion as recommended or may be removed from the Consent Calendar and separately considered at the request of any person. Each item indicates the body authorized to approve such actions according to the JPA, Bylaws and Project Agreement.
 - 1.1 Reservoir Committee and Authority Board consider approval of September 18, 2026 Reservoir Committee and Authority Board Meeting Minutes.
 - 1.2 Reservoir Committee and Authority Board consider acceptance of the Sites Project Authority Treasurer's Report.
 - 1.3 Reservoir Committee and Authority Board consider approval of the Sites Project Authority Payment of Claims.

- 1.4 Reservoir Committee and Authority Board consider approval of a task order amendment with CH2M Hill Engineers, Inc. for additional operations modeling services and conveyance package engineering support in the amount of \$264,200, increasing the 2026 not to exceed amount from \$1,486,400 to a revised 2026 not to exceed of \$1,750,600.
- 1.5 Reservoir Committee and Authority Board consider approval of a task order amendment with HDR for additional scope of work for extension of staff Engineering and Permitting services in the amount of \$166,000 bringing the not to exceed total task order amount to \$1,555,558 for the period of January 1, 2026 through December 31, 2026.
2. **Action Items:** Approximate start time 9:15 a.m.
 - 2.1 Reservoir Committee and Authority Board consider approval of: (1) Contract for Administration of Public Benefits (CAPBs) final delivery quantities for ecosystem and drought emergency contingent upon the Project's final water right being substantially the same as the September 3 Revised Draft Permit and (2) increasing the flood and recreation benefit duration from 75 years to 92 years.
 - 2.2 Reservoir Committee and Authority Board consider authorizing the Executive Director to submit the Water Storage Investment Program Final Funding Award Hearing Request to initiate the process toward final funding award by the California Water Commission.
 - 2.3 Reservoir Committee and Authority Board consider acceptance of the Evaluation Committee recommendation of the Conveyance Construction Manager at Risk statements of qualifications deemed best qualified to continue in the procurement process and be requested to submit proposals.
 - 2.4 Reservoir Committee and Authority Board approve selection of senior manager and co-managers for the Sites Authority's initial issuance of short-term notes.
 - 2.5 Reservoir Committee and Authority Board accept the Clean Water Act Section 401 Water Quality Certification issued by the State Water Resources Control Board for the Project and direct staff to proceed with implementation.
3. **Discussion and Information Items:** Approximate start time 10:30 a.m.
No action from the Reservoir Committee or Authority Board.
 - 3.1 Receive an update on progress of the Project Alignment Ad Hoc Workgroup and provide comments on concepts being evaluated to support continued

Sacramento Valley participation, improve Project performance, and advance the shared interests of all Participants.

- 3.2 Reservoir Committee and Authority Board receive update on finalizing the Benefits and Obligations Contract, Joint Powers Agreement, and Bylaws.
- 3.3 Receive an update and provide comments on the final draft Sites Project Baseline Report.
- 3.4 Review and comment on the status update on Acceptance of Offered Sites Capacity Interest. Acknowledge that the Staff provided Sample Resolution to Accept Offered Capacity Interest includes the required actions that each Participant must fulfill to be considered a completed acceptance.
- 3.5 Review and comment on the proposed purpose, scope, and schedule for updating the Authority's Strategic Plan to guide the transition into Phase 3/4/5 and, in the near term, achievement of the Resolution to Construct milestone. Provide direction to initiate the Strategic Plan update process.
- 3.6 Receive a status report on discussions between the Authority and Maxwell Unified School District toward achieving an Impact Alleviation Agreement.
- 3.7 Receive an update on the Glenn-Colusa Irrigation District and Tehama Colusa Canal Authority Facilities Use Agreements and provide feedback on any critical issues to address before the agreements return for consideration and approval in November.
- 3.8 Receive a status update on the Operations Agreement with Reclamation District 108 and provide feedback on any specific areas of concern.

4. **Reports:** Approximate start time 11:45 a.m.

4.1 Chairpersons' Reports

This time is set aside to allow the Reservoir Committee & Authority Board Chair/Vice-Chair an opportunity to disclose/discuss items related to the Project.

4.2 Committee & Workgroup Chairpersons' Reports

This time is set aside to allow the Committee & Workgroup Chairpersons an opportunity to disclose/discuss items related to the Sites Project. Agendas are located on the project website (sitesproject.org).

4.3 Authority Board & Reservoir Committee Participant Reports

This time is set aside to allow Representatives or their Alternates to disclose/discuss items related to the Sites Project.

4.4 Executive Director's Report

- Monthly status report
- Action items from prior meeting

5. **Closed Session:** Approximate start time 12:00 p.m.

5.1 Water Right Application 25517X01 (Govt. Code §54956.9(c) and §54956.9(d)(1)).

5.2 Public Employee Performance Evaluation (Govt. Code Section 54957)
Title: Executive Director6. **Report from Closed Session:** Approximate start time 1:15 p.m.7. **Recap:** Approximate start time 1:20 p.m.

7.1 Suggested Future Agenda Items.

7.2 Special Meeting, **Friday, November 6, 2026** (9:00 a.m.– 12:00 p.m.)
Next Board Meeting, **Friday, November 20, 2026** (9:00 a.m. to TBD).
*Meetings are held virtually and in the Maxwell Project Office.***ADJOURN**

ADA Compliance: Upon request, agendas will be made available in alternative formats to accommodate people with disabilities. In addition, any person with a disability who requires a modification or accommodation to participate or attend this meeting may request the necessary accommodation. Please contact the Board Clerk as soon as possible, preferably no later than 24 hours before the meeting begins, to request an accommodation or an alternative format.

This meeting will be recorded.

Alternate Meeting Locations:

Rosedale Rio Bravo Water District, 849 Allen Road, Bakersfield, CA 93314

San Geronio Pass Water Agency 1210 Beaumont Ave, Beaumont, CA 92223

Santa Clarita Valley Water Agency, 26501 Summit Circle, Santa Clarita, CA 91350

Reservoir Committee/Authority Board Meeting**September 18, 2026**

Authority Board Chair:	Fritz Durst (Reclamation District 108)
Authority Board Vice Chair:	Jeff Sutton (Glenn-Colusa Irrigation District)
Reservoir Committee Chair:	Mike Urkov (Westside Water District)
Reservoir Committee Vice Chair:	Robert Cheng (Coachella Valley Water District)
Treasurer:	Jamie Traynham (Davis Water District)

Minutes**CALL TO ORDER/PLEDGE OF ALLEGIANCE:**

In Chair Durst's absence, Acting Chair Sutton called the Authority Board (AB) and Reservoir Committee (RC) Meeting to order at 9:02 a.m., followed by Roll Call and the Pledge of Allegiance.

ROLL CALL/ATTENDANCE:

Authority Board: 6 members were present, constituting a quorum.

Reservoir Committee: 18 representatives (87.47%) were present, constituting a quorum.

INTRODUCTIONS:

Members of the Authority Board, Reservoir Committee and public introduced themselves.

AGENDA APPROVAL:

ACTION RC: It was moved by Ms. Traynham, seconded by Ms. Murphy, to approve the September 18, 2026, meeting agenda. **Motion carried unanimously.**

ACTION AB: It was moved by Director Vanderwaal, seconded by Director Kaplan, to approve the September 18, meeting agenda. **Motion carried unanimously.**

ANNOUNCEMENT OF CLOSED SESSION

General Counsel (GC) Doud announced that the Authority Board of Directors and the Reservoir Committee Members would consider Closed Session Items 4.1 through 4.3.

PERIOD FOR PUBLIC COMMENT:

Acting Chair Sutton opened the period for public comment. Hearing no public comment, Acting Chair Sutton closed the period for public comment.

1. CONSENT AGENDA:

ACTION RC: It was moved by Ms. Saenz, seconded by Mr. Eckhart, to approve all items on the consent agenda. **Motion carried unanimously.**

ACTION AB: It was moved by Director Evans, seconded by Director Kaplan, to approve all items on the consent agenda. **Motion carried unanimously.**

- 1.1 Reservoir Committee and Authority Board consider approval of August 21, 2026 Reservoir Committee and Authority Board Meeting Minutes.
- 1.2 Reservoir Committee and Authority Board consider approval of September 10, 2026 Special Meeting of Reservoir Committee and Authority Board Meeting Minutes.
- 1.3 Reservoir Committee and Authority Board consider acceptance of the Sites Project Authority Treasurer's Report.
- 1.4 Reservoir Committee and Authority Board consider acceptance of the Sites Project Authority Payment of Claims.
- 1.5 Reservoir Committee and Authority Board consider approval of Resolution 26-01 approving draft of Sites Project Authority's amended Conflict of Interest Code and direct Authority staff and consultants to take such actions as are necessary and appropriate to process and submit amended Code to the California Fair Political Practices Commission.
- 1.6 Reservoir Committee and Authority Board consider approval of a task order amendment with Somach Simmons & Dunn for additional water right legal services support in the amount of \$300,000, increasing the 2026 not to exceed amount from \$550,000 to a revised 2026 not to exceed of \$850,000.

2. ACTION ITEMS:

- 2.1 Reservoir Committee and Authority Board consider authorizing the Executive Director to sign the Excess Capacity Agreement with Reclamation upon confirmation of conformance with the final approved water right.

Executive Director (ED) Brown reported that staff had reached a tentative agreement with Reclamation on the terms of an Excess Capacity Agreement, commonly referred to as a Warren Act contract, for use of federal facilities to convey Sites Project water. He explained that the agreement is generally consistent with Reclamation's standard contracts but that several items remain subject to Reclamation's internal processes and finalization of the Sites water right.

ED Brown stated that the current contract term is 50 years, consistent with Reclamation's standard term, although staff is seeking a 70 year term to align with the contracts for administration of public benefits (CAPBs). ED Brown noted that staff will also continue working with Reclamation on water quality requirements and will conform the maximum annual use to the amount established in the final water right, currently identified as 986,000 acre-feet.

Board members discussed the rates and charges associated with the use of the federal facilities. Staff reported that the current charge per acre-foot does not presently include an additional charge associated with the federal investment in the Tehama-Colusa Canal as it would be outside of Congressional direction to be applied in these circumstances. Staff noted that Reclamation may adjust rates and charges annually and that the applicability of a Canal charge could be subject to future discussion.

Acting Chair Sutton also questioned Reclamation's coordination with the Tehama-Colusa Canal Authority (TCCA), given its role in operating and maintaining federally owned facilities. Director Vanderwaal stated that Reclamation had not yet discussed the agreement with him. Board members discussed providing ED Brown with sufficient latitude to address remaining terms while ensuring consultation with TCCA prior to signing and without requiring the agreement come back for approval with the Board .

Mr. Brown further clarified that the agreement would apply to conveyance of Sites water in North of Delta federal facilities and that the Authority's existing DWR conveyance agreement provides an additional mechanism for moving refuge water south of delta. It is expected that Reclamation will

receive authority that allows the agreement to be inclusive of north and south of delta federal facilities prior to execution.

ACTION RC: It was moved by Mr. Kunde, seconded by Mr. Holley, to recommend approval of agenda item 2.1 to the Authority Board subject to ED Brown's consultation with TCCA and ED Brown's discretion consistent with prior Board direction. **Motion carried unanimously.**

ACTION AB: It was moved by Director Evans, seconded by Director Kaplan, to approve agenda item 2.1 subject to ED Brown's consultation with TCCA and ED Brown's discretion consistent with prior Board direction. **Motion carried with an abstention from Director Vanderwaal.**

2.2 Reservoir Committee and Authority Board confirm conditions precedent are sufficiently met for start of investor commitment.

ED Brown reviewed the conditions precedent established in 2023 for the start of investor commitment and reported that staff believe the conditions have been sufficiently met to begin the investor commitment process. He noted that several items remain to be finalized but are expected to be completed within approximately 30 to 60 days.

Outstanding items include finalization of the Benefits and Obligations (B&O) Contract and related governance documents, issuance of the final water right, the Section 404 permit, completion of Air District Memorandum of Understanding documents, and resolution of remaining terms in the Facilities Use Agreements. Staff reported that the final water right is anticipated on November 4, 2026, and that the Section 404 permit was expected shortly following issuance of the Section 401 certification.

ED Brown also reported that the operating agreements with the Department of Water Resources (DWR) and Reclamation were in good shape pending the final water right, and that the Reclamation Partnership Agreement remained dependent on the final water right and finalization of the B&O Contract. Staff concluded that the remaining work did not prevent initiation of investor commitment.

Board members discussed the distinction between starting the investor commitment process and making a final investment commitment. ED Brown explained that no closing date was being established at this time because several conditions remained outstanding. ED Brown noted that a closing date would be established after issuance of the final water right, which was anticipated to be the final major condition completed. ED Brown further noted that while no firm deadline had been established, staff and

participants had been working toward completing investor commitment in December.

Board members discussed the need to begin taking the available information to their respective home boards while the remaining documents are finalized. ED Brown emphasized that participants now have most of the information necessary to begin their individual review and decision-making process and that initiating the process provides participants with additional time and flexibility.

Board members also discussed project cost certainty. Staff confirmed that the current cost assumptions are reflected in the Plan of Finance reviewed the previous month and had not changed, while acknowledging that future market conditions could affect costs.

Before action was taken, Board members expressed concern that finding the conditions precedent “sufficiently met” could be interpreted as approving documents or matters that remained outstanding.

ACTION RC: It was moved by Mr. Eckhart, seconded by Mr. Azevedo, to recommend approval of agenda item 2.2 to the Authority Board, acknowledging that the outstanding items identified in Item 2.2, Attachment B, will return to the Board for final approval. **Motion carried unanimously.**

ACTION AB: It was moved by Director Kaplan, seconded by Director Vanderwaal, to approve agenda item 2.2 acknowledging that the outstanding items identified in Item 2.2, Attachment B, will return to the Board for final approval. **Motion carried unanimously.**

2.3 Reservoir Committee and Authority Board consider acceptance of the Sites Project Baseline Report.

ED Brown introduced the item and noted that in the interest of time Items 2.3 and 2.4 would be presented together. ED Brown noted that the Project Baseline Report and the B&O were substantially complete, with only limited information and updates remaining. He also noted that information would continue to be exchanged and incorporated as the remaining project documents and related matters are finalized.

The Board requested that any significant outstanding concerns be communicated to staff promptly so they could be addressed before the item is returned for final consideration.

Acting Chair Sutton questioned whether formal action was necessary on Items 2.3 and 2.4 given that the documents remained subject to final revisions and suggested that the Board instead provide direction that the documents were substantially complete and should continue moving toward final consideration.

Director Kaplan confirmed her understanding that the purpose of the items was to determine whether the Board was comfortable that only limited issues remained, allowing participants to continue reviewing the draft documents and raising any outstanding concerns before they returned for final approval. ED Brown agreed and emphasized that the intent was to provide participants with available information and opportunity to identify any remaining significant issues while staff continued finalizing the documents.

The Board discussed the timing for completing the remaining work, particularly revisions to the B&O Contract being considered by the Project Alignment Ad Hoc Committee. Staff noted that additional Project Alignment Ad Hoc Committee meetings were scheduled through October 6, 2026, and that revised documents would be distributed as practicable thereafter for review in advance of the October Board meeting.

Acting Chair Sutton summarized the proposed direction as confirming that Items 2.3 and 2.4 were substantially complete, encouraging resolution of any remaining issues, and preparing the documents for final presentation and approval the following month. Hearing no objection, Acting Chair Sutton concluded that no formal action was necessary and that direction had been provided.

No action was taken on Item 2.3.

- 2.4 Reservoir Committee and Authority Board confirm Benefits & Obligations Contract, updated Bylaws, amended and restated Joint Powers Agreement, and Operations Plan are substantially complete, with remaining items limited to recommendations from the Project Alignment Ad Hoc.

No action was taken on Item 2.4. The Board determined that the item was directional and provided direction to staff to continue resolving the remaining issues and prepare the documents for final Board consideration.

- 2.5 Reservoir Committee and Authority Board consider approval of Resolution 2026-02 to offer capacity in the Sites Reservoir Project based on Substantial completion of Conditions Precedent and contingent on completing certain remaining items coincident with the anticipated

approval of the Sites Water Right by the State Water Resources Control Board, anticipated to occur November 4, 2026.

ED Brown presented Resolution 2026-02 to initiate the investor commitment process and offer capacity in the Sites Reservoir Project based on substantial completion of the conditions precedent and contingent upon completion of the remaining items associated with the anticipated final water right. Staff reviewed the progress made since the adoption of the 2020 Strategic Plan, which established the goals of developing a permittable, affordable, and buildable project supported by an effective organization, and reported that the Project had reached the point of transitioning from Phase 2 into Phase 3/4/5.

Staff reviewed progress in environmental permitting, including the revised draft water right, which staff considered a significant improvement over the March draft and sufficient to maintain Project viability.

Staff also reviewed project affordability and constructability. Staff also noted that interest rates, escalation, and schedule remain significant factors affecting affordability and further reported that the Project had advanced sufficiently in design and constructability review to support moving forward with investor commitment.

Staff recommended approval of Resolution 2026-02 to begin the investor commitment process, noting the need to obtain 100 percent participation before the Project could move forward, allowing sufficient time to engage entities on the waiting list if necessary, and maintain the Project schedule.

California Natural Resources Agency Secretary Wade Crowfoot, joined by Deputy Secretary for Water, Samantha Arthur, addressed the Board regarding the State's support for the Sites Reservoir Project and the significance of the project reaching the investor commitment stage. Secretary Crowfoot recognized the progress made on permitting and other project requirements and emphasized the importance of final approval of the water right and completing investor commitments in a timely manner.

Secretary Crowfoot also explained that the State's Water Storage Investment Program funding requires all other project funding commitments to be secured before the California Water Commission can make its final funding award. He stated that the current Administration was working toward a final funding award in December.

Board members thanked Secretary Crowfoot, Ms. Arthur, and the Administration for their coordination and support of the project.

Acting Chair Sutton opened a period for public comment and invited comments from those attending in person and remotely. Hearing no public comment, Acting Chair Sutton closed the period for public comment.

ACTION RC: Moved by Mr. Eckhart, seconded by Ms. Saenz, to recommend approval of agenda item 2.5 to the Authority Board.

A roll call vote was conducted, with each representative asked to state their name and vote.

Following a roll call vote, Resolution 2026-02 was approved as follows:

AYES: Jason Holley, Robert Cheng, Mike Azevedo, Shelly Murphy, Jamie Traynham, Esther Saenz, Lewis Bair, Paul Weghorst, Randall Nueduck, Michal Plinski, Lance Eckhart, Katherine Maher, Mike Urkov, Rob Kunde, Valerie Pryor

NOES: None

ABSTENTIONS: None

ABSENT: Matt Knudson, Zach Dennis, Logan Dennis, Steve Cole

Motion carried unanimously.

ACTION AB: It was moved by Director Kaplan, seconded by Director Evans, to approve agenda item 2.5.

Following a roll call vote, Resolution 2026-02 was approved as follows:

AYES: Gary Evans, Shelly Murphy, Jeff Sutton, Pauline Roccucci, Bill Vanderwaal, Lisa Kaplan

NOES: None

ABSTENTIONS: None

ABSENT: Fritz Durst, Doug Parker

Motion carried unanimously.

3. Reports:

3.1 Chairpersons' Reports:

No reports.

3.2 Committee & Workgroup Chairpersons' Reports:

Acting Chair Sutton reported that legislation addressing the Authority's governance issue had passed and the Legislature was awaiting the Governor's signature. Appreciation was expressed to those involved in advancing the legislation.

Operations and Engineering Workgroup Chair Kunde reported that it met on September 9, 2026, and received updates on CALSIM modeling and the availability of modeling information for participants interested in additional detail regarding project yield. The Workgroup also reviewed proposed improvements associated with Glenn Colusa Irrigation District facilities for Sites operations, as well as additional Sites-related improvements.

3.3 Authority Board & Reservoir Committee Participant Reports:

No reports.

3.4 Executive Director's Reports:

ED Brown reported that the Colusa County Superintendent of Schools, in coordination with the Building Trades, recently conducted training to prepare local residents for careers in the building trades and potential future work on the Sites Project. He reported that 15 participants completed the training and are now eligible to pursue the next steps toward entering apprenticeship programs.

Board members expressed support and discussed the opportunities apprenticeships could provide for local participants.

4. CLOSED SESSION:

4.1 Water Right Application 25517X01 (Govt. Code §54956.9(c) and §54956.9(d)(1)).

4.2 Conference with Real Property Negotiators (Gov. Code § 54956.8)

Property: [Colusa County] APNs 011-140-009, 011-190-015, 011-190-030 and 011-190-033

Agency negotiators: Jerry Brown, Kevin Spesert

Negotiating parties: Holthouse TIC, LLC

Under negotiation: Price and terms of payment

4.3 Conference with Real Property Negotiators (Gov. Code § 54956.8)

Contingency Land Acquisition Program

Agency negotiators: Jerry Brown, Kevin Spesert

Under negotiation: Price and terms of payment

Properties and negotiating parties:

Negotiating Parties	[Colusa County] APNs
Owens Trust	014-230-004 014-230-005 014-200-006 014-200-007 014-200-008 014-240-002 014-240-003 014-240-004 014-210-001 014-210-002 014-210-003 014-240-005 014-240-006 014-210-005 014-210-006 014-220-001
Sites Living Trust	011-130-007 011-120-004 011-200-002
Parker Family Trust	011-200-008 014-070-023 014-070-024 014-080-020 014-080-012 014-070-022 014-080-019 014-080-016 014-080-017

	014-170-014
	014-170-015
	014-170-016
	014-180-013
	014-18-002

5. REPORT FROM CLOSED SESSION: 11:45AM

Counsel Doud reported that no action was taken in closed session.

6. Discussion and Information Items:

- 6.1 Receive an update on the development of the Sites Project Agreements for use of local water conveyance infrastructure including the GCID Facilities Use Agreement, TCCA Facilities Use Agreement, and RD108 Operations Agreement.

Prior to the presentation and discussion of Items 6.1 and 6.2, Mr. Bair, Director Vanderwaal, and Acting Chair Sutton left the conference room.

Mr. Robinette provided an update on negotiations for the GCID and TCCA Facilities Use Agreements and the RD108 Operations Agreement, noting that the agreements have advanced and are nearing completion. Staff explained that the use of existing local conveyance facilities remains an important component of project affordability and requested additional negotiating direction from the Board to address issues that had recently emerged.

Mr. Robinette reported that TCCA had raised additional compensation-related terms beyond the Board's previously established negotiating parameters, including a share of project power revenues, rights related to surplus property, and additional reserves for major maintenance. Staff recommended keeping these negotiations separate from the broader Project Alignment Ad Hoc discussions and maintaining the existing negotiated base compensation for use of the facilities.

Staff proposed addressing TCCA's concerns regarding the additional operational and administrative responsibilities associated with Sites through compensation tied directly to the services being provided rather than through project power revenues. Staff explained that the Sites operations will increase the level and complexity of facility operations, including winter operations, and discussed establishing appropriate reserves to allow repairs to be made promptly when necessary.

Board members discussed the additional operational responsibilities and risks associated with moving Sites water through existing facilities and generally recognized the need for adequate reserves to address extraordinary repairs and

maintenance. Discussion focused on establishing a defined reserve amount, with Sites contributing its proportionate share based on use of the facilities, rather than allowing an unrestricted reserve to accumulate. Members also discussed the importance of applying the reserve structure equitably among Sites and existing facility users.

At 12:40pm, Acting Chair Sutton briefly entered the conference room to announce that he had to leave the meeting.

Board discussion continued regarding TCCA's request for additional revenue, including a portion of project power revenues. Several members expressed a preference for tying any additional compensation directly to the service being provided and the increased administrative and operational demands associated with Sites operations rather than providing a share of power revenues. Members discussed characterizing the additional compensation as an administrative fee and tying it to the amount of water conveyed.

Board members also discussed TCCA's request for a first right to acquire surplus project property and generally supported continuing to explore such a provision if legally permissible.

Discussion continued regarding the appropriate amount of any additional administrative fee and whether similar compensation could ultimately be requested by other facility operators. Staff emphasized the need for negotiating with flexibility while recognizing that arrangements with GCID, TCCA, and RD108 differ based on ownership and operation of their respective facilities.

Mr. Holley left the meeting at 12:57pm.

Following discussion, the Board provided direction to continue negotiations based on Sites contributing its proportionate share toward an appropriate maintenance reserve; pursuing a first right regarding surplus property, if legally permissible, and proposing an additional administrative fee of approximately \$1.00 per acre-foot. Members emphasized that negotiations should be reciprocal and requested responses to the Authority's outstanding proposed terms as negotiations proceed.

7. **Recap:**

7.1 Suggested Future Agenda Items.

None.

7.2 Next Board Meeting, **Friday, October 16, 2026** (9:00am to TBD) Maxwell Project Office & Virtual

In Acting Chair Sutton's absence, Reservoir Committee Chair Urkov adjourned the Reservoir Committee and Authority Board Meeting at 12:59p.m.

Jeff Sutton,
Acting Authority Board Chair

Mike Urkov,
Reservoir Committee Chair

Wendy Ambriz, Board Clerk

Current Voting Committee Participants (22):

	%	<i>Participant</i>		%	<i>Participant</i>
☒	3.47	American Canyon, City	☐	2.57	LaGrande WD
☐	2.42	Antelope Valley-East Kern WA	☒	17.29	Metropolitan WD
☒	5.28	Coachella Valley WD	☒	3.47	Reclamation District 108
☒	5.28	Colusa County	☒	2.42	Rosedale-Rio Bravo WSD
☒	5.05	Colusa County WD	☒	8.70	San Bernardino Valley MWD
☒	2.41	Cortina WD (1)	☒	6.48	San Gorgonio Pass WA
☒	2.87	Davis WD	☒	2.42	Santa Clara Valley WD
☒	4.22	Desert WA	☐	3.77	Santa Clarita Valley WA
☒	3.17	Dunnigan WD	☒	3.89	Westside WD
☐	3.77	Glenn-Colusa ID	☒	3.19	Wheeler Ridge-Maricopa WSD
☒	2.57	Irvine Ranch WD	☒	5.28	Zone 7 WA
				100.00	Total

18 Voting members represented at the start of the meeting

87.47% Represented participation percentage.

Representation has been delegated as follows:

(1) Proxy to Jamie Traynham, Davis WD

(‡) Not present after _____

Current Voting Authority Board (8)		Primary		Alternate
Colusa County	☒	Gary Evans	☐	Randy Wilson
Colusa County Water District	☐	Joe Marsh	☐ ☒	Hal Charter Shelly Murphy
Glenn-Colusa Irrigation District	☒	Jeff Sutton	☐	Logan Dennis
Reclamation District 108	☐	Fritz Durst	☐ ☐	Sean Doherty Hilary Reinhard
Placer County Water Agency/City of Roseville	☒	Pauline Roccucci	☐	Karen Alvord
Tehama-Colusa Canal Authority	☒	Bill Vanderwaal	☐	Jim Jones Zack Dennis
City of Sacramento/Sacramento County	☒	Lisa Kaplan	☐ ☐	Anne Sangar Brett Ewart
Westside Water District	☐	Doug Parker	☐ ☐	Zach Dennis Allen Myers

Associate Members (non-voting)		Primary		Alternate
Glenn County	☐	Tony Arendt	☐	Jim Yoder
Western Canal Water District	☐	Greg Johnson	☒ ☐	Ted Trimble Jenny Scheer
Zone 3	☒	Mike Urkov	☐	Jamie Traynham

Non-Voting Committee Participants (2)		Primary		Alternate/Other
Department of Water Resources	☒	David Gordon	☐	Lincoln King
Bureau of Reclamation	☐ ☐	Scott Taylor Allison Jacobson	☒	Jesse Sikora

Current Voting Reservoir Committee (22)		Primary		Alternate
American Canyon, City	☒	Jason Holley	☐	
Antelope Valley-East Kern WA	☐	Matt Knudson	☐	
Coachella Valley Water District	☒	Robert Cheng	☐	Petya Vasileva
Colusa County	☒	Mike Azevedo	☒	Daurice Kalfsbeek Smith
Colusa County Water District	☐	Halbert Charter	☒	Shelly Murphy
Cortina Water District	☐	Jim Peterson	☐ ☒	Chuck Grimmer Jamie Traynham
Davis Water District	☒	Jamie Traynham	☐	Tom Charter
Desert Water Agency	☒	Esther Saenz	☒	David Tate

Dunnigan Water District	☐	Jordon Navarrot	☒	Lewis Bair
RD 108	☐	Jordon Navarrot	☒	Lewis Bair
Glenn-Colusa Irrigation District	☐	Logan Dennis	☐	Louis Jarvis
Irvine Ranch Water District	☒	Paul Weghorst	☐	Robert Huang
LaGrande Water District	☐	Zach Dennis	☐	
Metropolitan Water District	☒	Randall Neudeck	☐ ☒	Nina Hawk Sam Smalls
Rosedale-Rio Bravo Water District	☒	Trent Taylor	☐	Dan Bartel
San Bernardino Valley Water District	☒	Michael Plinski	☐	Heather Dyer
San Geronio Pass Water Agency	☒	Lance Eckhart	☐ ☐	Jennifer Ustation Emmett Campbell
Santa Clara Valley Water District	☒	Katherine Maher	☐	Cindy Kao
Santa Clarita Valley Water Agency	☐	Steve Cole	☐	Ali Elhassan
Westside Water District	☐	Allen Myers	☒	Mike Urkov
Wheeler Ridge-Maricopa Water Storage District	☒	Rob Kunde	☐ ☐	Sheridan Nicholas Eric McDaris
Zone 7 Water Agency	☒	Valerie Pryor	☐	Ken Minn

Authority Shared Seats		Primary		Alternate
Roseville	☐ ☐	George Hanson Joshua Alpine	☐ ☐	Sean Bigley Darin Reintjes
Sacramento County	☐	Kerry Schmitz	☐	

Sites Project Authority:

☒ Jerry Brown	☒ Ali Forsythe	☒ Kevin Spesert	☒ JP Robinette	☐ Shayleen O'Connell	☒ Wendy Ambriz	☒ Alan Doud
☐ Dan O'Connell	☒ Kyle Hughes	☒ Rob Natoli	☒ Mario Manzo	☒ Conner McDonald	☒ Sarah Hodge	

Members of the Public

Name	Representing	Name	Representing
Joe Sullivan	BKF Engineers	Eric Peters	Peterson CAT
Masood Mesbah	Kleinfelder	Juleah Cordi	ASM Gallagher
Jesse Johnson	OE3	Robert Ybarra	SGPWA
Grace Lui	Schnabel Eng.	Hailey Traynham	Brown & Caldwell

Members of the Public

<i>Name</i>	<i>Representing</i>	<i>Name</i>	<i>Representing</i>
Jeff Nelson	Parsons	Mike Drennan	Parsons
Sara Katz	Bodewell Group	Chuck Adamson	OE3
Larry Smith	SGPWA	Matthew Howard	SGPWA
Ayoub Antabeel	MWH	Christy Scofield	Public
Stephen Peterson	City of Roseville	Austin & Maria Munozguren	Landowners
Glen Lawson	Arcadis		

Virtual Attendance

Virtual Attendance		93
Sarah Hodge	Robert Cheng	C McD
Wendy Ambriz	Marcus Maltby (External)	Taylor, Scott D (External)
15304546811 (Unverified)	Pryor, Valerie (External)	Douglas Montague (External)
Peter Nelson	Anthony.Middleton	Harold Glaser
Conference	Rivera, Itzia@DWR (External)	Claudia Llerandi
Steve Grasha (External)	Ryan Shaw	Vincent Gin (External)
Robert Huang (External)	Esther Saenz (External)	Elizabeth L. Cousins
Ryan Eitutis	Michael Plinski (External)	Deaver, Katerina@DWR (External)
Pamela Katleba-Jenkins Westside Water	Ohlin, Wayne	Gregory Cramer
Collin Wogenstahl (External)	14083008690 (Unverified)	Daniel O'Connell (Unverified)
Jerry Brown	Peterson, Stephen	Jeff Mathews (External)
Phil Brun (External)	Alcott, Derrick@Wildlife	Tom Jacoubowsky (Unverified)
Louis Jarvis (External)	Brian Thomas	19167013226 (Unverified)
Sean Kelly	Joe Feeney	Aaron Ferguson (External)
Nathan Chevrefils	Katherine Maher (External)	Andy Hitchings (External)
Foss, Elizabeth (External)	Jay Lazarus	Petya Vasileva
Luu, Henry (External)	Nestor (Unverified)	Newens, Richard (External)
Micko,Steve	Neudeck,Randall D	Grace Lui
Russell Ryan	Stephanie Parsons (External)	Lisa Kaplan (External)
Shayleen O'Connell	Young, Amy@DWR (External)	Paul Horta (External)
Kurtis Alexander (Unverified)	Punyamurthula, Sujana (External)	Gordon, David@DWR (External)
Michael Miller (Unverified)	Paul Weghorst (External)	Brian Thomas (External)
Trent Taylor (External)	Steve Cole (External)	David Haywood (External)
Amanda Dwyer (External)	Summer Shadley (External)	Dina Hunt (External)
Charles Gardiner (External)	Cheyenne Butcher (External)	Kristal Davis Fadtk (Unverified)
Quang Tran	Jacobson, Allison M (External)	
David Tate (External)	Steve Grasha	
Smalls,Samuel L	Paul Bews (External)	
Seth Dallmann (External)	Phil Martin (External)	
Eric.Patterson1	Sikora, Jessica L (External)	
Brannum, Jacob D (External)	Eric McDaris (External)	
Hentz, Chris (External)	Kanetis, Nick	
Rude, Pete	Juan Guerreiro (External)	
Robins, Rhonda (External)	Davis-Fadtk, Kristal@Wildlife	



Meeting: **Reservoir Committee & Authority Board Agenda
Item 1.2**

October 16, 2026

Subject: **Treasurer's Report**

Requested Action:

Reservoir Committee and Authority Board consider acceptance of the Sites Project Authority Treasurer's Report.

Detailed Description/Background:

Attachment A incorporates financial statements through August 31, 2026, and a summary of financial transactions received through September 30, 2026.

Fiscal Impact/Funding Source:

None.

Staff Contact:

Shayleen O'Connell

Primary Service Provider:

Starting Line Advisory - Accounting

Attachments:

Attachment A – Treasurer's Report



Treasurer's Report September 30, 2026

RCB General Operating Checking Account

Beginning Balance - September 1, 2026	\$	8,894,178.09
Receipts / (Disbursements):		
Interest Earned		29,563.38
Cash Transfer from State Account		2,263,293.64
Accounts Payable		(1,263,120.12)
Cash Transfer to Savings Account		(850,499.51)
Banking Service Fees		(205.59)
Ending Balance - September 30, 2026		9,073,209.89

RCB Savings Account

Beginning Balance - September 1, 2026	8,888,334.74
Receipts / (Disbursements):	
Interest Earned	30,375.17
Cash Transfer from General Operating Account	850,499.51
Cash Transfer to General Operating Account	-
Ending Balance - September 30, 2026	9,769,209.42

RCB Federal Fund Checking

Beginning Balance - September 1, 2026	9,751.74
Receipts / (Disbursements):	
Federal Funding Receipts	-
Interest Earned	31.23
Cash Transfer to General Operating Account	-
Ending Balance - September 30, 2026	9,782.97

RCB State (WSIP) Fund Checking

Beginning Balance - September 1, 2026	426.84
Receipts / (Disbursements):	
State Funding Receipts	2,263,293.64
Interest Earned	-
Cash Transfer to General Operating Account	(2,263,293.64)
Ending Balance - September 30, 2026	426.84

Total Ending Cash Balance at September 30, 2026	\$	18,852,629.12
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Sites Project Joint Powers Authority
Cash Account Transactions
September 2026

Account	Type	Date	Num	Source Name	Memo	Amount	Balance
1001 - RC Operating Checking 2016							8,894,178.09
Bill Pmt -Check	09/09/2026	ACH	Adept Solutions			-2,341.27	8,891,836.82
Bill Pmt -Check	09/09/2026	ACH	Advanced Document Concepts	Aug 2026 Service		-45.71	8,891,791.11
Bill Pmt -Check	09/09/2026	ACH	Ag & Water Financial Consulting, LLC	Aug 2026 Service		-32,098.80	8,859,692.31
Bill Pmt -Check	09/09/2026	ACH	Brian G Thomas Consulting, LLC	Aug 2026 Service		-11,000.00	8,848,692.31
Bill Pmt -Check	09/09/2026	ACH	Brown and Caldwell	26.07.24 to 26.08.27		-106,766.11	8,741,926.20
Bill Pmt -Check	09/09/2026	ACH	County of Colusa	Sep 2026 Rent		-4,500.00	8,737,426.20
Bill Pmt -Check	09/09/2026	ACH	Cox, Castle & Nicholson LLP	Jul 2026 Service		-7,557.30	8,729,868.90
Bill Pmt -Check	09/09/2026	ACH	Forsythe Group LLC	Aug 2026 Service		-37,082.24	8,692,786.66
Bill Pmt -Check	09/09/2026	ACH	HH Consultants LLC	Aug 2026 Service		-1,875.00	8,690,911.66
Bill Pmt -Check	09/09/2026	ACH	Hodge Executive Services LLC	Aug 2026 Service		-14,899.40	8,676,012.26
Bill Pmt -Check	09/09/2026	ACH	Hughes Consulting, LLC	Aug 2026 Service		-30,076.41	8,645,935.85
Bill Pmt -Check	09/09/2026	ACH	JEM Land Consulting	Aug 2026 Service		-5,461.38	8,640,474.47
Bill Pmt -Check	09/09/2026	ACH	Lasswell Strategic Consulting	Aug 2026 Service		-2,500.00	8,637,974.47
Bill Pmt -Check	09/09/2026	ACH	Maximum Pest Control	Aug 2026 Service		-65.00	8,637,909.47
Bill Pmt -Check	09/09/2026	ACH	MM Water Resources, LLC	Aug 2026 Service		-33,091.20	8,604,818.27
Bill Pmt -Check	09/09/2026	ACH	Natoli Consulting	Aug 2026 Service		-33,978.48	8,570,839.79
Bill Pmt -Check	09/09/2026	2676	Pacific Gas and Electric Company	Advance payment		-5,000.00	8,565,839.79
Bill Pmt -Check	09/09/2026	ACH	Pacific Land & Energy	Aug 2026 Service		-26,613.74	8,539,226.05
Bill Pmt -Check	09/09/2026	ACH	Robinette Consulting LLC	Aug 2026 Service		-38,156.00	8,501,070.05
Bill Pmt -Check	09/09/2026	ACH	Spesert Consulting	Aug 2026 Service		-28,895.99	8,472,174.06
Bill Pmt -Check	09/09/2026	ACH	Starting Line Advisory	Aug 2026 Service		-26,505.00	8,445,669.06
Bill Pmt -Check	09/09/2026	ACH	Stradling Yocca Carlson & Rauth	Jul 2026 Service		-7,930.00	8,437,739.06
Bill Pmt -Check	09/09/2026	2677	Tehama-Colusa Canal Authority	Apr to Aug 2026		-15,257.05	8,422,482.01
Bill Pmt -Check	09/09/2026	ACH	The Catalyst Group, Inc.	Aug 2026 Service		-1,080.00	8,421,402.01
Bill Pmt -Check	09/09/2026	ACH	The Ferguson Group, LLC	Jul 2026 Service		-22,000.00	8,399,402.01
Bill Pmt -Check	09/09/2026	EFT	US Bank	credit card 8632		-1,048.80	8,398,353.21
Bill Pmt -Check	09/09/2026	ACH	Waterology LLC	Aug 2026 Service		-41,722.00	8,356,631.21
Bill Pmt -Check	09/09/2026	ACH	Welsh Consulting LLC	Aug 2026 Service		-6,340.40	8,350,290.81
Bill Pmt -Check	09/09/2026	ACH	Young Wooldridge LLP	Aug 2026 Service		-14,925.80	8,335,365.01
General Journal	09/09/2026	SEP26-SPA13		Transfer of state funds		2,263,293.64	10,598,658.65
General Journal	09/09/2026	SEP26-SPA03		Transfer funds		-850,499.51	9,748,159.14
Bill Pmt -Check	09/23/2026	ACH	ACWA JPIA	7/1/26 to 7/1/27 Cyber Liability Coverage		-105.00	9,748,054.14
Bill Pmt -Check	09/23/2026	ACH	AECOM Technical Services, Inc.	Aug 2026 Service		-32,351.87	9,715,702.27
Bill Pmt -Check	09/23/2026	ACH	Barnard Construction Co., Inc.	Aug 2026 Service		-82,954.50	9,632,747.77
Bill Pmt -Check	09/23/2026	ACH	Bodewell Group Associates, Inc.	Aug 2026 Service		-14,183.10	9,618,564.67
Bill Pmt -Check	09/23/2026	ACH	CH2M Hill Engineers, Inc	Aug 2026 Service		-105,067.53	9,513,497.14
Bill Pmt -Check	09/23/2026	ACH	CreativEnvironment Group	Aug 2026 Service		-56,279.48	9,457,217.66
Bill Pmt -Check	09/23/2026	ACH	Dunn Consulting	Aug 2026 Service		-9,500.00	9,447,717.66
Bill Pmt -Check	09/23/2026	ACH	Fugro USA Land, Inc	Aug 2026 Service		-8,404.41	9,439,313.25
Bill Pmt -Check	09/23/2026	ACH	HDR Engineering Inc	Aug 2026 Service		-89,480.38	9,349,832.87
Bill Pmt -Check	09/23/2026	ACH	ICF Jones & Stokes, Inc.	Aug 2026 Service		-177,037.85	9,172,795.02
Bill Pmt -Check	09/23/2026	ACH	MBK Engineers Inc			-9,897.00	9,162,898.02
Bill Pmt -Check	09/23/2026	ACH	Montague DeRose and Associates, LLC	Aug 2026 Service		-6,037.50	9,156,860.52
Bill Pmt -Check	09/23/2026	ACH	Net2Phone Inc.	Sep 2026 Service		-149.97	9,156,710.55
Bill Pmt -Check	09/23/2026	ACH	Nossaman LLP			-49,220.67	9,107,489.88
Bill Pmt -Check	09/23/2026	ACH	Somach Simmons & Dunn	Aug 2026 Service		-33,065.28	9,074,424.60
Bill Pmt -Check	09/23/2026	ACH	The Ferguson Group, LLC	Aug 2026 Service		-22,000.00	9,052,424.60
Bill Pmt -Check	09/23/2026	ACH	Theresa A Lightle	Aug 2026 Service		-8,572.50	9,043,852.10
General Journal	09/30/2026	SEP26-SPA04		Interest earned		29,563.38	9,073,415.48
General Journal	09/30/2026	SEP26-SPA04		Analysis Charges		-205.59	9,073,209.89
Total 1001 - RC Operating Checking 2016						179,031.80	9,073,209.89
1002 - RC ICS Savings 9755							8,888,334.74
General Journal	09/09/2026	SEP26-SPA03		Transfer funds		850,499.51	9,738,834.25
General Journal	09/30/2026	SEP26-SPA05		Interest earned		30,375.17	9,769,209.42
Total 1002 - RC ICS Savings 9755						880,874.68	9,769,209.42
1003 - RC Federal Fund Checking 4683							9,751.74
General Journal	09/30/2026	SEP26-SPA09		Interest earned - Fed Checking		31.23	9,782.97
Total 1003 - RC Federal Fund Checking 4683						31.23	9,782.97
1004 - RC State Fund Checking 9538							426.84
Deposit	09/01/2026			Deposit		226,329.64	226,372.48
General Journal	09/09/2026	SEP26-SPA13		Transfer of state funds		-2,263,293.64	426.84
Total 1004 - RC State Fund Checking 9538						0.00	426.84
TOTAL						1,059,937.71	18,852,629.12

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10/06/26

Sites Project Joint Powers Authority
A/R Aging Summary
As of September 30, 2026

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
BOR	0.00	310,658.00	0.00	300,635.00	1,122,137.22	1,733,430.22
California Water Commission	0.00	0.00	0.00	980,157.00	0.00	980,157.00
TOTAL	0.00	310,658.00	0.00	1,280,792.00	1,122,137.22	2,713,587.22

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10/06/26

Sites Project Joint Powers Authority
A/P Aging Summary
As of September 30, 2026

	<u>Current</u>	<u>1 - 30</u>	<u>31 - 60</u>	<u>61 - 90</u>	<u>> 90</u>	<u>TOTAL</u>
Advanced Document Concepts	155.19					155.19
Ag & Water Financial Consulting, LLC	32,000.00					32,000.00
Barnard Construction Co., Inc.	121,968.55					121,968.55
Best Best & Krieger, LLP	7,474.50					7,474.50
Brian G Thomas Consulting, LLC	11,000.00					11,000.00
Brown and Caldwell	93,003.28					93,003.28
CMD West	24,750.00					24,750.00
Cox, Castle & Nicholson LLP	15,767.70					15,767.70
Dunn Consulting	9,500.00					9,500.00
Forsythe Group LLC	37,135.80					37,135.80
HH Consultants LLC	7,108.85					7,108.85
Hodge Executive Services LLC	15,170.83					15,170.83
Hughes Consulting, LLC	29,309.44					29,309.44
Lasswell Strategic Consulting	2,500.00					2,500.00
MM Water Resources, LLC	33,182.40					33,182.40
Natoli Consulting	33,809.76					33,809.76
Pacific Land & Energy	25,512.12					25,512.12
Robinette Consulting LLC	36,914.48					36,914.48
Spesert Consulting	28,355.90					28,355.90
Starting Line Advisory	26,287.50					26,287.50
Stradling Yocca Carlson & Rauth	10,275.00					10,275.00
The Ferguson Group, LLC	22,000.00					22,000.00
Waterology LLC	41,722.00					41,722.00
Welsh Consulting LLC	4,630.72					4,630.72
Young Wooldridge LLP	26,697.66					26,697.66
TOTAL	<u>696,231.68</u>					<u>696,231.68</u>



August 2026
Draft Financial Reporting

***Management Purposes Only**

(Draft prepared October 6, 2026)

**No assurance is provided on the financial statements. These statements do not include a statement of cash flows. Substantially all disclosures required by accounting principles generally accepted in the United States are not included. Figures included are subject to change.*



Sites Project Joint Powers Authority Revenue & Expense by Fund

August 2026

	Authority		Reservoir		Total	
	August 26	Jan - Aug 26	August 26	Jan - Aug 26	August 26	Jan - Aug 26
Operating Revenue						
4000 · Authority Membership Dues	-	375,000	-	-	-	375,000
4200 · Federal Funding	-	-	310,658	4,182,233	310,658	4,182,233
4300 · State Funding	-	-	-	9,801,570	-	9,801,570
Total Operating Revenue	-	375,000	310,658	13,983,803	310,658	14,358,803
Operating Expense						
7101 · Governmental Affairs	-	-	31,500	252,000	31,500	252,000
7102 · Outside Services - Agencies	-	-	(5,400)	48,639	(5,400)	48,639
7103 · Regulatory Fees	-	-	20,657	20,938	20,657	20,938
7201 · Dues & Subscriptions	2,381	19,047	341	2,700	2,722	21,746
7202 · Insurance	379	4,406	-	-	379	4,406
7203 · Office Expense	2,454	23,915	1,145	7,614	3,599	31,528
7204 · Rent Expense	4,500	36,000	-	-	4,500	36,000
Professional Fees						
7301 · Legal	7,463	80,496	60,619	844,831	68,082	925,327
7302 · Contracts & Agreements	-	-	91,857	1,537,800	91,857	1,537,800
7303 · Financing Related Costs	-	-	6,038	34,513	6,038	34,513
7304 · Pre-Construction Services	-	-	109,300	783,546	109,300	783,546
7305 · Environmental Permits & Surveys	-	-	139,028	1,235,781	139,028	1,235,781
7306 · Environmental Compliance	-	-	47,552	307,303	47,552	307,303
7307 · Procurement Related Fees	-	-	32,204	309,670	32,204	309,670
7308 · Engineering	-	-	95,609	916,067	95,609	916,067
7310 · Community Outreach	-	-	72,726	543,744	72,726	543,744
7311 · Accounting & Audit	4,849	84,103	23,291	251,133	28,140	335,236
7312 · Other Outside Services	270	1,564	4,397	119,344	4,667	120,908
7313 · Project Management Support	8,349	72,786	516,331	4,092,185	524,681	4,164,972
Subtotal Professional Fees	20,931	238,948	1,198,952	10,975,917	1,219,883	11,214,866
7401 · Fee Title, Escrow & Incidental	-	-	1,007	57,790	1,007	57,790
7402 · ROW & Land Management	-	-	3,414	34,605	3,414	34,605
Total Operating Expense	30,644	322,315	1,251,616	11,400,203	1,282,260	11,722,519
Net Operating Revenue / (Expense)	\$ (30,644)	\$ 52,685	\$ (940,958)	\$ 2,583,599	\$ (971,602)	\$ 2,636,284
Non-Operating Revenue / (Expense)						
4700 · Interest Revenue	2,818	23,975	57,983	387,755	60,801	411,730
4800 · Lease Revenue	-	-	1,696	25,690	1,696	25,690
7700 · Banking Fees	(20)	(177)	(188)	(1,288)	(208)	(1,465)
Net Non-Operating Revenue / (Expense)	2,797	23,799	59,492	412,156	62,289	435,955
Net Revenue / (Expense)	\$ (27,847)	\$ 76,483	\$ (881,466)	\$ 2,995,755	\$ (909,313)	\$ 3,072,239

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10/07/26

Accrual Basis

Sites Project Joint Powers Authority

Balance Sheet by Fund

As of August 31, 2026

	Authority	Reservoir	TOTAL
ASSETS			
Current Assets			
Checking/Savings			
1001 · RC Operating Checking 2016	890,387	8,003,791	8,894,178
1002 · RC ICS Savings 9755		8,888,335	8,888,335
1003 · RC Federal Fund Checking 4683		9,752	9,752
1004 · RC State Fund Checking 9538		427	427
Total Checking/Savings	890,387	16,902,305	17,792,691
Accounts Receivable			
1103 · State Funding Receivable		980,157	980,157
1103R · State Retention Receivable		2,263,294	2,263,294
1103 · State Funding Receivable - Other			
Total 1103 · State Funding Receivable		3,243,451	3,243,451
1104 · Federal Funding Receivable		1,733,430	1,733,430
Total Accounts Receivable		4,976,881	4,976,881
Other Current Assets			
1110 · Due From BOR Funding		1,733,430	1,733,430
1120 · Due From CWC Funding		3,243,451	3,243,451
1301 · Outside Agency Deposits		4,849,546	4,849,546
1303 · Prepaid Expense	10,373	5,722	16,095
Total Other Current Assets	10,373	9,832,148	9,842,521
Total Current Assets	900,760	31,711,334	32,612,094
Fixed Assets			
1609 · Land		4,892,204	4,892,204
1701 · Structures & Improvements		374,986	374,986
1709 · Accumulated Depreciation		-15,624	-15,624
Total Fixed Assets		5,251,565	5,251,565
TOTAL ASSETS	900,760	36,962,899	37,863,659
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
2001 · Accounts Payable	21,147	1,287,201	1,308,347
Total Accounts Payable	21,147	1,287,201	1,308,347
Credit Cards			
2005 · US Bank CC 3335	1,049		1,049
Total Credit Cards	1,049		1,049
Other Current Liabilities			
2110 · Due to Sites Project		4,976,881	4,976,881
2303 · Unearned Revenue Leases		15,267	15,267
2304 · Participant Reimb. Policy		9,039,559	9,039,559
Total Other Current Liabilities		14,031,707	14,031,707
Total Current Liabilities	22,195	15,318,907	15,341,103
Total Liabilities	22,195	15,318,907	15,341,103
Equity			
3000 · Unrestricted Fund Balance	687,406	16,833,694	17,521,101
3001 · Net Assets	114,675	1,814,542	1,929,217
Net Income	76,483	2,995,755	3,072,239
Total Equity	878,565	21,643,991	22,522,556
TOTAL LIABILITIES & EQUITY	900,760	36,962,899	37,863,659

4200 • Federal Funding

	Type	Date	Num	Source Name	Memo	Class	Debit	Credit	Balance
4200 · Federal Funding									
	General Journal	08/31/2026	AUG26-SPA07		FAA3 25% revenue accrual	Reservoir		310,658.00	310,658.00
Total 4200 · Federal Funding							0.00	310,658.00	310,658.00
7101 · Governmental Affairs									
7101401 · Lobbyist									
	Bill	08/31/2026	#INV6646	The Ferguson Group, LLC	Aug 2026 Service	Reservoir	22,000.00		-22,000.00
	Bill	08/31/2026	#Aug 2026	Dunn Consulting	Aug 2026 Service	Reservoir	9,500.00		-31,500.00
Total 7101401 · Lobbyist							31,500.00	0.00	-31,500.00
Total 7101 · Governmental Affairs							31,500.00	0.00	-31,500.00
7102 · Outside Services - Agencies									
7102105 · Water District Costs									
	Bill	08/31/2026	#Aug 2026	Tehama-Colusa Canal Authority	Apr to Aug 2026	Reservoir	15,257.05		-15,257.05
Total 7102105 · Water District Costs							15,257.05	0.00	-15,257.05
7102504 · Agency Reimbursable Agreements									
	General Journal	08/01/2026	AUG26-RJE02		To reclass ITP Major Amendment FEE (BUOW) to correct GL	Reservoir		20,656.75	20,656.75
Total 7102504 · Agency Reimbursable Agreements							0.00	20,656.75	20,656.75
Total 7102 · Outside Services - Agencies							15,257.05	20,656.75	5,399.70
7103 · Regulatory Fees									
7103505 · Other Regulatory Fees									
	General Journal	08/01/2026	AUG26-RJE02		To reclass ITP Major Amendment FEE (BUOW) to correct GL	Reservoir	20,656.75		-20,656.75
Total 7103505 · Other Regulatory Fees							20,656.75	0.00	-20,656.75
Total 7103 · Regulatory Fees							20,656.75	0.00	-20,656.75
7201 · Dues & Subscriptions									
7201202 · Dues & Subs (Other Costs/Fees)									
	General Journal	08/31/2026	AUG26-SPA06		Prepaid - Annual Agency Dues for 2026	Authority	2,380.83		-2,380.83
	General Journal	08/31/2026	AUG26-SPA06		Prepaid - PlanetBids, LLC Procurement portal subscription services	Reservoir	341.19		-2,722.02
Total 7201202 · Dues & Subs (Other Costs/Fees)							2,722.02	0.00	-2,722.02
Total 7201 · Dues & Subscriptions							2,722.02	0.00	-2,722.02
7202 · Insurance									
7202202 · Insurance (Other Costs/Fees)									
	Bill	08/01/2026	#1534	ACWA JPIA	7/1/26 to 7/1/27	Authority	105.00		-105.00
	General Journal	08/31/2026	AUG26-SPA06		Prepaid - ACWA JPIA Auto and Liability Insurance	Authority	177.59		-282.59
	General Journal	08/31/2026	AUG26-SPA06		Prepaid - ACWA JPIA Annual Property Insurance	Authority	96.01		-378.60
Total 7202202 · Insurance (Other Costs/Fees)							378.60	0.00	-378.60
Total 7202 · Insurance							378.60	0.00	-378.60
7203 · Office Expense									
7203202 · Office Exp (Other Costs/Fees)									
	Bill	08/01/2026	#154669	Adept Solutions	Aug 2026 Service	Authority	328.42		-328.42
	Bill	08/01/2026	#154669	Adept Solutions	Aug 2026 Service	Reservoir	328.41		-656.83
	Bill	08/01/2026	#MSP-154670	Adept Solutions	Aug 2026 Service	Authority	816.50		-1,473.33
	Bill	08/01/2026	#MSP-154670	Adept Solutions	Aug 2026 Service	Reservoir	816.50		-2,289.83
	Bill	08/01/2026	#1223207315	Net2Phone Inc.	Aug 2026 Service	Authority	149.22		-2,439.05
	Bill	08/31/2026	#69086	Maximum Pest Control	Aug 2026 Service	Authority	65.00		-2,504.05
	Bill	08/31/2026	#INV195822	Advanced Document Concepts	Aug 2026 Service	Authority	45.71		-2,549.76
	Credit Card Chrg	08/31/2026	#09/01/2026	US Bank	Adobe, Inc.	Authority	19.99		-2,569.75
	Credit Card Chrg	08/31/2026	#09/01/2026	US Bank	Recology	Authority	44.73		-2,614.48
	Credit Card Chrg	08/31/2026	#09/01/2026	US Bank	Staples	Authority	153.60		-2,768.08
	Credit Card Chrg	08/31/2026	#09/01/2026	US Bank	Subway	Authority	395.94		-3,164.02
	Credit Card Chrg	08/31/2026	#09/01/2026	US Bank	McCoy Cleaning	Authority	103.75		-3,267.77
	Credit Card Chrg	08/31/2026	#09/01/2026	US Bank	McCoy Cleaning	Authority	103.75		-3,371.52
	Credit Card Chrg	08/31/2026	#09/01/2026	US Bank	Primo Water	Authority	43.05		-3,414.57
	Credit Card Chrg	08/31/2026	#09/01/2026	US Bank	Succeed.net	Authority	183.99		-3,598.56
Total 7203202 · Office Exp (Other Costs/Fees)							3,598.56	0.00	-3,598.56
Total 7203 · Office Expense							3,598.56	0.00	-3,598.56
7204 · Rent Expense									
7204202 · Office Rent (Other Costs/Fees)									

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Revenue/Expense Transaction Detail By Account
August 2026

	Type	Date	Num	Source Name	Memo	Class	Debit	Credit	Balance
Total 7204202 · Office Rent (Other Costs/Fees)	Bill	08/01/2026	#Aug 2026	County of Colusa	Aug 2026 Rent	Authority	4,500.00		-4,500.00
Total 7204 · Rent Expense							4,500.00	0.00	-4,500.00
7300 · Professional Fees							4,500.00	0.00	-4,500.00
7301 · Legal									
7301202 · Legal - Insurance									
Total 7301202 · Legal - Insurance	General Journal	08/01/2026	AUG26-RJE01		To reclass BB&K July insurance expense to correct GL	Reservoir	1,683.00		-1,683.00
7301103 · Legal - Bond Counsel							1,683.00	0.00	-1,683.00
Total 7301103 · Legal - Bond Counsel	Bill	08/31/2026	#435321	Stradling Yocca Carlson & Rauth	Aug 2026 Service	Reservoir	10,275.00		-10,275.00
7301104 · Legal							10,275.00	0.00	-10,275.00
Total 7301104 · Legal	Bill	08/31/2026	#3028300	Somach Simmons & Dunn	Aug 2026 Service	Reservoir	33,065.28		-33,065.28
7301201 · Legal - General Counsel	Bill	08/31/2026	#20913	MBK Engineers Inc	Aug 2026 Service	Reservoir	1,993.75		-35,059.03
Total 7301201 · Legal - General Counsel							35,059.03	0.00	-35,059.03
7301701 · Legal - Priority Acquisitions	Bill	08/31/2026	#INV137928-13794	Young Wooldridge LLP	Aug 2026 Service	Authority	7,456.47		-7,456.47
Total 7301701 · Legal - Priority Acquisitions	Bill	08/31/2026	#INV137928-13794	Young Wooldridge LLP	Aug 2026 Service	Reservoir	7,456.47		-14,912.94
7301902 · Legal - CMAR Procurement (Res)	Bill	08/31/2026	#INV137928-13794	Young Wooldridge LLP	Aug 2026 Service	Authority	6.43		-14,919.37
Total 7301902 · Legal - CMAR Procurement (Res)	Bill	08/31/2026	#INV137928-13794	Young Wooldridge LLP	Aug 2026 Service	Reservoir	6.43		-14,925.80
7301908 · Legal - Conveyance							14,925.80	0.00	-14,925.80
Total 7301908 · Legal - Conveyance	Bill	08/31/2026	#598980	Nossaman LLP	Aug 2026 Service	Reservoir	1,857.60		-1,857.60
7302107 · Program Baseline Report							1,857.60	0.00	-1,857.60
Total 7302107 · Program Baseline Report	Bill	08/31/2026	#1072869	Best Best & Krieger, LLP	Aug 2026 Service	Reservoir	2,920.50		-2,920.50
7302108 · B&O, Bylaws, JPA, Ops Plan							2,920.50	0.00	-2,920.50
Total 7302108 · B&O, Bylaws, JPA, Ops Plan	Bill	08/31/2026	#1072869	Best Best & Krieger, LLP	Aug 2026 Service	Reservoir	1,361.25		-1,361.25
7302109 · Other Key Agreements							1,361.25	0.00	-1,361.25
Total 7302109 · Other Key Agreements							68,082.18	0.00	-68,082.18
7302501 · State & Federal Funding Agreeeme	Bill	08/31/2026	#2001184725	AECOM Technical Services, Inc.	Aug 2026 Service	Reservoir	10,231.20		-10,231.20
7302502 · CWA Permits	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	5,086.58		-15,317.78
Total 7302501 · State & Federal Funding Agreeeme	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	8,802.93		-24,120.71
7302503 · Other Key Permits Surveys Cmplc							24,120.71	0.00	-24,120.71
Total 7302503 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#598981	Nossaman LLP	Aug 2026 Service	Reservoir	34,124.80		-34,124.80
7302504 · Other Key Permits Surveys Cmplc							34,124.80	0.00	-34,124.80
Total 7302504 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#598981	Nossaman LLP	Aug 2026 Service	Reservoir	10,182.40		-10,182.40
7302505 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#598981	Nossaman LLP	Aug 2026 Service	Reservoir	1,032.00		-11,214.40
7302506 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#598981	Nossaman LLP	Aug 2026 Service	Reservoir	1,869.69		-13,084.09
7302507 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#598981	Nossaman LLP	Aug 2026 Service	Reservoir	154.18		-13,238.27
7302508 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	2,432.37		-15,670.64
7302509 · Other Key Permits Surveys Cmplc							15,670.64	0.00	-15,670.64
Total 7302509 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#17615154	Brown and Caldwell	26.07.24 to 26.08.27	Reservoir	1,078.22		-1,078.22
7302510 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#2001184725	AECOM Technical Services, Inc.	Aug 2026 Service	Reservoir	5,641.45		-6,719.67
7302511 · Other Key Permits Surveys Cmplc							6,719.67	0.00	-6,719.67
Total 7302511 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	624.78		-624.78
7302512 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	259.98		-884.76
7302513 · Other Key Permits Surveys Cmplc							884.76	0.00	-884.76
Total 7302513 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	2,000.99		-2,000.99
7302514 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	3,138.67		-5,139.66
7302515 · Other Key Permits Surveys Cmplc	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	5,196.32		-10,335.98

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Revenue/Expense Transaction Detail By Account										
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	Type	Date	Num	Source Name		Memo	Class	Debit	Credit	Balance
Total 7302503 · Other Key Permits Surveys Cmplc								10,335.98	0.00	-10,335.98
Total 7302 · Contracts & Agreements								91,856.56	0.00	-91,856.56
7303 · Financing Related Costs										
7303103 · Interim & Perm Finance Programs										
	Bill	08/31/2026	#6043SITES	Montague DeRose and Associates, L		Aug 2026 Service	Reservoir	6,037.50		-6,037.50
Total 7303103 · Interim & Perm Finance Programs								6,037.50	0.00	-6,037.50
Total 7303 · Financing Related Costs								6,037.50	0.00	-6,037.50
7304 · Pre-Construction Services										
7304301 · Consultant Project Management										
	Bill	08/31/2026	#04.00201528 - 58	Fugro USA Land, Inc	Aug 2026 Service	Reservoir	637.96		-637.96	
	Bill	08/31/2026	#2001184725	AECOM Technical Services, Inc.	Aug 2026 Service	Reservoir	16,479.22		-17,117.18	
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	2,846.65		-19,963.83	
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	0.00		-19,963.83	
Total 7304301 · Consultant Project Management								19,963.83	0.00	-19,963.83
7304306 · Consultant Project Mgmt 306										
	Bill	08/31/2026	#17615154	Brown and Caldwell	26.07.24 to 26.08.27	Reservoir	1,091.22		-1,091.22	
	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	4,233.32		-5,324.54	
	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	312.36		-5,636.90	
Total 7304306 · Consultant Project Mgmt 306								5,636.90	0.00	-5,636.90
7304903 · Reservoir CMAR Preconstruction										
	Bill	08/31/2026	#Aug 2026-7	Barnard Construction Co., Inc.	Aug 2026 Service	Reservoir	82,954.50		-82,954.50	
Total 7304903 · Reservoir CMAR Preconstruction								82,954.50	0.00	-82,954.50
7304905 · Construction Power Agreements										
	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	327.74		-327.74	
Total 7304905 · Construction Power Agreements								327.74	0.00	-327.74
7304907 · Cal ISO Fee										
	General Journal	08/31/2026	AUG26-SPA06	Prepaid - Computershare Escrow Agent Fee		Reservoir	416.67		-416.67	
Total 7304907 · Cal ISO Fee								416.67	0.00	-416.67
Total 7304 · Pre-Construction Services								109,299.64	0.00	-109,299.64
7305 · Environmental Permits & Surveys										
7305506 · Surveys										
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	8,192.33		-8,192.33	
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	702.96		-8,895.29	
Total 7305506 · Surveys								8,895.29	0.00	-8,895.29
7305509 · Develop & Submit Required Plans										
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	1,949.80		-1,949.80	
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	462.36		-2,412.16	
Total 7305509 · Develop & Submit Required Plans								2,412.16	0.00	-2,412.16
7305607 · Environmental Survey Work Const										
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	123,672.63		-123,672.63	
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	630.18		-124,302.81	
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	3,418.21		-127,721.02	
Total 7305607 · Environmental Survey Work Const								127,721.02	0.00	-127,721.02
Total 7305 · Environmental Permits & Surveys								139,028.47	0.00	-139,028.47
7306 · Environmental Compliance										
7306507 · Construction ITP Terms and Cond										
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	2,095.61		-2,095.61	
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	259.98		-2,355.59	
Total 7306507 · Construction ITP Terms and Cond								2,355.59	0.00	-2,355.59
7306508 · Operations ITP Terms and Condit										
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	9,846.76		-9,846.76	
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	1,570.32		-11,417.08	
Total 7306508 · Operations ITP Terms and Condit								11,417.08	0.00	-11,417.08
7306605 · Environmental Compliance Plan D										
	Bill	08/31/2026	#Sites 08-2026	CreativEnvironment Group	Aug 2026 Service	Reservoir	3,057.23		-3,057.23	
	Bill	08/31/2026	#Sites 08-2026	CreativEnvironment Group	Aug 2026 Service	Reservoir	30,722.25		-33,779.48	
Total 7306605 · Environmental Compliance Plan D								33,779.48	0.00	-33,779.48

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	Type	Date	Num	Source Name	Memo	Class	Debit	Credit	Balance
7307602 · Mitigation Procurement									
	Bill	08/31/2026	#Aug 2026	JEM Land Consulting	Aug 2026 Service	Reservoir	2,047.50		-2,047.50
	Bill	08/31/2026	#641296	Cox, Castle & Nicholson LLP	Aug 2026 Service	Reservoir	15,767.70		-17,815.20
Total 7307602 · Mitigation Procurement							17,815.20	0.00	-17,815.20
7307908 · Conveyance CMAR Procurement									
	Bill	08/31/2026	#1027	Welsh Consulting LLC	Aug 2026 Service	Reservoir	6,340.40		-6,340.40
	Bill	08/31/2026	#111-2026	HH Consultants LLC	Aug 2026 Service	Reservoir	1,875.00		-8,215.40
	Bill	08/31/2026	#17615154	Brown and Caldwell	26.07.24 to 26.08.27	Reservoir	2,177.82		-10,393.22
	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	3,995.91		-14,389.13
Total 7307908 · Conveyance CMAR Procurement							14,389.13	0.00	-14,389.13
Total 7307 · Procurement Related Fees							32,204.33	0.00	-32,204.33
7308 · Engineering									
7308106 · Engineering Home Board Support									
	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	40,832.75		-40,832.75
Total 7308106 · Engineering Home Board Support							40,832.75	0.00	-40,832.75
7308801 · Storage, Pizameter Monitoring									
	Bill	08/31/2026	#04.00201528 - 58	Fugro USA Land, Inc	Aug 2026 Service	Reservoir	7,766.45		-7,766.45
Total 7308801 · Storage, Pizameter Monitoring							7,766.45	0.00	-7,766.45
7308909 · Conveyance Engineering									
	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	10,747.10		-10,747.10
	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	9,092.91		-19,840.01
	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	27,169.77		-47,009.78
Total 7308909 · Conveyance Engineering							47,009.78	0.00	-47,009.78
Total 7308 · Engineering							95,608.98	0.00	-95,608.98
7310 · Community Outreach									
7310305 · Community Outreach									
	Bill	08/31/2026	#BWG10226	Bodewell Group Associates, Inc.	Aug 2026 Service	Reservoir	13,973.35		-13,973.35
Total 7310305 · Community Outreach							13,973.35	0.00	-13,973.35
7310601 · Cultural Compliance									
	Bill	08/31/2026	#BWG10226	Bodewell Group Associates, Inc.	Aug 2026 Service	Reservoir	209.75		-209.75
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	21,195.36		-21,405.11
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	8.79		-21,413.90
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	37,338.65		-58,752.55
Total 7310601 · Cultural Compliance							58,752.55	0.00	-58,752.55
Total 7310 · Community Outreach							72,725.90	0.00	-72,725.90
7311 · Accounting & Audit									
7311202 · Accounting / Audit									
	Bill	08/31/2026	#SPA46265	Starting Line Advisory	Aug 2026 Service	Authority	4,848.75		-4,848.75
	Bill	08/31/2026	#SPA46265	Starting Line Advisory	Aug 2026 Service	Reservoir	14,546.25		-19,395.00
	Bill	08/31/2026	#17615154	Brown and Caldwell	26.07.24 to 26.08.27	Reservoir	172.46		-19,567.46
	Bill	08/31/2026	#TAL_Sites_005	Theresa A Lightle	Aug 2026 Service	Reservoir	8,572.50		-28,139.96
Total 7311202 · Accounting / Audit							28,139.96	0.00	-28,139.96
Total 7311 · Accounting & Audit							28,139.96	0.00	-28,139.96
7312 · Other Outside Services									
7312202 · Other Outside Services (Misc)									
	Bill	08/31/2026	#1023	The Catalyst Group, Inc.	Aug 2026 Service	Authority	270.00		-270.00
	Bill	08/31/2026	#1023	The Catalyst Group, Inc.	Aug 2026 Service	Reservoir	810.00		-1,080.00
	Bill	08/31/2026	#Aug 2026	Lasswell Strategic Consulting	Aug 2026 Service	Reservoir	2,500.00		-3,580.00
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	1,086.85		-4,666.85
Total 7312202 · Other Outside Services (Misc)							4,666.85	0.00	-4,666.85
Total 7312 · Other Outside Services							4,666.85	0.00	-4,666.85
7313 · Project Management Support									
7313101 · Fixed Staff									
	Bill	08/01/2026	#26-001-01-07	CMD West	July 2026 Service	Reservoir	24,750.00		-24,750.00
	Bill	08/31/2026	#1020	Ag & Water Financial Consulting, LL	Aug 2026 Service	Reservoir	32,098.80		-56,848.80

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	Type	Date	Num	Source Name	Memo	Class	Debit	Credit	Balance
	Bill	08/31/2026	#SPA-202608	Forsythe Group LLC	Aug 2026 Service	Reservoir	37,082.24		-93,931.04
	Bill	08/31/2026	#327	Brian G Thomas Consulting, LLC	Aug 2026 Service	Reservoir	11,000.00		-104,931.04
	Bill	08/31/2026	#1008	Natoli Consulting	Aug 2026 Service	Reservoir	33,978.48		-138,909.52
	Bill	08/31/2026	#1064	Robinette Consulting LLC	Aug 2026 Service	Reservoir	38,128.74		-177,038.26
	Bill	08/31/2026	#1064	Robinette Consulting LLC	Aug 2026 Service	Reservoir	27.26		-177,065.52
	Bill	08/31/2026	#8-26	Spesert Consulting	Aug 2026 Service	Reservoir	28,868.73		-205,934.25
	Bill	08/31/2026	#8-26	Spesert Consulting	Aug 2026 Service	Reservoir	27.26		-205,961.51
	Bill	08/31/2026	#77	Waterology LLC	Aug 2026 Service	Authority	4,172.20		-210,133.71
	Bill	08/31/2026	#77	Waterology LLC	Aug 2026 Service	Reservoir	37,549.80		-247,683.51
	Bill	08/31/2026	#2026-9	Hughes Consulting, LLC	Aug 2026 Service	Reservoir	30,076.41		-277,759.92
	Bill	08/31/2026	#1024	MM Water Resources, LLC	Aug 2026 Service	Reservoir	33,091.20		-310,851.12
	Bill	08/31/2026	#1	Pacific Land & Energy	Aug 2026 Service	Reservoir	26,613.74		-337,464.86
Total 7313101 - Fixed Staff							337,464.86	0.00	-337,464.86
7313102 - Extension of Staff & Incidental									
	Bill	08/31/2026	#3	Hodge Executive Services LLC	Aug 2026 Service	Reservoir	13,409.46		-13,409.46
	Bill	08/31/2026	#3	Hodge Executive Services LLC	Aug 2026 Service	Authority	1,489.94		-14,899.40
	Bill	08/31/2026	#SPA46265	Starting Line Advisory	Aug 2026 Service	Reservoir	7,110.00		-22,009.40
	Bill	08/31/2026	#17615154	Brown and Caldwell	26.07.24 to 26.08.27	Reservoir	97,839.80		-119,849.20
	Bill	08/31/2026	#17615154	Brown and Caldwell	26.07.24 to 26.08.27	Authority	2,687.04		-122,536.24
	Bill	08/31/2026	#20914	MBK Engineers Inc	Aug 2026 Service	Reservoir	7,903.25		-130,439.49
	Bill	08/31/2026	#Sites 08-2026	CreativEnvironment Group	Aug 2026 Service	Reservoir	22,500.00		-152,939.49
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	24,987.85		-177,927.34
Total 7313102 - Extension of Staff & Incidental							177,927.34	0.00	-177,927.34
7313901 - Consultant Project Management									
	General Journal	08/01/2026	AUG26-RJE01		To reclass BB&K July insurance expense to correct GL	Reservoir		1,683.00	1,683.00
	Bill	08/31/2026	#17615154	Brown and Caldwell	26.07.24 to 26.08.27	Reservoir	1,719.55		-36.55
	Bill	08/31/2026	#D3380605-08	CH2M Hill Engineers, Inc	Aug 2026 Service	Reservoir	1,268.10		-1,304.65
	Bill	08/31/2026	#2026-123405	ICF Jones & Stokes, Inc.	Aug 2026 Service	Reservoir	2,836.29		-4,140.94
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	1,954.71		-6,095.65
	Bill	08/31/2026	#1072869	Best Best & Krieger, LLP	Aug 2026 Service	Reservoir	3,192.75		-9,288.40
Total 7313901 - Consultant Project Management							10,971.40	1,683.00	-9,288.40
Total 7313 - Project Management Support							526,363.60	1,683.00	-524,680.60
Total 7300 - Professional Fees							1,221,566.12	1,683.00	-1,219,883.12
7401 - Fee Title, Escrow & Incidental									
7401701 - Priority Acquisitions									
	Bill	08/31/2026	#1200863659	HDR Engineering Inc	Aug 2026 Service	Reservoir	1,006.89		-1,006.89
Total 7401701 - Priority Acquisitions							1,006.89	0.00	-1,006.89
Total 7401 - Fee Title, Escrow & Incidental							1,006.89	0.00	-1,006.89
7402 - ROW & Land Management									
7402702 - Land Management									
	Bill	08/31/2026	#Aug 2026	JEM Land Consulting	Aug 2026 Service	Reservoir	3,413.88		-3,413.88
Total 7402702 - Land Management							3,413.88	0.00	-3,413.88
Total 7402 - ROW & Land Management							3,413.88	0.00	-3,413.88
4700 - Interest Revenue									
	General Journal	08/31/2026	AUG26-SPA09		Interest earned - Fed Checking	Reservoir		32.02	32.02
	General Journal	08/31/2026	AUG26-SPA04		Interest earned	Authority		2,817.55	2,849.57
	General Journal	08/31/2026	AUG26-SPA04		Interest earned	Reservoir		25,946.27	28,795.84
	General Journal	08/31/2026	AUG26-SPA05		Interest earned	Authority	0.00		28,795.84
	General Journal	08/31/2026	AUG26-SPA05		Interest earned	Reservoir		32,005.06	60,800.90
Total 4700 - Interest Revenue							0.00	60,800.90	60,800.90
4800 - Lease Revenue									
	General Journal	08/31/2026	AUG26-SPA08		Recognize lease revenue Black Rock Cattle LLC 6/1/2026-5/31/2027	Reservoir		1,696.30	1,696.30
Total 4800 - Lease Revenue							0.00	1,696.30	1,696.30
7700 - Banking Fees									
	General Journal	08/31/2026	AUG26-SPA04		Analysis Charges	Authority	20.40		-20.40
	General Journal	08/31/2026	AUG26-SPA04		Analysis Charges	Reservoir	187.88		-208.28
Total 7700 - Banking Fees							208.28	0.00	-208.28
							1,304,808.15	395,494.95	-909,313.20



Meeting: **Reservoir Committee & Authority Board Agenda
Item 1.3**

October 16, 2026

Subject: **Payment of Claims**

Requested Action:

Reservoir Committee and Authority Board consider approval of the Sites Project Authority Payment of Claims.

Detailed Description/Background:

Attachment A presents the warrants to be drawn against the approved invoices received by the Sites Project Authority through October 5, 2026.

Attachment B summarizes the approved invoices received through October 5, 2026, and how the costs incurred are allocated between the Authority and Reservoir Committee.

The Budget and Finance Committee at the October 12, 2026, meeting recommended that the Reservoir Committee and Authority Board approve the payment of claims.

Fiscal Impact/Funding Source:

The total Payment of Claims is \$1,370,701.45 with \$32,868.47 of costs being assigned to the Authority and \$1,337,832.98 assigned to the Reservoir Committee, as shown in Attachment B.

For the Reservoir Committee assigned amount, \$1,337,832.98 is paid through the JPA/Sites account, as shown in Attachment B.

Staff Contact:

Shayleen O'Connell

Primary Service Provider:

Starting Line Advisory - Accounting

Attachments:

Attachment A – Report on Warrants to be Drawn for Payment of Claims

Attachment B – Payment of Claims Consultant and Vendor Invoice Table

**Warrants Drawn Against
Sites Project Authority
October 16, 2026**

Warrant Number	Date	Name	Amount
ACH	9/23/2026	ACWA JPIA	\$ 105.00
ACH	9/23/2026	AECOM Technical Services, Inc.	32,351.87
ACH	9/23/2026	Barnard Construction Co., Inc.	82,954.50
ACH	9/23/2026	Bodewell Group Associates, Inc.	14,183.10
ACH	9/23/2026	CH2M Hill Engineers, Inc	105,067.53
ACH	9/23/2026	CreativEnvironment Group	56,279.48
ACH	9/23/2026	Dunn Consulting	9,500.00
ACH	9/23/2026	Fugro USA Land, Inc	8,404.41
ACH	9/23/2026	HDR Engineering Inc	89,480.38
ACH	9/23/2026	ICF Jones & Stokes, Inc.	177,037.85
ACH	9/23/2026	MBK Engineers Inc	9,897.00
ACH	9/23/2026	Montague DeRose and Associates, LLC	6,037.50
ACH	9/23/2026	Net2Phone Inc.	149.97
ACH	9/23/2026	Nossaman LLP	49,220.67
ACH	9/23/2026	Somach Simmons & Dunn	33,065.28
ACH	9/23/2026	The Ferguson Group, LLC	22,000.00
ACH	9/23/2026	Theresa A Lightle	8,572.50
ACH	10/8/2026	Adept Solutions	2,327.93
ACH	10/8/2026	Advanced Document Concepts	155.19
ACH	10/8/2026	Ag & Water Financial Consulting, LLC	32,000.00
ACH	10/8/2026	Barnard Construction Co., Inc.	84,468.55
ACH	10/8/2026	Best Best & Krieger, LLP	7,474.50
ACH	10/8/2026	Brian G Thomas Consulting, LLC	11,000.00
ACH	10/8/2026	Brown and Caldwell	93,003.28
ACH	10/8/2026	CMD West	24,750.00
ACH	10/8/2026	County of Colusa	4,500.00
ACH	10/8/2026	Cox, Castle & Nicholson LLP	15,767.70
ACH	10/8/2026	Dunn Consulting	9,500.00
ACH	10/8/2026	Forsythe Group LLC	37,135.80
ACH	10/8/2026	HH Consultants LLC	7,108.85
ACH	10/8/2026	Hodge Executive Services LLC	15,170.83
ACH	10/8/2026	Hughes Consulting, LLC	29,309.44
ACH	10/8/2026	Lasswell Strategic Consulting	2,500.00
ACH	10/8/2026	MM Water Resources, LLC	33,182.40
ACH	10/8/2026	Natoli Consulting	33,809.76
ACH	10/8/2026	Pacific Land & Energy	25,512.12
ACH	10/8/2026	Robinette Consulting LLC	36,914.48
ACH	10/8/2026	Spesert Consulting	28,355.90
ACH	10/8/2026	Starting Line Advisory	26,287.50
ACH	10/8/2026	Stradling Yocca Carlson & Rauth	10,275.00
ACH	10/8/2026	The Ferguson Group, LLC	22,000.00
EFT	10/8/2026	US Bank	834.80
ACH	10/8/2026	Waterology LLC	41,722.00
ACH	10/8/2026	Welsh Consulting LLC	4,630.72
ACH	10/8/2026	Young Wooldridge LLP	26,697.66
TOTAL AMOUNT			\$ 1,370,701.45

**This report covers disbursements from August 21, 2026 through September 18, 2026. It includes any ACH, EFT and wire payments processed through the Agency's banking platforms as well as physical warrants (checks), issued to authorized payees. All payments were properly approved, coded, and presented for Board review in accordance with applicable policies. Supporting documentation for each transaction is retained in the Authority's accounting records.*

County of Colusa	Westside Water District
Colusa County Water District	Placer County Water Agency / City of Roseville
County of Glenn	Sacramento County Water Agency / City of Sacramento
Glenn-Colusa Irrigation District	Reclamation District No. 108
Tehama Colusa Canal Authority	



Payment of Claims - October 2026 Cycle A

Topic: Program Operations - Finance

Subject: Consultant / Vendor Invoices Received for Authority Board and Reservoir Committee Meetings

Purpose: To summarize the review of invoices for preparation of monthly Accountant and Treasurer's reports. The following invoices were received and reviewed for inclusion in Payment of Claims for the Authority Board and Reservoir Committee consideration at their monthly meeting:

	Vendor	Invoice ID	Period	Description	Approval	Invoice Total	Authority Board	Reservoir Committee	Ineligible
1	ACWA JPIA	1534	7/1/26 to 7/1/27	Cyber Liability Insurance	SO	\$ 105.00	\$ 105.00	\$ -	\$ -
2	AECOM Technical Services, Inc.	2001184725	Aug 2026 Service	Engineering Services	KH	\$ 32,351.87	\$ -	\$ 32,351.87	\$ -
3	Barnard Construction Co., Inc.	Aug 2026-7	Aug 2026 Service	Pre-Construction Services	JR	\$ 82,954.50	\$ -	\$ 82,954.50	\$ -
4	Bodewell Group Associates, Inc.	BWG10226	Aug 2026 Service	Communications	KS	\$ 14,183.10	\$ -	\$ 14,183.10	\$ -
5	CH2M Hill Engineers, Inc	D3380605-08	Aug 2026 Service	Engineering and Modeling Services	RN	\$ 105,067.53	\$ -	\$ 105,067.53	\$ -
6	CreativEnvironment Group	Sites 08-2026	Aug 2026 Service	Permitting and Agreements	AF	\$ 56,279.48	\$ -	\$ 56,279.48	\$ -
7	Dunn Consulting	Aug 2026	Aug 2026 Service	Legislative/Strategic Support	KS	\$ 9,500.00	\$ -	\$ 9,500.00	\$ 9,500.00
8	Fugro USA Land, Inc	04.00201528 - 58	Aug 2026 Service	Geotechnical Engineering	JR	\$ 8,404.41	\$ -	\$ 8,404.41	\$ -
9	HDR Engineering Inc	1200863659	Aug 2026 Service	Project Integration	SO	\$ 89,480.38	\$ -	\$ 89,480.38	\$ -
10	ICF Jones & Stokes, Inc.	2026-123405	Aug 2026 Service	Permitting and Agreements	AF	\$ 177,037.85	\$ -	\$ 177,037.85	\$ 638.97
11	MBK Engineers Inc	20913	Aug 2026 Service	Water Rights Modeling	AF	\$ 1,993.75	\$ -	\$ 1,993.75	\$ -
12	MBK Engineers Inc	20914	Aug 2026 Service	Reservoir Operations Modeling	AF	\$ 7,903.25	\$ -	\$ 7,903.25	\$ -
13	Montague DeRose and Associates, LLC	6043SITES	Aug 2026 Service	Municipal Advisor	JR	\$ 6,037.50	\$ -	\$ 6,037.50	\$ -
14	Net2Phone Inc.	1223404481	Sep 2026 Service	Phone Equipment	KS	\$ 149.97	\$ 149.97	\$ -	\$ -
15	Nossaman LLP	598980	Aug 2026 Service	Legal Services (Real Estate)	KS	\$ 1,857.60	\$ -	\$ 1,857.60	\$ -
16	Nossaman LLP	598981	Aug 2026 Service	Legal Services (Inter-Agency)	JR	\$ 47,363.07	\$ -	\$ 47,363.07	\$ 154.18
17	Somach Simmons & Dunn	3028300	Aug 2026 Service	Legal Counsel (Water Rights)	AF	\$ 33,065.28	\$ -	\$ 33,065.28	\$ -

Payment of Claims - October 2026 Cycle A

Topic: Program Operations - Finance

Subject: Consultant / Vendor Invoices Received for Authority Board and Reservoir Committee Meetings

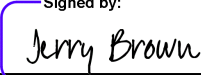
Purpose: To summarize the review of invoices for preparation of monthly Accountant and Treasurer's reports. The following invoices were received and reviewed for inclusion in Payment of Claims for the Authority Board and Reservoir Committee consideration at their monthly meeting:

	Vendor	Invoice ID	Period	Description	Approval	Invoice Total	Authority Board	Reservoir Committee	Ineligible
18	The Ferguson Group, LLC	INV6646	Aug 2026 Service	Federal Government Affairs Support	KS	\$ 22,000.00	\$ -	\$ 22,000.00	\$ 22,000.00
19	Theresa A Lightle	TAL_Sites_005	Aug 2026 Service	ERP Implementation Consulting	SO	\$ 8,572.50	\$ -	\$ 8,572.50	\$ -
Total Payment of Claims - October 2026 Cycle A						\$ 704,307.04	\$ 254.97	\$ 704,052.07	\$ 32,293.15

Invoice Footnotes:

Total Payments by Funding Account	Invoice Total	Authority Board	Reservoir Committee	Ineligible
JPA / RC Cash Account	\$ 704,307.04	\$ 254.97	\$ 704,052.07	\$ 32,293.15
WSIP Cash Account	\$ -	\$ -	\$ -	\$ -
FAA / WIIN Cash Account	\$ -	\$ -	\$ -	\$ -

Signed by:



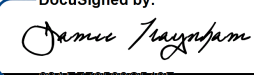
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Jerry Brown, Executive Director

Date

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9/22/2026

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Jamie Traynham, Authority Board Treasurer

Date

The payment of claims Consultant/Vendor Invoice Table has been prepared following the requirements in the Authority's Accounts Payable Approval Procedure and is ready for final review and approval by the Authority Treasurer and The Accounts Payable Approval Procedure included:

- **Accounting** conduct a comprehensive review of approved billing rates and tabulation details in each invoice,
- **Leads and Authority Managers** review of hours billed to ensure they are appropriate for the work performed and the appropriate staff experience mix for the work conducted, and
- **Project Controls and Program Finance Manager's** oversight of the process and review of the Consultant / Vendor Invoice Table.



Payment of Claims - October 2026 Cycle B

Topic: Program Operations - Finance

Subject: Consultant / Vendor Invoices Received for Authority Board and Reservoir Committee Meetings

Purpose: To summarize the review of invoices for preparation of monthly Accountant and Treasurer's reports. The following invoices were received and reviewed for inclusion in Payment of Claims for the Authority Board and Reservoir Committee consideration at their monthly meeting:

	Vendor	Invoice ID	Period	Description	Approval	Invoice Total	Authority Board	Reservoir Committee	Ineligible
1	Adept Solutions	154899	Oct 2026 Service	Software Licensing	KS	\$ 694.93	\$ 347.47	\$ 347.46	\$ -
2	Adept Solutions	MSP-154900	Oct 2026 Service	Managed IT Services	KS	\$ 1,633.00	\$ 816.50	\$ 816.50	\$ -
3	Advanced Document Concepts	INV198349	Sep 2026 Service	Printer	KS	\$ 155.19	\$ 155.19	\$ -	\$ -
4	Ag & Water Financial Consulting, LLC	1021	Sep 2026 Service	Finance Manager	JB	\$ 32,000.00	\$ -	\$ 32,000.00	\$ -
5	Barnard Construction Co., Inc.	Sep 2026-8	Sep 2026 Service	Pre-Construction Services	JR	\$ 84,468.55	\$ -	\$ 84,468.55	\$ -
6	Best Best & Krieger, LLP	1072869	Aug 2026 Service	Legal Counsel (Construction)	JR	\$ 7,474.50	\$ -	\$ 7,474.50	\$ -
7	Brian G Thomas Consulting, LLC	335	Sep 2026 Service	Owner's Advisor, Financing	JB	\$ 11,000.00	\$ -	\$ 11,000.00	\$ -
8	Brown and Caldwell	17618208	26.08.28 to 26.09.24	Project Controls	SO	\$ 93,003.28	\$ 2,037.05	\$ 90,966.23	\$ -
9	CMD West	26-001-01-07	July 2026 Service	Real Estate Lead	JB	\$ 24,750.00	\$ -	\$ 24,750.00	\$ -
10	County of Colusa	Oct 2026	Oct 2026 Rent	Office Rent	SO	\$ 4,500.00	\$ 4,500.00	\$ -	\$ -
11	Cox, Castle & Nicholson LLP	641296	Aug 2026 Service	Legal Services (Env. Mitigation)	AF	\$ 15,767.70	\$ -	\$ 15,767.70	\$ -
12	Dunn Consulting	Sep 2026	Sep 2026 Service	Legislative/Strategic Support	KS	\$ 9,500.00	\$ -	\$ 9,500.00	\$ 9,500.00
13	Forsythe Group LLC	SPA-202609	Sep 2026 Service	EPP Manager	JB	\$ 37,135.80	\$ -	\$ 37,135.80	\$ -
14	HH Consultants LLC	112-2026	Sep 2026 Service	CMAR Procurement Support	JR	\$ 7,108.85	\$ -	\$ 7,108.85	\$ 247.43
15	Hodge Executive Services LLC	4	Sep 2026 Service	Executive Services Coordinator	JB	\$ 15,170.83	\$ 1,517.08	\$ 13,653.75	\$ 18.43
16	Hughes Consulting, LLC	2026-10	Sep 2026 Service	Construction Office Lead	JB	\$ 29,309.44	\$ -	\$ 29,309.44	\$ -
17	Lasswell Strategic Consulting	Sep 2026	Sep 2026 Service	Strategic Planning	SO	\$ 2,500.00	\$ -	\$ 2,500.00	\$ -
18	MM Water Resources, LLC	1025	Sep 2026 Service	Deputy EPP Manager	JB	\$ 33,182.40	\$ -	\$ 33,182.40	\$ -
19	Natoli Consulting	1009	Sep 2026 Service	Deputy E&C Manager	JB	\$ 33,809.76	\$ -	\$ 33,809.76	\$ -
20	Pacific Land & Energy	2	Sep 2026 Service	Deputy External Affairs Manager	JB	\$ 25,512.12	\$ -	\$ 25,512.12	\$ -



Payment of Claims - October 2026 Cycle B

Topic: Program Operations - Finance

Subject: Consultant / Vendor Invoices Received for Authority Board and Reservoir Committee Meetings

Purpose: To summarize the review of invoices for preparation of monthly Accountant and Treasurer's reports. The following invoices were received and reviewed for inclusion in Payment of Claims for the Authority Board and Reservoir Committee consideration at their monthly meeting:

	Vendor	Invoice ID	Period	Description	Approval	Invoice Total	Authority Board	Reservoir Committee	Ineligible
21	Robinette Consulting LLC	10655	Sep 2026 Service	E&C Manager	JB	\$ 36,914.48	\$ -	\$ 36,914.48	\$ -
22	Spesert Consulting	9-26	Sep 2026 Service	External Affairs Manager	JB	\$ 28,355.90	\$ -	\$ 28,355.90	\$ -
23	Starting Line Advisory	SPA46295	Sep 2026 Service	Accounting, ERP, Purchasing Lead	SO	\$ 26,287.50	\$ 4,884.38	\$ 21,403.12	\$ -
24	Stradling Yocca Carlson & Rauth	435321	Aug 2026 Service	Legal - Bond Counsel (Financing)	JR	\$ 10,275.00	\$ -	\$ 10,275.00	\$ -
25	The Ferguson Group, LLC	INV6816	Sep 2026 Service	Federal Government Affairs Support	KS	\$ 22,000.00	\$ -	\$ 22,000.00	\$ 22,000.00
26	US Bank	8632-10/01/2026	26.09.02 to 26.10.01	Credit Card Purchases	JB	\$ 834.80	\$ 834.80	\$ -	\$ -
27	Waterology LLC	78	Sep 2026 Service	Executive Director Services	JT	\$ 41,722.00	\$ 4,172.20	\$ 37,549.80	\$ -
28	Welsh Consulting LLC	1028	Sep 2026 Service	CMAR Procurement Support	JR	\$ 4,630.72	\$ -	\$ 4,630.72	\$ -
29	Young Wooldridge LLP	INV138970-138982	Sep 2026 Service	Legal Counsel	SO	\$ 26,697.66	\$ 13,348.83	\$ 13,348.83	\$ 12.86
Total Payment of Claims - October 2026 Cycle B						\$ 666,394.41	\$ 32,613.50	\$ 633,780.91	\$ 31,778.72

Invoice Footnotes:

Total Payments by Funding Account	Invoice Total	Authority Board	Reservoir Committee	Ineligible
JPA / RC Cash Account	\$ 666,394.41	\$ 32,613.50	\$ 633,780.91	\$ 31,778.72
WSIP Cash Account	\$ -	\$ -	\$ -	\$ -
FAA / WIIN Cash Account	\$ -	\$ -	\$ -	\$ -

Signed by:

Jerry Brown

10/6/2026

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Jerry Brown, Executive Director

Date

DocuSigned by:

Jamie Traynham

10/6/2026

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Jamie Traynham, Authority Board Treasurer

Date

The payment of claims Consultant/Vendor Invoice Table has been prepared following the requirements in the Authority's Accounts Payable Approval Procedure and is ready for final review and approval by the Authority Treasurer and Executive. The Accounts Payable Approval Procedure included:

- **Accounting** conduct a comprehensive review of approved billing rates and tabulation details in each invoice,
- **Leads and Authority Managers** review of hours billed to ensure they are appropriate for the work performed and the appropriate staff experience mix for the work conducted, and
- **Project Controls and Program Finance Manager's** oversight of the process and review of the Consultant / Vendor Invoice Table.



Meeting: **Reservoir Committee & Authority Board Agenda
Item 1.4**

October 16, 2026

Subject: **Task Order Amendment for CH2M Hill Engineers, Inc. for Additional
Operations Modeling and Conveyance Engineering Support**

Requested Action:

Reservoir Committee and Authority Board consider approval of a task order amendment with CH2M Hill Engineers, Inc. (CH2M) for additional operations modeling services and conveyance package engineering support in the amount of \$264,200, increasing the 2026 not to exceed amount from \$1,486,400 to a revised 2026 not to exceed of \$1,750,600.

Detailed Description/Background:

CH2M provides modeling services related to the completion of project permits and understanding project water supply benefits as well as engineering services in support of conveyance design. The proposed task order amendment would provide contract authority and budget to support additional effort related to the modeling and engineering activities, as outlined in more detail below. Also included below are projected task underruns to be used as a budget reallocation, partially offsetting additional effort required.

- **Draft Water Right Technical Assistance (+\$120,100)** – Change in Scope. Level of effort was more than anticipated.
- **Home Board Support (+\$40,000)** – Change in Scope. Level of effort has already been more than originally anticipated and more is expected to be needed going forward.
- **Priority Acquisition Support (-\$15,000)** – No Change in Scope. Level of effort was less than anticipated because additional land acquisitions are not expected to occur during the remainder of 2026.
- **Conveyance CMAR Consultant Project Management (+\$65,000)** – No Change in Scope. Duration was extended due to additional CMAR procurement support needs.
- **Conveyance CMAR Procurement (+\$40,000)** – Change in Scope. Level of effort by CH2M was more than anticipated.
- **Conveyance Engineering – Utility Coordination (+\$5,000)** – Level of effort was more than allocated due to discussions and meetings with WAPA and TANC.

- **Conveyance Engineering – TC Canal Capacity Check (-\$48,000)** – No Change in Scope. Level of effort was less than anticipated. Funds are being allocated to other tasks.
- **Conveyance Engineering – TC Canal Survey Work (-\$19,000)** – No Change in Scope. Level of effort was less than anticipated. Funds are being allocated to other tasks.
- **Conveyance Engineering – CBD Modeling (+\$12,000)** – The CBD Modeling effort increased due to operations inquiries.
- **Conveyance Engineering – Conveyance Capacity TM (+\$23,100)** – The Conveyance Capacity TM effort increased to include input for the TCCA and GCID Facility Use Agreements and the RD108 Operations Agreement.
- **Operations Project Management (+\$21,000)** – No Change in Scope. Duration was extended due to additional modeling needs.
- **Geotechnical investigation planning (+20,000)** – New task item to identify priority efforts that can be done in 2027 on land that Sites currently has access to and within the existing environmental permits.

The proposed changes to scope and budgets have been reviewed and recommended for approval by the Budget and Finance Committee.

Prior Action:

October 2025: Adoption of 2026 Budget and Work Plan

Fiscal Impact/Funding Source:

The requested action will result in no change to the overall approved FY2026 budget that was adopted at the October 2025 Board meeting. Funding for the increase in effort to the tasks identified above will be provided from various budget reallocations both within the existing CH2M contract and from other projected underruns including from BBK (Construction Legal Services) and NMFS (Agency Reimbursable). Attachment A provides a table of the proposed transfers to fund these activities.

Staff Contact:

Ali Forsythe & Rob Natoli

Primary Service Provider:

Brown and Caldwell

Attachments:

Attachment A – Budget Coding Description of Budget Transfers

Attachment A: Description of Budget Changes

Consultant	Description	Project		Amount
		No.	Name	
CH2M	Draft Water Right Technical Assistance	102	Key Permits & Environmental Agreements	\$ 120,100
CH2M	As-needed Home Board Support	201	Home Board Support	\$ 40,000
CH2M	Conveyance CMAR Consultant Proj Mgmt	306	Conveyance CMAR	\$ 65,000
CH2M	Conveyance CMAR Procurement	306	Conveyance CMAR	\$ 40,000
CH2M	Conveyance Engr - Utility Coordination	306	Conveyance CMAR	\$ 5,000
CH2M	Conveyance Engr - CBD Modeling	306	Conveyance CMAR	\$ 12,000
CH2M	Conveyance Engr - Conveyance Capacity TM	306	Conveyance CMAR	\$ 23,100
CH2M	Operations Project Management	901	Project Management Support	\$ 21,000
CH2M	Conveyance Engr - Geotech Exploration Planning	306	Conveyance CMAR	\$ 20,000
CH2M	Priority Acquisition Support	302	Priority Acquisition & Land Management	\$ (15,000)
CH2M	Conveyance Engr - TC Canal Capacity Check	306	Conveyance CMAR	\$ (48,000)
CH2M	Conveyance Engr - TC Canal Survey Work	306	Conveyance CMAR	\$ (19,000)
BBK	Conveyance CMAR Procurement	306	306	\$ (104,100)
NMFS	NMFS Reimbursable Agreement	901	Project Management Support	\$ (160,100)

Net Change \$ -



Meeting: **Reservoir Committee & Authority Board Agenda
Item 1.5**

October 16, 2026

Subject: **Task Order Amendment for HDR**

Requested Action:

Reservoir Committee and Authority Board consider approval of a task order amendment with HDR for additional scope of work for extension of staff Engineering and Permitting services in the amount of \$166,000 bringing the not to exceed total task order amount to \$1,555,558 for the period of January 1, 2026 through December 31, 2026.

Detailed Description/Background:

HDR provides extension of staff services for several key roles including providing support to Engineering and Permitting activities. The following adjustments are proposed.

- **Extension of Staff – Engineering Lead (+\$85,000)** - The level of effort for this task is more than anticipated when the original budget was developed.
- **Extension of Staff – Permitting & Agreements Support (+\$81,000)** – The level of effort for this task was more than anticipated due to unanticipated support for the Partnership Agreement, the Excess Capacity Agreement, development of the CAPBs, and support for land management activities.

This action would transfer funds initially allocated to the following activities that are projecting an underrun:

- **National Marine Fisheries Services (NMFS) (-\$81,000)**– Agency Reimbursable NMFS has not had staff in 2026 to support this activity
- **BBK – Construction Legal Services (-\$25,000)** –The Conveyance CMAR procurement is extending into 2027
- **AECOM – Reservoir Engineering (-\$60,000)** – A collection of various underruns across multiple tasks that have underrun the budget.

Prior Action:

October 2025: Adoption of 2026 Budget and Work Plan

Fiscal Impact/Funding Source:

The requested action will result in no change to the overall approved FY2026 budget. Funding for the tasks identified above will be provided through the re-allocation of projected underruns within the 2026 budget.

Staff Contact:

Ali Forsythe & Kyle Hughes

Primary Service Provider:

Brown and Caldwell

Attachments:

Attachment A – Budget Coding Description of Budget Transfers

Attachment A: Description of Budget Changes

Consultant	Description	Project		Amount
		No.	Name	
HDR	Extension of Staff - Engineering	901	Project Management Support	\$ 85,000
HDR	Extension of Staff - Permitting	901	Project Management Support	\$ 81,000
NMFS	Agency Reimbursable	901	Project Management Support	\$ (81,000)
BBK	Construction Legal Services	306	Conveyance CMAR	\$ (25,000)
AECOM	Reservoir Engineering	301	Prepare for Construction	\$ (60,000)
Net Change				\$ -



Meeting: **Reservoir Committee & Authority Board Agenda
Item 2.1**

October 16, 2026

Subject: **Contract for Administration of Public Benefits with CDFW and DWR Final
Delivery Quantities and Extension of Flood and Recreation Benefits**

Requested Action:

Reservoir Committee and Authority Board consider approval of: (1) Contract for Administration of Public Benefits (CAPBs) final delivery quantities for ecosystem and drought emergency contingent upon the Project's final water right being substantially the same as the September 3 Revised Draft Permit and (2) increasing the flood and recreation benefit duration from 75 years to 92 years.

Detailed Description/Background:

At the May 2026 meeting, the Reservoir Committee and Authority Board approved the terms of the Ecosystem CAPB with the California Department of Fish and Wildlife (CDFW) and the Flood, Recreation, and Emergency Supplies CAPB with the California Department of Water Resources (DWR). The May 2026 action was limited to considering the terms of the CAPBs. Future action was identified to (1) accept the final proposed delivery quantities for each CAPB based on water right revisions and (2) final authorization to sign the CAPBs after the final water right is issued and final changes to the CAPB based on public comment are made.

To clarify, today's proposed action is to approve the proposed final delivery quantities for each CAPB and to reflect these values in the Draft Final Funding Award Hearing Request (see item 2.2 on today's agenda). The values being proposed consider the conditions specified in the September 3, 2026 Revised Draft Sites Water Right. Should there be any changes in the Project's final water right as compared to the September 3 Revised Draft Permit, further delivery quantity adjustments may be necessary. A future action will be taken for final approval of the CAPBs after the final water right is issued and any final changes to the CAPB based on public comment are made.

It is important to finalize delivery quantities now to complete an assessment of the valuation of the public benefits and finalize the CAPBs. Finalizing these values now allows all Participants and Reclamation to anticipate the final State contribution to the Project since the State's amount can have effects on other Storage Partner cost share. The current total MCED for the Project was set in June 2026 and is approximately \$1.363 billion.

Authority staff have assessed the recent CalSim 3 modeling incorporating the September 3 Revised Draft Water Right Permit conditions and have assessed the results for both the Dry Year Prioritization and Top Speed scenarios. Staff is recommending using the values from the Dry Year Prioritization scenario for the updated CAPB delivery quantities.

Ecosystem CAPB:

Based on assessment of the modeling results, staff is recommending the delivery numbers in Table 1 for the Ecosystem CAPB.

Table 1. Projected Annual Average Volumes of Deliveries under the Ecosystem CAPB by Water Year Type (all values in AF)

Location	Wet	Above Normal	Below Normal	Dry	Critical	Long-term Average
South of Delta	23,400	31,200	31,700	35,200	13,600	26,300
North of Delta	0	18,700	9,700	11,200	5,900	7,500

Rounded to the nearest hundred AF.

These values are slightly higher for SOD and slightly lower for NOD but similar overall as compared to the values that were used as the basis of the June 2026 CWC supplemental award. Over the 70-year term of the Contract, the Authority is to deliver 527,000 acre-feet to wetland areas NOD and 1,842,000 acre-feet to wetland areas SOD, for a total delivery of 2,369,000 acre-feet. The difference associated with these new quantities may result in approximately \$40 million of additional Prop 1 funding for ecosystem public benefits.

In May 2026 the Board requested clarification of loss responsibility assignment within these delivery quantities. The values in Table 1 account for carriage water losses through the Delta, and other losses, such as losses in the reservoir for evaporation and seepage and losses in the local conveyance systems (for diversions). All losses have been accounted for in the same manner as is done in the model for all other Storage Partners. The 17.3% share of Base and Downstream Capacity estimated to be necessary to generate these deliveries is sized for accommodating these losses, i.e., none of the other Storage Partners Sites water quantity is affected in the model by delivering the public benefits. See below for more information about the valuation of conveyance costs included within the MCED and see Attachment A showing the anticipated conveyance costs and whether they are included in the current MCED.

Flood, Recreation and Drought Emergency Supply CAPB:

Based on the modeling assessment, staff is recommending to change the Drought Emergency Supply benefit delivery quantities to be as follows. This change was reviewed with an informal group of SOD M&I Participants, and they concur with making this change.

Target Volume: 354,600 AF, based on an assumption of six (6) drought emergency years occurring during the 35-year contract term.

Intermediate Targets:

- 1st Drought Emergency: 59,100 AF
- 2nd Drought Emergency: 118,000 AF
- 3rd Drought Emergency: 177,300 AF
- 4th Drought Emergency: 236,400 AF
- 5th Drought Emergency: 295,500 AF
- 6th Drought Emergency: 354,600 AF

The expected change in MCED associated with these increased public benefits is estimated to be about \$140 million.

The Emergency Supply benefit is proposed for a 35-year duration (no change). Since the frequency of drought emergency years is highly dependent on hydrologic conditions, the Authority is only responsible for meeting the target volumes for the number of drought emergency years that occur during the 35-year contract term. The Board may wish to consider at some future date when and if additional Prop 1 funds become available, continuing to provide these public benefits beyond 35 years. The resulting valuation is in the range of an additional \$140 million if served for 92 years instead of 35 years. Staff would like to have the leeway to modulate the term for drought emergency public benefits to fit the final MCED within the available funds.

Also, per the technical regulations the valuation of the SOD drought emergency deliveries should include a conveyance cost in the MCED valuation which is estimated to be \$20m.

Staff is also recommending that the Reservoir Committee and Authority Board consider increasing the duration of the flood and recreation benefits from the currently proposed 75 years to 92 years. This is anticipated to increase the economic benefits by approximately \$14 million over the term of the CAPB and the Authority would request an increase in the Project's MCED from the CWC. The rationale is that these public benefits would continue as long as the reservoir exists as is current standard practice at similar facilities.

Other Proposed Adjustments Affecting the MCED

In the June 2026 supplemental funding determination, the CWC added conveyance cost items to the funding total representing the estimated wheeling cost for local agencies to convey Sites Water to NOD refuges.

The Authority has requested and it is expected that the final award determination by the CWC will similarly include funds for conveyance costs associated with DWR

exchanges involving Oroville storage and conveyance from Banks Pumping Plant to Reach 3 of the California Aqueduct for the conveyance of Sites Water to NOD and SOD refuges. When included, it is expected the total funds made available within the Prop 1 award for these purposes will be approximately \$59 million.

Also, it is expected that the final award would include an increase for escalation since the June 2026 supplemental which was based on an April 2026 RCCI. This could be an additional \$25 million.

In summary, the anticipated final award adjustments could be as much as follows:

Cost Escalation	\$25m
Updated Delivery Quantities – Ecosystem and Drought Emergency	\$180m
Term of Rec/Flood – 75 yrs to 92 yrs	\$14m
DWR Conveyance and Oroville Storage Cost for refuge deliveries	\$59m
SOD Conveyance cost adjustment to Drought Emergency Valuation	\$20m
Term of Drought Emergency – >35 yrs	TBD
Total	\$273m

Prior Action:

May 2026: Reservoir Committee and Authority Board accept the tentatively agreed terms contained in the CAPB with CDFW while withholding final determination on delivery quantities until after the issuance of the final water right and conditioned upon no substantial changes from the terms in the CAPB as a result of public comments.

May 2026: Reservoir Committee and Authority Board accept the tentatively agreed terms contained in the CAPB with DWR while withholding final determination on delivery quantities for emergency response until after the issuance of the final water right and conditioned upon no substantial changes to the terms in the CAPB as a result of public comments.

Fiscal Impact/Funding Source:

There is sufficient funding in the Amendment 3 Work Plan to develop and complete the CAPB. See the May 2026 staff reports (identified above) for a discussion of the long-term perspective of the fiscal impact of the CAPBs.

Staff Contact:

Jerry Brown

Ali Forsythe

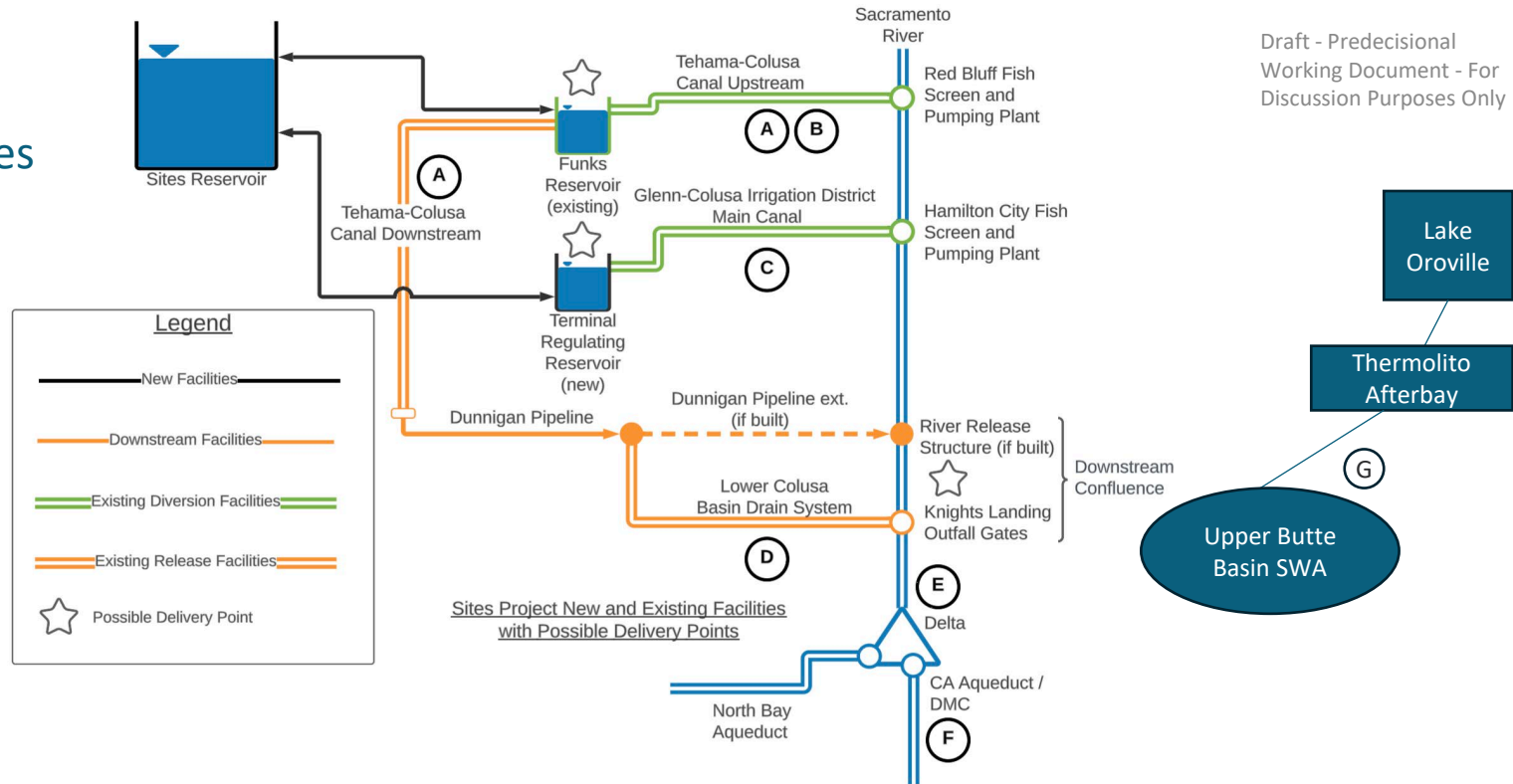
Primary Service Provider:

AECOM and MBK Engineers

Attachments:

Attachment A – Diagram Showing State Prop 1 Refuge Deliveries and Associated Conveyance Costs

State Prop 1 Refuge Deliveries



Pt	Covered Under	Estimated Conveyance Cost (approx 2026\$, excludes power)	Included in MCED
A	TCCA, FUA	\$15/AF fill, \$10/AF releases	Yes
B	Recl, Excess Capacity	\$4/AF, covers fills and releases	Yes
C	GCID, FUA	\$24/AF fill (includes power costs)	Yes
D	Various, incl. RD108 Ops	\$33/AF releases (includes losses, lost opportunity costs, and RD108 charges)	No
E	DWR/Reclamation Ops Agmt	20%-30% Carriage Water Loss (in Ops model)	Yes
F	DWR, Conveyance	\$65/AF (Banks PP to reach 3)	Proposed
G	DWR, Exchange Western or Richvale ID, MOU	\$27/af \$10-\$15/af	Proposed Yes



Meeting: **Reservoir Committee & Authority Board Agenda
Item 2.2**

October 16, 2026

Subject: **Authorize Submittal of Water Storage Investment Program Final Funding
Award Hearing Request**

Requested Action:

Reservoir Committee and Authority Board consider authorizing the Executive Director to submit the Water Storage Investment Program Final Funding Award Hearing Request to initiate the process toward final funding award by the California Water Commission.

Detailed Description/Background:

In addition to executing the Contracts for Administration of Public Benefits with CDFW and DWR to secure the State Prop 1 funding, the Authority needs to request a final award of funds by the California Water Commission. Such an action by the commission would remove the conditionality of the awarded funds. There are specific requirements and certifications that are necessary to fulfill all of the requirements for the Commission to consider final award. Board action will authorize Staff to make the required submittals, certifications and disclosures and initiate the final award process which is expected to take no less than two months before an action can be taken by the commission.

The Draft WSIP Final Funding Award Hearing Request (Attachment A) documents the Project's current benefits and costs and demonstrates that the Authority has satisfied the statutory and regulatory requirements for final funding. The submittal will include the executed agreements (upon their completion) committing Project beneficiaries to their respective cost shares (Participants and Reclamation) and the contracts for administering the State's public benefits (CAPBs); updated information and a description of the evolution regarding Project costs, benefits and feasibility since the 2018 conditional award by the CWC; completed environmental documentation; and the federal, State and local approvals, certifications and agreements required for the Project. The Authority will also provide the certifications and disclosures required by the Commission regarding these matters and other material obligations or actions that could affect Project implementation.

As part of the Final Funding Award hearing request, the Authority will be required to certify or disclose that:

- Non-public benefit commitments are secured.
- Public benefit contracts are executed.
- Feasibility requirements have been satisfied.

- The Project remains consistent with prior CWC determinations.
- Environmental documentation is complete.
- Required permits, approvals, certifications and agreements have been obtained, or explain any that remain outstanding, and disclose whether any are subject to pending litigation or other legal challenge.
- Material obligations or events affecting the Project
- The information submitted must be true and correct. An authorized representative must certify under penalty of perjury that the information provided is true and correct, acknowledging that the Commission will rely on these representations in approving funding and that false or inaccurate representations may result in loss or withholding of funding or other legal remedies.

Subsequent to the final award of funds by the commission, there will be an approximately 3-month process to finalize and execute the final funding agreement.

Prior Action:

August 2026: Review and provide input on guiding principles and priority areas for negotiations with the California Water Commission (CWC) on the Water Storage Investment Program (WSIP) Final Funding Agreement.

Fiscal Impact/Funding Source:

Negotiation of the WSIP Final Funding Agreement is to be conducted within the budgeted funds currently authorized by the Board.

Staff Contact:

Jerry Brown

Primary Service Provider:

AECOM

Attachments:

Attachment A – Draft WSIP Final Funding Award Hearing Request



Final Hearing Report and Updated Feasibility Determinations

October 2026

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Appendices

Appendix A	Project Description
Appendix B	Modeling Documentation
Appendix C	Economics Appendix
Appendix D	Cost Summary
Appendix E	Sites Reservoir Plan of Finance
Appendix F	Contracts, Permits, and Agreements

Acronyms and Abbreviations

\$B	billions of dollars
\$M	millions of dollars
AACE	Advancement of Cost Engineering International
Anticipated Lake Oroville Exchange Agreement	Agreement for Exchanges of Water Between the Sites Reservoir Project and State Water Project
Anticipated Refuge Donation Agreement with Reclamation	Agreement Between the United States and the Sites Authority Providing for Refuge Water Supplies
Anticipated Sites/Reclamation/DWR Operations Agreement	Operations Agreement between the Sites Authority, Reclamation, and California Department of Water Resources
Anticipated SOD Refuge Wheeling Agreement	Agreement Between DWR and the Sites Authority for Conveyance of Sites Water for South of Delta Central Valley Project Project Improvement Act Refuges
B&O Contract	Benefits and Obligations Contract
BCA	benefit-cost analysis
CAPB-DWR	Contract for Administration for Public Benefits with the Department of Water Resources
CCR	California Code of Regulations
CCWD	Contra Costa Water District
CCWD Agreement	Sites Authority and Contra Costa Water District to Coordinate in the Operations of the Sites Reservoir Project, dated December 20, 2023
CDFW	California Department of Fish and Wildlife
CEQA	California Environmental Quality Act
CFR	Code of Federal Regulations
Colusa County MOU	Colusa County and the Sites Authority Regarding Area of Origin Water Rights Claims to Funks and Stone Corral Creeks, and Related Matters, dated November 22, 2021
Colusa Drain MWC; Anticipated Colusa Drain MWC Agreement	Sites Authority and the Colusa Drain Mutual Water Company
Commission	California Water Commission
CVP	Central Valley Project
Delta	Sacramento San Joaquin Delta
DERP	Drought Emergency Response Program
DSOD	Division of Safety of Dams
DWR	California Department of Water Resources
EIR	Environmental Impact Report
EIS	Environmental Impact Statement
EPP	Environmental Protection Program
GCID	Glenn-Colusa Irrigation District
HC	Conveyance Facilities

HR	Reservoir Facilities
JPA	Joint Powers Authority
LCBD	Lower Colusa Basin Drain
LCRBWQM	Lower Colorado River Basin Water Quality Model
M&I	municipal and industrial
MAF	million acres feet
Maxwell ID Agreement	Sites Authority and Maxwell Irrigation District to Avoid Impacts of Sites Reservoir Project to Maxwell Irrigation District Water Rights, dated April 9, 2024
MCED	maximum conditional eligibility determination
MOU	Memorandum of Understanding
MWC	Mutual Water Company
MWD	Metropolitan Water District
N/A	not applicable
NDWA	North Delta Water Agency
NDWA MOU	Memorandum of Understanding Between the North Delta Water Agency and the Sites Authority, dated August 30, 2023
NGOs	non-governmental organizations
NOD	north of the Delta
OM&R	Operations, maintenance, and replacement
Operations Plan	Sites Reservoir Operations Plan
PGP	pumping and generating plants
Project	Sites Reservoir Project
PV	present value
Reclamation	Bureau of Reclamation
Sites Authority	Sites Project Authority
SOD	south of the Delta
SWC	State Water Contractors
SWP	State Water Project
SWRCB	State Water Resources Control Board
TAF	thousand acre feet
TCCA	Tehama Colusa Canal Authority
TRR	Terminal Regulating Reservoir
WHE	Wetland Habitat Enhancement
WSIP	Water Storage Investment Program

Executive Summary

Sites Reservoir is a proposed 1.5-million-acre foot offstream reservoir to be developed and constructed by the Sites Project Authority (Sites Authority). It is designed to adapt to changing climate conditions, providing a more flexible water supply for California. As a rain-fed storage solution, Sites Reservoir will be able to capture water from extreme storm events, which can be used by communities, farms, and the environment during periods of water scarcity. Once operational, Sites Reservoir will also be integrated with the State Water Project (SWP) and Central Valley Project (CVP), improving management of California's water supply during extremes such as flooding or drought.

The California Water Commission (Commission) is administering the Water Storage Investment Program (WSIP) to fund the public benefits associated with water storage projects using funds from Proposition 1 Water Quality, Supply, and Infrastructure Improvement Act of 2014. The Commission determined final application scores and made determinations for each of the projects seeking funding through WSIP at its June 2018 meeting. This was followed by a feasibility determination on January 1, 2022. Since that time, the Sites Project Authority (Sites Authority) has worked to complete Proposition 1 requirements, which include obtaining permits and final environmental documents, contracts for the administration of WSIP public benefits, and contracts for non-WSIP cost share participants.

This report supports the WSIP Final Funding Award Hearing process conducted by the Commission. A Self-Certification Form accompanies the report.

The report has been organized to correspond to *WSIP Final Funding Hearing Request Instructions and Self Certification Form* (Commission, 2026). Table ES-1 provides the location of the information in the report.

Table ES-1. Location of Required Information

Certification Form #	Required Information	Sections and Appendices
1	Applicant information	1
2.1	Statement of changes to the project (23 California Code of Regulations [CCR] 6013(f)(3))	2, A
2.1	WSIP benefits and changes to these benefits	2.1, 3.5.1, 3.5.2
2.1	Present value of monetized benefits	3, C
2.1	CALSIM model documentation	B
2.2	Cost summary	4, D
3.1	Financial responsibility for non-WSIP cost share (Section 79755(a)(2))	5, E, F.1
3.2	Administration of WSIP public benefits (Section 79755(a)(3))	6, F.2
3.3	Feasibility study (Section 79755(a)(5)(a))	7, A
3.4	Information regarding Commission determinations (Section 79755(a)(5)(b); 23 Code of Federal Regulations [CFR] 6013(f)(2))	8
3.5	Environmental documentation (Section 79755(a)(5)(c))	9, F.3
3.6	Federal, State, and Local approvals, certifications, and agreements (Section 79755(a)(5)(c))	10, F.4
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1.0 Introduction

This report provides documentation in support of the Final Award Hearing for Sites Reservoir. Sites Reservoir is a proposed 1.5-million-acre foot offstream reservoir. It is designed to adapt to changing climate conditions, providing a more flexible water supply for California. As a rain-fed storage solution, Sites Reservoir will be able to capture water from extreme storm events, which can be used by communities, farms, and the environment when water becomes scarce. Once operational, Sites Reservoir will also be integrated with the SWP and CVP, improving management of California's water supply during periods of flooding or drought.

The Commission is administering the WSIP to fund the public benefits associated with water storage projects using funds from Proposition 1 Water Quality, Supply, and Infrastructure Improvement Act of 2014(Proposition 1) . The Commission determined final application scores and made determinations for each of the projects seeking funding through WSIP at its June 2018 meeting. This was followed by a feasibility determination on January 1, 2022. Since that time, the Sites Project Authority (Sites Authority) has worked to complete Proposition 1 requirements, which include obtaining permits and final environmental documents, contracts for the administration of WSIP public benefits, and contracts for non-WSIP cost share participants. This report provides the Commission with the information required for a final award hearing.

The Sites Reservoir Project is led by the Sites Authority, a joint powers authority made up of irrigation agencies, water districts, cities, and counties in the Sacramento Valley. Since 2010, the Sites Authority has led the planning and development of Sites Reservoir in collaboration with the federal government, state government, and local public agencies. Participation in Sites Reservoir is broad and diverse including the United States Bureau of Reclamation, the State of California, public irrigation districts in the Sacramento and San Joaquin Valleys, as well as urban areas in Southern California and the Bay Area. The participants represent millions of Californians, thousands of acres of food-producing farmland, and natural resource areas that will receive the benefits provided by Sites Reservoir.

2.0 Description of Changes to Project

Sites Reservoir Feasibility Report (Sites Authority, November 2021) includes a description of the project, including changes from the description found in the 2017 application for WSIP funding. *Sites Feasibility Report* is attached in Appendix A to this report.

Although the design has advanced since 2021, the project facilities are consistent with the project described in the Sites Reservoir Feasibility Report. More significant changes have been made to project operations through the environmental permitting process and through the development of interagency agreements. Changes to the project from 2021 to the present are documented in this section and supersede the description provided in *Sites Feasibility Report*.

2.1 Refinement of Project Objectives

The original application and subsequent *Sites Reservoir Feasibility Report* (Sites Authority, 2021) proposed four project objectives to achieve WSIP project benefits.

- Deliveries to the Yolo Bypass for Sacramento-San Joaquin Delta (Delta) enhancement (WSIP ecosystem benefits)
- Incremental Level 4 refuge water supply deliveries (WSIP ecosystem benefits)
- Recreation
- Flood damage reduction

The recreation and flood damage reduction objectives are unchanged. The two WSIP ecosystem benefit objectives have been merged and modified in consultation with the California Department of Fish and Wildlife. A drought emergency response benefit has also been added. The revised objectives to provide WSIP project benefits are:

- Wetland habitat enhancement benefits (WSIP ecosystem benefits)
- Recreation
- Flood damage reduction
- Drought emergency response

Changes to ecosystem water supply were made to target water deliveries in ways that will increase the benefits to California's ecosystems. Deliveries to the Yolo Bypass for Delta enhancement and Incremental Level 4 refuge water supply deliveries have been replaced with Wetland Habitat Enhancement Benefits.

Wetland Habitat Enhancement Benefits would devote WSIP water supply to enhance seasonal wetlands, permanent wetlands, and riparian habitat for aquatic and terrestrial species on State and Federal wildlife refuges and on other public and private lands. Through the Contract for Administration of Public Ecosystem Benefits, the Sites Authority would dedicate a portion of Sites Reservoir's water, storage, and conveyance capability to provide supplemental water to state and federal wildlife refuges, the Upper Butte Basin Wildlife Area, and potentially other eligible wetland habitats under specific criteria. Water

released from Sites Reservoir may be conveyed to wetlands areas through exchanges with the State Water Project and local water districts for areas located north of the Delta (NOD or picked up by the Delta pumping facilities and delivered to wetland areas south of the Delta (SOD). Over the term of the Contract, the Sites Authority is to deliver 447,000 acre-feet to wetland areas NOD and 1,563,000 acre-feet to wetland areas SOD, for a total delivery of 2,010,000 acre-feet.

The Sites Authority Contract for Administration for Public Benefits with the Department of Water Resources (CAPB-DWR) includes the use of State Proposition 1 funds relating to the Sites Project delivering public benefits associated with drought emergency response and associated adaptive management requirements. The CAPB-DWR requires the Sites Authority to prepare a Drought Emergency Response Program (DERP). As described in the draft CAPB-DWR, the DERP will need to consider hydrological conditions, system-wide and Sites facilities operations constraints, Sites Participants anticipated use of their capacity interest, and an examination of drought conditions throughout the State. The DERP is to be developed and adopted within 7 years from the execution of the Funding Agreement with the Commission and reevaluated every 5 years after implementation based on best available science and the most current forecast informed reservoir operation approach.

Non-WSIP benefits have been modified thru the addition of Anadromous Fish benefits that are being funded by the U.S. Bureau of Reclamation (Reclamation).

2.2 Overview of Project Facilities

Although the design has advanced since completion of the *Sites Reservoir Feasibility Report* (Sites Authority, 2021, November), the description of the major facilities is generally consistent with the latest advances, although more details are now available. An updated and more detailed Project Description can be found in Chapter 2 of *Sites Reservoir Project Final Environmental Impact Report (EIR)/Environmental Impact Statement (EIS)* (Sites Authority, 2023). See Appendix A for a link to the updated Project Description. The major facilities still include:

- Tehama-Colusa Canal Diversion and Conveyance
- Glenn-Colusa Irrigation District (GCID) Main Canal Diversion and Conveyance
- Terminal Regulating Reservoir (TRR)
- TRR Pumping Generating Plant, Substation, and Pipelines
- Funks Reservoir Pumping Generating Plant and Pipelines
- New Electrical Transmission Facilities
- Sites Reservoir including two main dams, saddle dams, and inlet/outlet facilities
- Diversion Tunnel
- Tehama-Colusa Canal Intake for Releases
- Dunnigan Pipeline
- Recreation Facilities

- Modified Local Roads (e.g., Sites Lodoga Road and Bridge) and Construction Access Roads

2.3 Changes to Project Facilities

Some modifications have been made to project facilities through the planning and design process. Planning in 2020 included an evaluation to right-size the project in response to input from state and federal agencies, non-governmental organizations (NGOs), elected officials, landowners, stakeholders, and local communities. This feedback was critical to developing a reservoir that is the right size for both people and the environment, and better meets the needs of all Californians. This resulted in a smaller reservoir footprint (now 1.5 million acre feet [MAF]) and a lower diversion capacity from the Sacramento River. The Sites Authority listened to stakeholder and participant feedback and eliminated undesirable components. The recommended Project reduced impacts to the environment while providing future flexibility to manage the Project for the greatest overall benefit to California. These changes were incorporated into *Sites Reservoir Feasibility Report* (Sites Project Authority, 2021) which presents a Project with significantly reduced diversions that nevertheless maintains the public benefits determined through the WSIP application review and maximum conditional eligibility determination (MCED) process.

Major changes from the 2017 application that were previously presented in *Sites Reservoir Feasibility Report* (Sites Authority, 2021, November) include:

- Reservoir size reduced from 1.8 MAF to 1.5 MAF
- Pumped storage hydropower generation is eliminated (the Project can still generate power on release)
- 13.5-mile Delevan pipeline (bordering Delevan wildlife refuge) is eliminated and replaced with use of the existing Tehama-Colusa Canal and a new four-mile Dunnigan Pipeline (reduced impact to wetlands) to deliver water into the Colusa Basin Drain
- Elimination of the new Delevan Intake Pumping Plant on the Sacramento River. All diversions would be from the existing Red Bluff and Hamilton City pumping facilities

The resulting Project is smaller, less expensive, has fewer environmental impacts, is easier to permit, will have less construction impacts, and will be less expensive to operate and maintain. These changes are described in the updated Project Description (link provided in Appendix A).

2.4 Changes in Project Operations

Project operations have advanced significantly since the publication of *Sites Reservoir Feasibility Report* (Sites Authority, 2021) with the development of permits and operational agreements. The most significant change in operations is a reduction in diversions to fill Sites Reservoir, with an associated reduction in deliveries.

Sites Reservoir Operations Plan (Operations Plan) (Sites Authority, 2026a, September) establishes the procedures to be used in managing the water operations of the Sites Reservoir Project. The Operations Plan reflects the Sites Authority's permits, approvals, and commitments which are specified in other documents. A link to the Operations Plan is available in Appendix A.

Project operations will be consistent with the following (in no particular order):

- All Applicable Laws and Governmental Approvals – a few of which are currently in progress and not yet completed or obtained for the purposes of the Project’s operations;
- Sites Reservoir Benefits and Obligations Contract (B&O Contract) – a final contract has been made available but has not yet been executed;
- Proposition 1 Water Storage Investment Program Contract for Administration of Public Ecosystem Benefits with the California Department of Fish and Wildlife (CDFW) – which is in final draft form but has not yet been executed;
- Proposition 1 Water Storage Investment Program Contract for Administration of Public Recreation, Flood Control, and Emergency Response Benefits with the California Department of Water Resources (DWR) – which is in final draft form but has not yet been executed;
- Partnership Agreement with the Bureau of Reclamation (Reclamation) – which is in final draft form but has not yet been executed;
- Partner Agreement with GCID – which is in final draft form but has not yet been executed which has not yet been finalized or executed;
- Partner Agreement with Tehama Colusa Canal Authority (TCCA) and Excess Capacity Contract with Reclamation – which are in final draft form but have not yet been finalized or executed;
- Any relevant water operations agreement – the following which have been executed by the Sites Authority:
 - Memorandum of Understanding (MOU) Between Colusa County and the Sites Authority Regarding Area of Origin Water Rights Claims to Funks and Stone Corral Creeks, and Related Matters, dated November 22, 2021 (Colusa County MOU);
 - Agreement between the Sites Authority and Contra Costa Water District (CCWD) to Coordinate in the Operations of the Sites Reservoir Project, dated December 20, 2023 (CCWD Agreement);
 - Agreement between the Sites Authority and Maxwell Irrigation District to Avoid Impacts of Sites Reservoir Project to Maxwell Irrigation District Water Rights, dated April 9, 2024 (Maxwell ID Agreement);
 - Memorandum of Understanding Between the North Delta Water Agency (NDWA) and the Sites Authority, dated August 30, 2023 (NDWA MOU); and ○ Settlement Agreement between the Authority, the State Water Contractors (SWC), and DWR, dated June 7, 2024 (Sites/SWC/DWR Settlement Agreement).
- Any relevant water operations agreement – the following which are in final form but have not yet been executed:
 - Agreement between the Sites Authority and the Colusa Drain Mutual Water Company (Colusa Drain MWC; Anticipated Colusa Drain MWC Agreement);
 - Operations Agreement between the Sites Authority, Reclamation, and DWR (Anticipated Sites/Reclamation/DWR Operations Agreement);

- Agreement for Exchanges of Water Between the Sites Reservoir Project and State Water Project (Anticipated Lake Oroville Exchange Agreement);
- Agreement Between DWR and the Sites Authority for Conveyance of Sites Water for South of Delta (SOD) Central Valley Project (CVP) Project Improvement Act Refuges (Anticipated SOD Refuge Wheeling Agreement); and,
- Agreement Between the United States and the Sites Authority Providing for Refuge Water Supplies (Anticipated Refuge Donation Agreement with Reclamation).

On September 3, 2026, the Administrative Hearings Office of the State Water Resources Control Board (SWRCB) issued a Revised Draft Decision 1653 and Revised Draft Water Right Permit for the Project. In addition, on September 3, 2026, the Administrative Hearings Office issued a Procedural Ruling bifurcating the Sites Authority's water right application into two parts – one part that addresses diversions from the Sacramento River (which was the subject of the Revised Draft Decision 1653 and Revised Draft Water Right Permit¹) and one part addressing diversions from Funks and Stone Corral Creeks. The Administrative Hearings Office also issued notice of a continued hearing to receive additional evidence in support of demonstrating water is available for diversions by the Sites Authority from Funks and Stone Corral Creeks in January 2027.

Proposed operations are based on the terms and conditions in the SWRCB's Administrative Hearings Office September 3, 2026 Revised Draft Water Right and Order with respect to diversions and releases to the Sacramento River. Project operations with respect to diversions from Funks and Stone Corral Creeks are based on the terms proposed in the Sites Authority's water right application and through the water right hearing process. The Operations Plan will be adjusted and revised to reflect the Project's Final Water Right(s) and Order(s) once adopted by the SWRCB. The Operations Plan will continue to be updated as details surrounding Project operations permits, including the water right, are finalized.

¹ State Water Resources Control Board, September 3, 2026.

3.0 Benefits Summary

This section describes the analytical approaches, data, and calculations used to update the prior economic analysis performed in *Sites Reservoir Feasibility Report* (Sites Authority, 2021). The section also reports the findings of the benefit-cost analysis (BCA) performed to determine the project's economic feasibility in accordance with the WSIP program guidance and requirements.

3.1 CALSIM Modeled Water Deliveries

The economic benefit analysis for Project-provided water supply relies on updated CALSIM III modeling to quantify the Project's expected future water deliveries under different water-year conditions. Documentation for the modeling effort is provided in Appendix B. The CALSIM III operational studies determined future water deliveries for 2030 conditions.

Table 3-1 provides updated modeling results for project deliveries consistent with current permits and agreements (see Section 2.4).

Table 3-1. Water Supply Accomplishments

Objectives and Accomplishments (above No Project Alternative Conditions)	Average (TAF)
Non-WSIP Water Supply to California Water Suppliers and Transfers	
Non-WSIP Water Supply to California Water Suppliers	86
NOD	11
SOD Ag	1
SOD M&I ¹	75
Reallocated water – Post CAPB ² (not in total above)	34
Transfer Total	23
NOD Transfer	12
SOD Transfer	11
Non-WSIP Benefits to Reclamation	
Total Water Supply for CVP Operational Flexibility	28
NOD	6
SOD	22
Deliveries Supporting WSIP Public Benefits	
Total Deliveries for Wetland Habitat Enhancement²	34
NOD	8
SOD	26
Drought Emergency Response¹	59¹
Total Deliveries	171

Note:

¹ Drought emergency response deliveries during emergency drought events are included in SOD M&I deliveries.

² Post CAPB supplies to WHE are reallocated for non-WSIP supply use by the Sites Authority.

CAPB = Contract for Administration for Public Benefits

CVP = Central Valley Project

M&I = municipal and industrial

NOD = north of the Delta

SOD = south of the Delta

TAF = thousand acre feet

WHE = wetland habitat enhancement

WSIP = Water Storage Investment Program

3.2 Monetized Economic Benefits

No new benefit valuation methodologies have been used for the majority of the 2026 economic feasibility analysis update. Consequently, the prior methodological explanations provided in the 2017 and 2018 WSIP applications (e.g., Attachment A5) are incorporated by reference for those benefit analyses. Benefit valuation methodologies used to estimate the project's municipal and industrial (M&I) water quality benefits and the Participant specific SOD M&I water supply benefits for the Metropolitan and Zone 7 water districts are described in this section. Benefit methods for WSIP Drought Emergency Response and non-WSIP Anadromous Fish are also described below. Additional supporting information regarding project benefits is provided in Appendix C.

3.3 MCED Benefits Summary

The Commission developed an MCED based on the monetized amount of public benefits to determine the amount of Proposition 1 funding the Project would be eligible for. The most recent MCED determination by the Commission was for \$1.363B (June 17, 2026). Table 3-2 provides an updated summation of WSIP-eligible public benefits using the most recent draft water right. Based on the most recent analysis, the MCED could be increased to \$1.596B.

Table 3-2. Updated Summary of WSIP Benefits for MCED Determination (2026\$)

WSIP-Eligible Public Benefit		Monetized Benefit ¹ – (PV \$millions)	
		CWC June 2026	Update
Wetland Habitat Enhancement (2038 to 2107)	\$806 ²	\$848 ²	
Drought Emergency Response (2035 to 2069)	\$199	\$362 ²	
Recreation (2034 to 2108)	\$291	\$319 ³	
Flood Damage Reduction (2034 to 2108)	\$67	\$67	
Total WSIP Eligible Benefits	\$1,363	\$1,596	

Note:

¹ Benefits shown for applicable MCED terms.

² Benefits includes SOD conveyance cost adjustment.

³ Benefits do not include any recreational use ramp up adjustments.

MCED = maximum conditional eligibility determination

PV = present value

WSIP = Water Storage Investment Program

The methodologies for estimating individual benefits are further described in Section 3.5.

3.4 Summary of Benefits to Support Benefit Cost Analysis

Monetization of economic benefits is summarized in Table 3-3. The total benefits from the Project over the 92-year analysis period are estimated have an \$11.1 billion present value. The water supply benefits for California Water Suppliers are estimated to total \$7.4 billion with another \$678 million in expected water quality benefits for M&I water suppliers and their customers. The water supply benefit for Reclamation is expected to total more than \$1.2 billion. The project is also estimated to result in \$508 million in future benefits for Anadromous Fish.

Table 3-3. Summary of Monetized Benefits Supporting Benefit Cost Analysis (2026\$)

Benefit	Monetized Benefit¹ (PV \$millions)
WSIP-Eligible Public Benefit	
Wetland Habitat Enhancement (2034 to 2107) ²	\$953
Recreation	\$331
Flood Damage Reduction	\$69
Total WSIP Eligible Benefits included in BCA	\$1,353
Non-WSIP Benefit to California Water Suppliers	
Water Supply	\$7,383
Water Quality	\$678
Non-WSIP Benefit to Reclamation	
Operational Flexibility Water Supply	\$1,224
Anadromous Fish	\$508
Total Non-WSIP Eligible Benefits	\$9,794
Total Benefits	\$11,168

Note:

¹ Benefits shown for the 92-year analysis period (2034 to 2125) unless otherwise indicated.

² Include wetland habitat supply benefits pre-MCED (2034 to 2037).

³ The project 2125 Residual value (present value of \$21 million) is included as a benefit by the BCA.

BCA = benefit-cost analysis

MCED = maximum conditional eligibility determination

PV = present value

WSIP = Water Storage Investment Program

As shown in Table 3-1, the Project can be expected to deliver 34 TAF per year for wetland habitat enhancement. For the BCA, that water is valued as wetland habitat enhancement over the 2034 to 2037 period and is conservatively estimated to have a \$94 million present value. As discussed in Section 3.2.1, after the end of the CAPB term in 2108, that water will be unobligated and available for reallocation. As such, for the purposes of the BCA, the wetland habitat enhancement supply quantities are valued and attributed as additional deliveries for California water suppliers between 2108 and the end of the BCA analysis period in 2125.

The project's expected recreation and flood damage reduction benefits over the full 92-year analysis period are attributed to the total benefits. The additional post-CAPB for recreation and flood damage reduction are estimated to have a present value of \$15 million. This assumption is used so that the societal benefits from the Project are recognized but that does not imply any post CAPB obligations to the Joint Powers Authority (JPA). WSIP drought emergency benefits are excluded from the benefit summation since the benefit value of those deliveries water are in the non-WSIP water supply benefit.

3.5 Description of Benefit Estimation Methods

WSIP water supply benefits have been monetized as follows:

3.5.1 WSIP Water Supply Benefits for Wetland Habitat Enhancement

The Incremental Level 4 refuge water supply and Yolo Bypass releases for ecosystem benefit have been merged during the process of developing CAPB contract with California Department of Fish and Wildlife. All ecosystem benefits will be delivered through the Wetland Habitat Enhancement purpose. The WSIP

unit values (with applicable conveyance cost adjustments) were applied to the updated delivery estimates (by water year) to monetize the project's wetland habitat enhancement benefits. The monetized BCA benefits for wetland habitat enhancement over the 2035 to 2107 analysis period are shown in their present value and 2026-dollar terms in Table 3-3.

3.5.2 WSIP Water Supply Benefits for Drought Emergency Response

There are two ways that Sites Project can accomplish the drought emergency supplies public benefits:

1. To the degree that one or more Sites Participants experience drought emergency conditions within their own service areas, their Sites water can be delivered to assist in meeting their own agency's health and safety needs. This can be accommodated within the existing operations plan for the Project. The decision for such use of Sites water is solely within the purview of the Sites Participant. Sites water is a new water supply that would not be available but for the construction of the reservoir and investment in the Project by the Participants.
2. In addition, supplemental supplies from Sites storage may be made available from within the stored water accounts in Sites whereby certain Sites participants experiencing local or state declared emergency conditions may receive Sites water from other Sites participants not experiencing emergency conditions. Sites water can be transferred from a willing Sites participant to an affected Sites participant within the Sites Reservoir without requiring complex negotiated wheeling arrangements and instead being facilitated through routine water accounting within the Reservoir. The supplemental supplies would then be delivered to the affected Sites participant's service area. The Benefits and Obligations Contract that each Sites Participant will execute can accommodate these types of "within" Sites water sales between willing Sites participants.

For the purposes of monetizing MCED benefits, water supplies for Drought Emergency Response were valued using the WSIP unit values for SOD deliveries during critical dry years with a \$119 per acre foot conveyance cost adjustment.

As such, this is a conservative valuation of the project's during emergency drought events since it does not fully represent: (1) the recipient agencies' own valuation of that water based on its alternative supply costs which are substantially higher than the WSIP Technical Reference unit values (Commission, 2016); and (2) end-users' willingness to pay and consumer surplus benefits of supplied water during periods of scarcity and shortages.

WSIP drought emergency response benefits attributed to project M&I deliveries during critical drought events are not included in the BCA's benefit summation since that delivered water is also recognized as a non-WSIP water supply benefit. As such, the BCA excludes WSIP emergency drought response benefits to avoid double-counting critical drought event deliveries in its evaluation of the project's cost-effectiveness.

3.5.3 WSIP Recreation Benefits

WSIP Recreation benefits have been escalated to 2026 dollars using the Reclamation Construction Cost Index. No other changes to Recreation benefits have been made. For the BCA, recreation benefits are attributed to the full 92-year period of analysis (2034 to 2125). This assumption more fully recognizes the project's expected future societal benefits, but it does not imply any post CAPB obligations to the Sites Authority.

However, for the purposes of the MCED determination, the benefit period for the Project's future recreation benefits was limited to the 75-year period specified in the provisional MCED determination from 2034 until the end 2108. The monetized BCA benefits for recreation over the entire analysis period are shown in their present value and 2026-dollar terms in Table 3-3.

3.5.4 WSIP Flood Damage Reduction Benefits

WSIP Flood Damage Reduction benefits have been escalated to 2026 dollars using the Reclamation Construction Cost Index. No other changes to Flood Damage Reduction benefits have been made. For the BCA, flood damage reduction benefits are attributed for the full 92-year period of analysis (2034 to 2125). This assumption more fully recognizes the project's expected future societal benefits but that does not imply any post CAPB obligations to the Sites Authority. The monetized BCA benefits for the project's flood damage reduction over the entire analysis period are shown in their present value and 2026-dollar terms in Table 3-3.

However, for the purposes of the MCED determination, the benefit period for the Project's future flood damage reduction benefits is limited to the 75-year period specified in the provisional MCED determination from 2034 until the end 2108.

3.5.5 Non-WSIP Water Supply Benefits to California Water Suppliers

Non-WSIP supply benefits for the project's NOD and SOD agricultural deliveries are estimated using the WSIP Unit Water Valuation approach. Consistent with that approach, when applicable, the WSIP unit water values were adjusted by applicable conveyance costs to estimate the benefit value of project water deliveries to those water users.

For the SOD deliveries to M&I users, the agency-specific benefit value determinations developed for Metropolitan Water District (MWD) and Zone 7 Water by Sites Reservoir Feasibility Report the 2021 were updated to better represent their current circumstances. In consultation with Metropolitan Water District and Zone 7 Water Agencies, analysis of their demand, planned project water use and supply alternatives was performed to identify their agency-specific water supply benefits based on their alternative supply costs for replacement supplies to substitute for their expected future Sites Reservoir deliveries. MWD and Zone 7 identified alternative supply projects from their current water supply development portfolio to represent their water supply alternatives that could provide sufficient supply quantities to replace future Sites Reservoir deliveries.

The water supply benefits to California water supplies also includes estimated benefits for reallocated use of the Water Habitat Enhancement deliveries after the end of the CAPB in 2107 until 2125. The monetized benefits for non-WSIP water supply to California water suppliers are shown in their present value and 2026-dollar terms in Table 3-3.

3.5.6 Non-WSIP Water Quality Benefits to California Water Suppliers

Consistent with the Sites Reservoir Feasibility Report (Sites Authority, 2021), the Lower Colorado River Basin Water Quality Model (LCRBWQM) was used to estimate the benefits of salinity reduction in terms of avoided costs and damages from water quality improvements for water users within the MWD service area. The previous analysis has been updated based on the revised deliveries of non-WSIP water supplies for SOD M&I use. The monetized non-WSIP water quality benefits to California water suppliers are shown in their present value and 2026-dollar terms in Table 3-3.

3.5.7 Non-WSIP Water Supply Benefits to Reclamation

Reclamation will operate a storage account in Sites Reservoir to obtain Operational Flexibility for the CVP. The CVP is operated to meet a variety of authorized CVP purposes, including providing water for irrigation and M&I uses; fish and wildlife mitigation; fish and wildlife enhancement; and water quality. Operational flexibility is defined as the benefit accruing to the Federal government from an increased ability to allocate additional water supplies for authorized CVP purposes through investment in Sites Reservoir. Reclamation would deliver water for beneficial use and better meet authorized CVP purposes by increasing the efficiency, reuse, or multiple use of existing supplies; or by reducing impacts of regulatory or capacity constraints on the CVP. Additionally, Operational Flexibility facilitates delivery of CVP water supplies that would otherwise be undeliverable due to operational and demand constraints. The WSIP unit values (with applicable conveyance cost adjustments) were applied to the updated delivery estimates (by water year) to monetize the project's water supply benefits to Reclamation. The monetized non-WSIP water supply benefits to Reclamation are shown in their present value and 2026-dollar terms in Table 3-3.

3.5.8 Non-WSIP Anadromous Fish Benefits to Reclamation

Reclamation is funding benefits for anadromous fish in the upper Sacramento River watershed. Benefits were estimated using the methodology adopted by Reclamation (*Feasibility Report Addendum: North-of-the-Delta Storage Investigation*, Reclamation, 2023). Salmon production increases for all runs were compared to the No Action Alternative for the full simulation period using Alternative 3 results in Appendix 11H from *Final EIR/EIS* (Sites Authority, 2023, November). SALMOD modeling results estimate 171 habitat units per year. The cost per habitat unit was estimated to be \$66,117 per habitat unit (in 2023 dollars) based on the alternative project cost for raising Shasta Dam. Consistent with the WSIPs Final Award Hearing guidance, this unit habitat cost was converted into its corresponding 2026-dollar value of \$104,816 per habitat unit using the Reclamation Construction Cost Index. The monetized non-WSIP benefits to Anadromous Fish are shown in their present value and 2026-dollar terms in Table 3-3.

4.0 Cost Summary

The Sites Authority developed a 30% design in 2024. The estimate based on the 30% design is a Class 3 cost estimate, as defined by the Association for the Advancement of Cost Engineering International (AACE). The cost estimates developed in March 2024 dollars have been escalated using the construction cost trends published by the U.S. Bureau of Reclamation to develop the costs in 2026 dollars presented in this report.

4.1 Capital Costs

The cost estimate for Sites Reservoir includes the following cost categories.

- Reservoir Facilities – costs associated with dams, saddle dams, inlet/outlet works, roads, and bridges.
- Conveyance Facilities – costs associated with upgrades to diversion structures, regulating reservoirs, pumping plants, and the Dunnigan Pipeline for releases.
- Noncontract Costs – non-contract costs are Owner’s costs that are excluded from the construction contracts. Examples include legal services, investigations, final design and specifications, construction management, environmental compliance, archeological considerations, and start-up/commissioning.
- Real Estate – property acquisition costs.
- Compensatory Mitigation - costs required to comply with permit requirements.

The total capital cost estimate in 2026 dollars is provided in Table 4-1. Supporting information is provided in Appendix D.

Table 4-1. Capital Cost Estimate Based on 30% Design

Cost Estimate Component	Cost (2026\$)
Reservoir Facilities	\$2,654,000,000
Conveyance Facilities	\$1,593,000,000
Noncontract Costs	\$1,325,000,000
Real Estate	\$132,000,000
Compensatory Mitigation	\$864,000,000
Contingency	\$1,555,000,000
Total	\$8,123,000,000

4.2 Operations, Maintenance, and Replacement Costs

Operations and maintenance costs will be annually incurred to operate the reservoir and conveyance facilities. Replacement costs are periodically incurred as various project facilities require significant repairs and/or replacement. Operations, maintenance, and replacement (OM&R) costs were developed for the facilities included in the 30% design effort. Costs are presented in 2026 dollars in Table 4-2. This table includes the wheeling charges necessary for fill and NOD conveyance. The conveyance cost of deliveries for SOD Wetland Habitat Enhancement is also shown in Table 4-2.

Table 4-2. OM&R Costs for Sites Reservoir in 2026 Dollars

Facility	Operations	Maintenance	Replacement	Total
<i>Funks PGP - PG&E Wholesale Rates</i>	<i>1,361,548</i>	<i>50,419</i>	<i>5,563,505</i>	<i>6,975,472</i>
<i>TRR PGP - PG&E Wholesale Rates</i>	<i>1,161,614</i>	<i>50,419</i>	<i>5,193,296</i>	<i>6,405,329</i>
TCCA Pumping Station	128,957	N/A	N/A	128,957
GCID Main Pumping Station	included in wheeling	N/A	N/A	-
Generation on Release	(2,936,000)			(2,936,000)
TRR - West Reservoir	-	86,071	3,051,891	3,137,962
Pipelines (all)	38,369	16,592	8,723,244	8,778,205
Substations (two)	-	111,996	2,878,712	2,990,708
Transmission Lines	-	26,547	631,533	658,080
HC Subtotal - PG&E Wholesale	(245,512)	342,044	26,042,181	26,138,713
Dams	-	277,916	-	277,916
Reservoir Rim and Spillway	-	95,404	-	95,404
Inlet/Outlet Works, Sites Dam Outlet	-	48,739	-	48,739
Roads	-	89,182	-	89,182
Bridges	-	42,517	-	42,517
General	-	405,467	-	405,467
Unlisted items allowance	-	144,143	-	144,143
Periodic Costs	-	-	1,950,597	1,950,597
HR Subtotal	-	1,103,368	1,950,597	3,053,965
Agency Operational Cost	5,361,746			5,361,746
Contractual O&M Cost	2,737,327			2,737,327
Wheeling Fill TCCA	2,115,000			2,115,000
Wheeling Fill Reclamation	564,000			564,000
Wheeling Fill GCID	2,184,000			2,184,000
Wheeling Release TCCA	1,270,000			1,270,000
Wheeling Release Reclamation	508,000			508,000
Wheeling LCBF Operation	1,905,000			1,905,000
Wheeling SOD Habitat	2,015,000			2,015,000
Wheeling NOD Habitat				
Oroville Exchange	457,810			457,810
Wheeling Western Canal Richvale	407,320			407,320
Wheeling GCID West Side Habitat	84,836			84,836
Owners Cost Subtotal	19,610,039	-	-	19,610,039
O&M related to EPP	1,037,000			1,037,000
Science Program Subtotal	1,037,000			1,037,000
Total OM&R - PG&E Wholesale	20,401,527	1,445,412	27,992,778	49,839,717

Notes:

EPP = Environmental Protection Program
GCID = Glenn-Colusa Irrigation District
HC = Conveyance Facilities
HR = Reservoir Facilities

LCBD = Lower Colusa Basin Drain
NOD = north of the Delta
O&M = operations and maintenance
OM&R = Operations, maintenance, and replacement

PG&E = Pacific Gas & Electric Company
PGP = pumping and generating plants
SOD = south of the Delta
TCCA = Tehama Colusa Canal Authority
TRR = Terminal Regulating Reservoir

Consistent with WSIP BCA guidance and prior Project economic analyses, estimated variable OM&R and off-aqueduct charges for Sites Authority SOD deliveries are also included in the Project's total lifecycle

cost and analysis of its cost-effectiveness. The estimated annual SOD conveyance cost for non-WSIP supplies to California water supplies are estimated to be approximately \$7.1 million per year.

4.3 Cost Summary

A cost summary for the project in both current year (2026) dollar and present value terms is provided in Table 4-3. Annual and present value costs are provided in Appendix D. The current MCED and recommended supplemental funding amount is provided in Table 3-2.

Table 4-3. Cost Summary (2026\$ Millions)

Cost Item	Undiscounted	Present Value
Construction Cost	\$8,123	\$8,120 ³
Interest During Construction ¹	\$162	\$162
OM&R ²	\$5,242	\$1,614
<i>Residual Value (2125)</i>	<i>(\$487)</i>	<i>(\$21)⁴</i>
Total	\$13,041	\$9,896

Notes:

¹ IDC based on an assumed Authority construction cost share of \$5,529 million at a 0.63% real interest rate.

² Based on \$57.1 million annual cost that includes applicable non-WSIP SOD conveyance costs.

³ Includes 2035 construction cost expenditures discounted into 2034 present value terms.

⁴ Residual value is recognized as a benefit increase not a cost reduction in BCR.

4.4 Cost Allocation

Table 4-4 provides a cost allocation for all key project participants. Estimated benefits are also provided for each project participant. Storage allocation for individual water districts will be developed through the upcoming Benefits and Obligations contracts. After which point, future cost allocation between individual water districts will be assigned proportional to their respective storage allocations.

Table 4-4. Construction Cost Allocation (2026\$ Millions)

Participant	Cost Assigned	% of Cost	Estimated Benefit	% of Benefits	Deliveries	% of Deliveries
Authority	\$5,529	68.0%	\$8,053	72.3%	109	64.0%
Reclamation	\$1,288	16.1%	\$1,732	15.6%	28	16.3%
WSIP	\$1,308 ¹	15.9%	\$1,594 ²	14.3% ²	34	19.7%
Total	\$8,123	100%	\$11,135³	102.2%³	171	100%

Note:

¹ WSIP construction cost reduced from \$1,363 million funding due to \$55 million in pre-construction spending

² WSIP benefit total includes \$363 million in Emergency Drought benefits.

³ BCA benefits exclude WSIP Emergency Drought benefits.

BCA = benefit-cost analysis

WSIP = Water Storage Investment Program

A cost assignment for OM&R is provided in Appendix D.

5.0 Financial Responsibility for Non-WSIP Cost Share

The cost share and responsibility for non-WSIP project participants are described in the *Plan of Finance* (Sites Authority, 2026b). A cost allocation is provided in Section 4 of this report. The *Plan of Finance* is attached as Appendix E.

Final Benefits and Obligation Contracts are currently in development for local agency participation. A link to the partnership agreement with Reclamation is included in Section F.1 of Appendix F.

6.0 Administration of WSIP Public Benefits

Appendix F, Section F.2 provides links to CAPB contracts with the California Department of Fish and Wildlife for ecosystem benefits and with the California Department of Water Resources for recreation, flood damage reduction, and drought emergency response benefits.

7.0 Feasibility Study

Sites Reservoir Feasibility Report (Sites Authority, 2021) is attached in Appendix A to this report. This report provides updates to several components of the Sites Feasibility Study, as follows:

- Section 2 (Project Description) describes changes to the project description and includes links to material that supersedes the relevant portions of *Sites Reservoir Feasibility Report*.
- Section 3 (Benefits Summary) provides updated modeling for deliveries and updates the monetization of economic benefits. It supersedes the relevant portions of *Sites Reservoir Feasibility Report*.
- Section 4 (Cost Summary) provides an updated cost estimate for the project. It supersedes the relevant portions of *Sites Reservoir Feasibility Report*.
- Section 5 (Financial Responsibility for Non-WSIP Cost Share) references the Sites Authority's Plan of Finance and supersedes the relevant portions of *Sites Reservoir Feasibility Report*.

8.0 Information Regarding Commission Determinations

The Commission made nine determinations pursuant to Water Code section 79757 and 23 CCR 6011 for the Project based on the application in 2018 and then again in 2021 based on *Sites Reservoir Feasibility Report* (Sites Authority, 2021).

8.1 Feasibility

Design completed to date confirms that it is technically feasible to construct all project facilities. It is also technically feasible to operate the project in accordance with permits and the draft water right.

The project is considered economically feasible. The benefit to cost ratio exceeds 1.0 and is currently estimated at 1.13.

The environmental review and permitting process identify an environmentally feasible manner to construct and operate the project.

The Plan of Finance identifies a financially feasible approach to obtain funding to construct and operate the project.

The project is deemed constructable.

8.2 Consistency with Applicable Laws and Regulations

Environmental documentation is further discussed in Section 9 of this report. The environmental review and permitting process has identified project requirements that are achievable. Consistency with local requirements is further described in Section 10 of this report.

8.3 Long-Term Delta Objectives

Sites Reservoir is designed as an off-stream water storage facility in the Sacramento Valley that will capture water during wet years and release it when needed, directly supporting both ecological restoration and water management objectives for the Delta.

1. Improving Water Supply Reliability: By storing up to 1.5 million acre-feet of water diverted from the Sacramento River during high-flow periods, Sites Reservoir will significantly increase the State's water storage capacity. This allows more consistent deliveries to agriculture, municipalities, and environmental uses during droughts, reducing the need for costly water treatment and improving resilience to climate variability.

2. Supporting Ecological Health: The project is explicitly planned to allocate a portion of stored water for environmental needs. WSIP benefits include water supply for Wetland Habitat Enhancement, including water for habitat on Delta tributaries. Non-WSIP benefits under the management of the Bureau of Reclamation include improvements to temperature and flow conditions in the Upper Sacramento River that will benefit Chinook Salmon and other aquatic species. By preserving more cold water in Shasta and improving river temperatures, it will enhance habitat conditions for anadromous species and improve water quality in dry years.

3. Enhancing Delta Ecosystem Functions: Through flexible operations, the reservoir can time and deliver water to improve habitat quality during critical dry periods, supporting both aquatic and terrestrial habitats. This aligns with CALFED Bay-Delta goals for ecosystem enhancement and biodiversity conservation.

4. Integration into Long-Term Water Management: Sites Reservoir is recognized by the State of California and the U.S. Bureau of Reclamation as a key component of integrated water management in the Sacramento Valley. It will operate in coordination with the CVP and other facilities, providing operational flexibility to balance water supply, environmental flows, and flood damage reduction.

9.0 Environmental Documentation

Water Code section 79755(a)(5)(C) requires completed State and Federal environmental documents. Environmental documentation provided with this report include the Final EIR/EIS (Sites Authority, 2023), Notice of Determination (Sites Authority, 2022), Record of Decision from the Bureau of Reclamation (2026), and Record of Decision from the U.S. Army Corps of Engineers (2026).

A California Environmental Quality Act (CEQA) addendum is currently in the preliminary stages of preparation.

Documentation is provided in Appendix F, Section F.3.

10.0 Federal, State, and Local Approvals, Certifications, and Agreements

Appendix F, Section F.4 provides the following documentation (either as attachments or publicly available links).

- Water Right Order and Permit from State Water Resources Control Board
- Construction Biological Opinion from United States Fish and Wildlife Service and National Marine Fisheries Service
- Clean Water Act Section 401 Water Quality Certification from State Water Resources Control Board
- Section 106 of the National Historic Preservation Act - Programmatic Agreement from State Historic Preservation Officer
- California Endangered Species Act Incidental Take Permit for Operations from California Department of Fish and Wildlife
- California Endangered Species Act Incidental Take Permit for Construction from California Department of Fish and Wildlife
- Conceptual Acceptance Document from Department of Water Resources' Division of Safety of Dams
- Memorandum of Understanding with Colusa County Air District
- County Developer Agreement with Yolo County
- County Developer Agreement with Glenn County
- County Developer Agreement with Colusa County

The following documents are still in development and will be provided upon completion:

- Operations Biological Opinion from United States Fish and Wildlife Service and National Marine Fisheries Service
- Clean Water Act Section 404 Permit from United States Army Corps of Engineers
- Memorandum of Understanding with Glenn County Air District

11.0 Construction Scope and Schedule Summary

Construction of the Sites Reservoir Project will occur through a series of overlapping construction phases and work packages. Initial construction activities will focus on completing geotechnical investigations needed to support design progression with coordinated reviews from the Department of Water Resources Division of Safety of Dams (DSOD), where applicable.

Work for each major facility will generally progress through acquiring the necessary remaining land rights, completing environmental baseline surveys required by Project permits, performing geotechnical investigations, completing design, obtaining applicable permit authorizations, securing required compensatory mitigation, negotiating construction contracts, and developing Project-wide access and other supporting infrastructure. These activities will enable major facility construction to proceed.

Major facility construction is divided into two primary categories: reservoir work and conveyance work. Reservoir work will include construction of the two main dams—Golden Gate Dam and Sites Dam—as well as the saddle dams, spillway, inlet/outlet facilities, and associated infrastructure including the bridge crossing the reservoir. Conveyance work will proceed in parallel and will include large-diameter pipelines, pumping and generating facilities, electrical facilities, and associated infrastructure connecting the reservoir to the existing regional water conveyance system.

Construction activity will increase beginning in 2028, reaching peak levels around 2030. Major facility construction is anticipated to be substantially complete by late 2034, followed by reservoir commissioning and initial filling activities extending into 2035. Certain ancillary improvements may continue beyond substantial completion. The major construction phases, associated scope, estimated costs, and anticipated construction periods are summarized in the table below and portrayed in the accompanying schedule.

Table 11-1. Sites Reservoir Construction Phases

Major Construction Components	Description	Anticipated Construction Cost (\$M)	Anticipated Major Facility Construction Start	Anticipated Final DSOD Review / Approval	Anticipated Construction Completion
		Note 1	Note 2	Note 2	Note 2
Preconstruction Work and Enabling Activities	In order to begin the major facility construction described in this table, various enabling activities must first be completed or sufficiently advanced. Major enabling activities include: • Securing necessary land rights. The Authority currently owns a significant amount of the land required for the Project; however, additional land and land rights will need to be secured as Project funding becomes available. • Securing environmental permit authorizations. Project permits require various approvals and authorizations for specific construction activities and their associated environmental effects. These activities will need to progress in coordination with design and construction sequencing. • Securing agency-approved compensatory mitigation. The Authority is in the process of procuring a contractor to support this work. Mitigation is anticipated to include a combination of credits from existing mitigation banks and permittee-responsible mitigation, including acquisition of mitigation lands. • Completing geotechnical investigations and progressing the design from the current 30% status to final design. Some geotechnical investigations may require additional permit authorizations and compensatory mitigation where permanent disturbance is necessary to access investigation locations, such as construction of access roads on steep slopes. • Leveraging the Construction Manager at Risk modeling and completing ongoing design reviews, value engineering, and constructability analyses. • Developing key access and supporting infrastructure is needed to enable major construction. • Updating cost estimates and risk registers and negotiating construction contracts.	\$1,550	Ongoing	NA	Through Project Completion
Golden Gate Dam and Sites Dam	Early Works: Preparatory work will include the development of haul roads, access roads, detour roads, staging areas and borrow sources necessary to support facility construction. Facility Construction: Includes foundation excavation and preparation, installation of permanent and temporary bypasses,	\$1,500	Early 2028	Late 2029 and Mid 2030	Mid 2034

Major Construction Components	Description	Anticipated Construction Cost (\$M)	Anticipated Major Facility Construction Start	Anticipated Final DSOD Review / Approval	Anticipated Construction Completion
		Note 1	Note 2	Note 2	Note 2
	installation of cofferdam facilities, foundation grouting, and foundation approvals. Following completion and approval of the applicable foundation work, construction will progress through the placement of the zoned dam embankment.				
Inlet/Outlet Structure	Early Works: Due to the location of this facility, significant access improvements will need to be developed to support the construction of the structure. This is anticipated to start concurrently with the final DSOD approval. Facility Construction: Includes excavation and treatment of the upstream and downstream portals, tunnel excavation and lining, foundation and structure work followed by installation of mechanical equipment.	\$600	Mid 2029	Early 2030	Early 2032
Saddle Dams, Dikes & Spillway	Early Works: County road and bridge improvements will be required to support construction in this region and are expected to occur early in the Project. Development of borrow areas may also begin concurrently with final design and DSOD review and approval. Facility Construction: The various dams and dikes along with the spillway will be sequenced based on access restrictions and resource availability. The work for each dam and dike would start with foundation excavation, grouting (where required) followed by zoned dam embankment construction.	\$700	Mid 2030	Mid 2030	Late 2034
Conveyance Facilities	Early Works: This work will necessitate a range of early works activities, including early procurement of long-lead items, including large electrical equipment. Facility Work: Includes construction of two pumping and generating plants (PGPs), substations and switchyards, installation of the large-diameter pipelines between the PGPs and the Inlet-Outlet structure, construction of a new inlet structure on the Glenn-Colusa Irrigation District Canal, a new terminal regulating reservoir and improvements to the existing Funks Reservoir.	\$1,500	Mid 2030	N/A Note 3	Mid 2034
Dunnigan Pipeline and Intake and Outlet Structures	Early Works: Due to the nature of this work, early procurement of tunnel lining or mechanical work may be necessary. Facility Construction: Includes a new intake structure along the Tehama-Colusa Canal, an approximately four-mile-long, large-diameter pipeline extending east to the Colusa Basin Drain, and an outlet structure at the Colusa Basin Drain.	\$250	Mid 2031	N/A	Mid 2033

Major Construction Components	Description	Anticipated Construction Cost (\$M)	Anticipated Major Facility Construction Start	Anticipated Final DSOD Review / Approval	Anticipated Construction Completion
		Note 1	Note 2	Note 2	Note 2
Point of Interconnection Substation	Early Works: It is anticipated that the early purchase of large electrical equipment will be necessary to support the schedule. Facility Construction: This facility will interconnect the project facilities with the existing nearby Pacific Gas and Electric transmission lines.	\$50	Late 2030	N/A	Late 2032
Sites-Lodoga Road & Bridge	Early Works: The current design of this bridge includes long precast girders that may need to be procured early to support the schedule. Facility Construction: Includes construction of a major bridge across the proposed reservoir to realign the existing county road. Work will include significant foundation construction at the pier and abutment locations, construction of the bridge piers and abutments, followed by erection of the bridge superstructure and completion of the bridge deck and associated roadway improvements.	\$400	Late 2031	N/A	Mid 2034
Existing Facility Improvements	Includes improvements to existing Glenn-Colusa Irrigation District facilities required to support Project conveyance and operations. Generally, improvements to existing Tehama-Colusa Canal Authority facilities are being implemented outside of the Sites Project construction scope described in this table.	\$25	Late 2031	N/A	Early 2034
Huffmaster Road	Includes the realignment of the existing county road, Huffmaster Road, around the proposed reservoir location.	\$25	Early 2032	N/A	Early 2034
Recreation Areas	Includes construction of the Project's planned recreation facilities, access, parking, and related improvements around the reservoir.	\$50	Early 2033	N/A	Early 2035 Note 4
Reservoir Commissioning & First Fill	Following substantial completion of the major reservoir facilities, the Project will initiate commissioning and the first reservoir filling in coordination with applicable regulatory requirements.	\$15	Late 2034	Late 2034	Mid 2035

Notes:

1. Anticipated costs are based on the current cost estimate and are presented in 2024 dollars. The table is not intended to be inclusive of the entire Project scope or to reconcile to the total Project cost.
2. Anticipated timeframes are based on the current Project schedule and are approximate. Actual timing is dependent on the availability of Project funding, acquisition of necessary land and land rights, completion of environmental permitting and mitigation requirements, advancement of design, and other predecessor activities necessary to support construction. Anticipated construction start dates may include early construction activities authorized to proceed before final DSOD approval of the applicable facility. Construction activities requiring DSOD approval will commence following receipt of the necessary authorizations.
3. Most conveyance facilities are not subject to DSOD jurisdiction. However, the portion of the large-diameter pipeline extending from the Inlet/Outlet Structure to the energy dissipation structure at the Funks Pumping and Generating Plant is subject to DSOD review and approval. This approval is anticipated to be coordinated with the overall Inlet/Outlet Structure approval.
4. Construction of recreation facilities is anticipated to continue beyond substantial completion of the major Project facilities and the commencement of initial Project operations.

\$M = million of dollars

DSOD = Division of Safety of Dams

N/A = not applicable

PGP = pumping and generating plants

SITES RESERVOIR PROJECT SCHEDULE **Construction Summary**

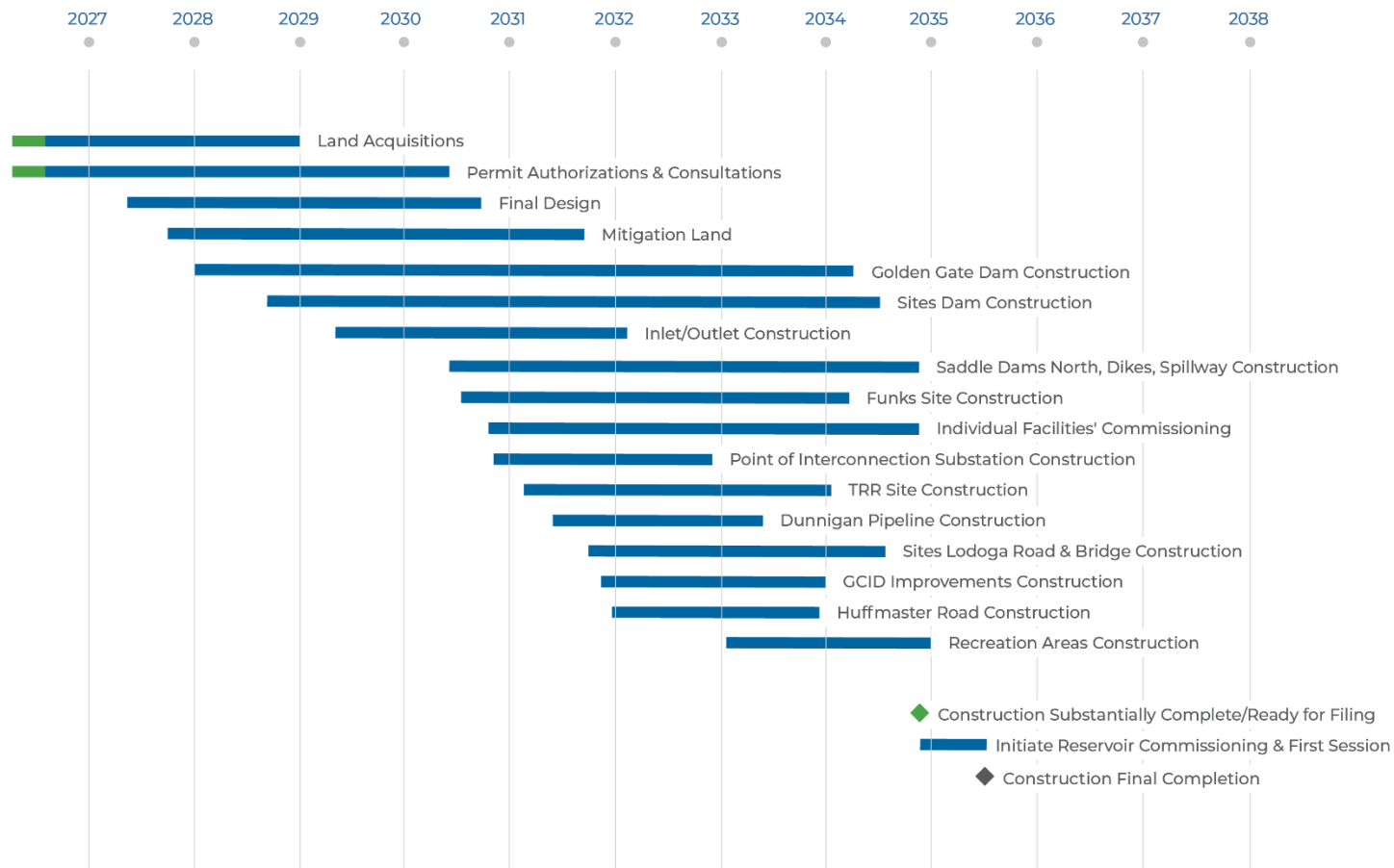


Figure 11-1. Construction Summary

Table 11-2. DSOD Jurisdictional Components

DSOD Jurisdictional Components	Anticipated DSOD 60% Design Review		Anticipated DSOD 90% Design Review		Anticipated DSOD 100% Design Review	
	Start	Finish	Start	Finish	Start	Finish
Golden Gate Dam	Mar-28	Aug-28	Mar-29	May-29	Oct-29	Dec-29
Saddle Dams & Spillway	Apr-28	Aug-28	Oct-29	Jan-30	Apr-30	May-30
Sites Dam	Jul-28	Nov-28	Jun-29	Sep-29	Mar-30	May-30
Inlet/Outlet	Dec-28	May-29	Aug-29	Oct-29	Dec-29	Feb-30

Notes:

DSOD – Division of Safety of Dams

12.0References

Bureau of Reclamation 2026. Record of Decision: Sites Reservoir Project.

Commission, 226. Water Storage Investment Program (WSIP) Final Funding Award Hearing Request Instructions and Self Certification Form.

Commission, WSIP Technical Reference, 2016

Reclamation, 2023. Feasibility Report Addendum: North-of-the-Delta Storage Investigation. January.

Sites Authority, 2021. Sites Reservoir Feasibility Study. November.

Sites Authority, 2023. Final Environmental Impact Report/Environmental Impact Statement. November.

Sites Authority, 2026a. Sites Reservoir Operations Plan. September.

Sites Authority, 2026b. Sites Reservoir Plan of Finance. September.

State Water Resources Control Board, 2026. Decision 1653: Sites Project Authority. September.

U.S. Army Corps of Engineers 2026. Record of Decision for the Sites Reservoir Project Permit Strategy, Colusa, Glenn, Tehama, and Yolo Counties, CA (SPK-2001-00055)

Appendix A Project Description

Appendix B Modeling Documentation

Appendix C Economics Appendix

Appendix D Cost Summary

Appendix E Sites Reservoir Plan of Finance

Appendix F Contracts, Permits, and Agreements



Meeting: **Reservoir Committee & Authority Board Agenda
Item 2.3**

October 16, 2026

Subject: **Recommended Conveyance Construction Manager at Risk Shortlist**

Requested Action:

Reservoir Committee and Authority Board consider acceptance of the Evaluation Committee recommendation of the Conveyance Construction Manager at Risk statements of qualifications deemed best qualified to continue in the procurement process and be requested to submit proposals.

Detailed Description/Background:

In May 2026, the Authority Board and Reservoir Committee authorized the Executive Director to initiate the Conveyance Construction Manager at Risk (CMAR) procurement including issuance of the Request for Qualifications (RFQ) including the Form of CMAR Contract. Following RFQ issuance in May 2026, staff conducted the procurement process as described in the RFQ which included conducting a mandatory pre-Statement of Qualifications (SOQ) meeting and site tour, determining whether submitted SOQs were responsive to the RFQ, and conducting reference checking. SOQs were due August 12, 2026 and the three respondents are listed alphabetically as follows:

- Barnard-Ames Joint Venture
- FlatironDragados Aecon Joint Venture
- Kiewit Infrastructure West Company

The Evaluation Committee, led by the Deputy Engineering and Construction Manager, has convened and completed its assessment of the submitted SOQs. Each member of the committee independently reviewed the SOQs and subsequently engaged in discussions to assess the information provided by each respondent, with reference to the criteria specified in the RFQ.

The committee determined that all three firms were responsive and met the non-scored criteria. The RFQ also included scored criteria to evaluate qualitative factors and identify distinguishing capabilities. The scored criteria areas and weightings were specified in the RFQ.

Each of the firms demonstrated experience and capabilities in key areas of importance to the success of the project including the following:

- Significant and relevant experience delivering large pumping and generating plants, large diameter pipelines, tunneling, electrical transmission facilities, and appurtenant structures,

- Experience of prime contractor, key subcontractors, and key personnel with CMAR contracting
- Organizational structures with clearly defined roles and responsibilities
- Experience dealing with relevant and similar labor relations, community, environmental, and construction issues.

All Respondents have been notified of the results of evaluations and that the Reservoir Committee and Authority Board is considering this action today.

Following approval of the short-list, the anticipated Conveyance CMAR Procurement Schedule is as follows:

1. Provide an update to the Operations and Engineering Workgroup on the proposed Request for Proposal (RFP) evaluation criteria – November 2026
2. Issue RFP to short-list – November 2026
3. Proposals Due – February 2027
4. Proposal Review and Interviews – February/March 2027
5. Authority Board and Reservoir Committee approvals – April/May 2027

Prior Action:

May 2026: Authorized the Executive Director to initiate the Conveyance Package CMAR procurement.

Fiscal Impact/Funding Source:

The Amendment 3 Work Plan includes sufficient budget to cover required resources and activities to implement these next steps for the adopted Contracting Strategy.

Staff Contact:

Rob Natoli

Primary Service Provider:

Brown & Caldwell

Attachments:

None



Meeting: **Reservoir Committee & Authority Board Agenda
Item 2.4**

October 16, 2026

Subject: **Accept Recommended Firms for Underwriting Services**

Requested Action:

Reservoir Committee and Authority Board approve selection of senior manager and co-managers for the Sites Authority's initial issuance of short-term notes.

Detailed Description/Background:

On August 25, 2025, the Authority issued a Request for Qualifications (RFQ) soliciting firms interested in providing interim/short-term financing for phase 3/4/5 of the Project. Thirteen of the fourteen statements of qualification were shortlisted by the Board on October 17, 2025. Recently, all these firms were invited to submit proposals for the selection of one or more for securing the 2027 Short Term Notes. Twelve proposals were submitted by the deadline and were evaluated for selection.

The responses were evaluated by a selection committee, including bond and disclosure counsel, the Authority's independent registered municipal advisor, and the Authority's finance manager and staff. The firms were ranked based on the following selection criteria:

- Proposed approach to structuring and other ideas
- Qualifications and experience of firm and key personnel
- Submittal quality, organization and completeness
- Fees (firms were first ranked on the basis of the first three criteria, with fees as a secondary consideration)

Staff recommends the Board and Reservoir Committee approve the following underwriting team:

- JP Morgan (senior manager)
- Bank of America (co-manager)
- Loop Capital (co-manager)
- Wells Fargo (co-manager)

The recommended team consists of firms that bring experienced utility bankers and underwriters who will help ensure the Authority achieves a successful, competitive sale. Each of the firm's proposal included thoughtful approaches to marketing, ratings and the sale process, and demonstrated understanding of the Authority and its Participants. The selected team of underwriters will also help in the development of the bond documents and other needed work to prepare for the initial offering. The

team consists of firms that have sufficient capital to support the sale and underwrite any unsold Notes.

As a reminder, the Authority plans to offer tax-exempt notes maturing in five years or less (the “2027 Notes”) that will provide up to approximately \$500 million of tax-exempt interim funding. The \$500 million corresponds with the total amount of Participant expenditures expected to occur prior to the Resolution to Construct that is described in Section 3.2.2 of the Benefits & Obligations Contract. Per the adopted Resolution to Offer Capacity, the notes are to be prepared for execution by end of Q1 2027.

Next Steps:

October 2026 – March 2027: Draft bond documents (e.g., Preliminary Official Statement, Bond Purchase Agreement, Resolution approving sale, etc.)

March/April 2027: Receive ratings, Board and Reservoir Committee approve bond documents and sale of notes

June/July 2027: Note pricing and sale, receive proceeds

Prior Action:

August 2026: Reservoir Committee and Authority Board authorize issuance of the Request for Proposals for underwriting services for the proposed Short-Term Notes to the 13 firms in the Authority’s underwriting pool to be secured in 2027 after initiation of Phase 3/4/5.

Fiscal Impact/Funding Source:

There are sufficient funds within the approved FY26 Budget to cover the costs of securing underwriting services.

Staff Contact:

Shayleen O’Connell / Brian Thomas

Primary Service Provider:

Stradling, Montague DeRose

Attachments:

None



Meeting: **Reservoir Committee & Authority Board Agenda
Item 2.5**

October 16, 2026

Subject: **Clean Water Act Section 401 Water Quality Certification**

Requested Action:

Reservoir Committee and Authority Board accept the Clean Water Act (CWA) Section 401 Water Quality Certification issued by the State Water Resources Control Board (State Water Board) for the Project and direct staff to proceed with implementation.

Detailed Description/Background:

On May 29, 2026, the State Water Board released a Draft Section 401 Water Quality Certification for public review. At its June 26, 2026 meeting, the Authority Board reviewed the Draft Certification and provided direction regarding the Authority's comments. Staff subsequently submitted comments to the State Water Board identifying several areas where revisions were requested to improve implementation certainty and better coordinate the certification with the Project's other permits and approvals. The Authority's primary concerns included the lack of defined review timelines for State Water Board approval of individual work packages, the relationship between the certification and the separate water right proceeding, potential duplication with other environmental permits and programs, and certain biological and aquatic resource requirements. (See Attachment A for discussion how the Authority's comments were or were not addressed in the final permit terms.)

In September 2026, the State Water Board issued the Final Section 401 Water Quality Certification for the Project. The Final Certification represents a significant Project permitting milestone and provides the overarching Section 401 authorization for construction of the Project. The certification is intended to cover Project construction activities associated with the individual Section 404 permits to be issued by USACE and establishes the framework under which the Authority will obtain approval for individual construction work packages.

How the Final Certification Will Be Implemented

The Final Certification uses an Individual Work Package Plan approach that generally aligns with the Authority's construction permitting approach. Rather than requiring a separate Section 401 certification for each USACE authorization, the Final Certification establishes the water quality requirements applicable to the overall Project and requires the Authority to obtain State Water Board approval of the specific plans and measures applicable to each work package before the associated work begins. For each work package, the Authority must submit an Individual Work Package Plan to the Deputy Director of the State Water Board's Division of Water Rights at least six months before the desired start of the activities or the date the

Authority applies to USACE for coverage under the work package, whichever occurs first.

Each Individual Work Package Plan must describe the proposed activities and existing site conditions; identify direct and indirect impacts to wetlands and surface waters; provide new or updated plans, as applicable; identify applicable avoidance and minimization measures and best management practices; and include the corresponding USACE application or permit. Where a particular plan or requirement is not applicable to a work package, the Authority may explain why an update or separate plan is not necessary.

Importantly, construction associated with a work package may not begin until the Deputy Director has approved the Individual Work Package Plan and the plans applicable to that package. This makes timely development, coordination, submittal, and approval of the work packages an important component of the Project's construction schedule. Once a work package has been approved, changes may be requested as construction progresses. The Authority must submit proposed changes to the Deputy Director at least 30 days before the desired date to implement the change, including the proposed change and supporting rationale. The change cannot be implemented until approved by the Deputy Director. This process is generally consistent with the other Project construction permits and has been successfully implemented on other recent large scale infrastructure projects in California.

Staff Assessment

Overall, staff believe the Final Certification provides a workable framework for implementing the Project and represents an important step forward from the Draft Certification. The State Water Board made meaningful revisions addressing several of the Authority's comments, particularly by providing additional flexibility for preliminary activities before issuance of the water right and limiting the CRAM requirement to permittee-responsible mitigation.

The certification also provides the Authority with a single overarching Section 401 framework that can be implemented through individual construction work packages rather than requiring separate water quality certifications as the Project progresses. This approach is generally consistent with the Authority's planned construction and Section 404 permitting strategy and provides flexibility to update environmental plans as Project design and construction advance.

The most important issue for the Authority going forward will be management of the State Water Board review and approval process. Staff will continue working closely with State Water Board staff to establish practical review procedures, coordinate upcoming work packages well in advance of formal submittal, integrate Section 401 requirements with the Project's other environmental permits, and elevate potential schedule issues early.

Based on staff's review, the remaining implementation requirements and risks are manageable and do not warrant delaying acceptance of the Final Certification. Staff therefore recommend that the Authority Board concur with the terms and conditions of the Final Section 401 Water Quality Certification and direct staff to proceed with implementation.

Prior Action:

June 2026: Comment on the Clean Water Act (CWA) 401 Draft Permit ahead of the public comment period closing June 26 and provide Board direction on the key points of the Authority's comments.

Fiscal Impact/Funding Source:

Implementation of the Final Certification will require ongoing staff and consultant resources for development of Individual Work Package Plans, environmental compliance plans, agency coordination, monitoring, reporting, and construction compliance. These activities are part of the Project's planned environmental permitting and construction compliance program and will be incorporated into applicable Project work plans and budgets.

Staff Contact:

Ali Forsythe

Primary Service Provider:

HDR and ICF

Attachments:

The final water quality certification can be found at:

https://www.waterboards.ca.gov/waterrights/water_issues/programs/water_quality_cert/sites.html

Attachment A – Authority comments on the draft certification and how the Authority's comments were addressed

Authority Comments on the May 2026 Draft Section 401 Water Quality Certification and how the Authority's Comments were Addressed in the September 2026 Final Water Quality Certification

The State Water Board made several helpful revisions between the May 2026 Draft Section 401 Water Quality Certification to the September 2026 Final Certification in response to issues raised during the public review process. A summary of the Authority's comments on the May 2026 Draft Certification and how each of those was addressed by the State Water Board in the September 2026 Final Certification is provided below.

- **State Water Board Review and Approval Timelines.** The Authority's most significant concern with the Draft Certification was the absence of defined timelines governing Deputy Director review and approval of Individual Work Package Plans and associated plans. The Authority requested defined review periods and other procedures that would provide reasonable certainty regarding State Water Board review schedules. The Authority's requested changes were not made. Staff believe this risk can be managed through early and continuing coordination with State Water Board staff. The Authority will need to develop work packages substantially in advance of construction, coordinate draft materials with agency staff before formal submittal where appropriate, and actively track State Water Board review as part of the Project's integrated permitting and construction schedule.
- **Relationship to the Water Right Proceeding.** The Authority also requested that the State Water Board more clearly distinguish the Section 401 certification from the separate water right proceeding. The Draft Certification prohibited the Authority from beginning any ground-disturbing Project activity until the State Water Board issued the Project water right. The Final Certification meaningfully narrows this restriction. The prohibition now applies to ground-disturbing activities with the potential to discharge to or impact surface waters and provides a process for exceptions.
- **Coordination with Other Environmental Permits.** The Authority commented that the Draft Certification created the potential for duplicative plans, consultation, monitoring, and reporting requirements given the extensive environmental compliance framework already applicable to the Project, including the Project's environmental commitments, federal Biological Opinions, state Incidental Take Permits, stormwater requirements, USACE requirements, and other agency-approved monitoring programs. The Authority requested that the State Water Board coordinate its requirements with these existing programs to avoid unnecessary duplication and inconsistencies. This change was largely not made. However, the certification provides some flexibility to rely on existing materials.

- **California Rapid Assessment Method (CRAM).** The Authority requested that the State Water Board clarify that CRAM would be required for aquatic resources mitigated through permittee-responsible mitigation, rather than requiring the Authority to perform separate CRAM assessments where mitigation obligations are satisfied through an approved mitigation bank or in-lieu fee program. This change was made.



Meeting: **Reservoir Committee & Authority Board Agenda
Item 3.1**

October 16, 2026

Subject: **Project Alignment Ad Hoc Concepts**

Requested Action:

Receive an update on progress of the Project Alignment Ad Hoc Workgroup and provide comments on concepts being evaluated to support continued Sacramento Valley participation, improve Project performance, and advance the shared interests of all Participants.

Detailed Description/Background:

Based on various Participant concerns raised through the development of the B&O Contract, in July 2026 the RC Chair established a Project Alignment Ad Hoc Workgroup with the following scope:

The scope of the Project Alignment Ad Hoc is to develop recommendations to include in the B&O, Bylaws, and JPA contract documents that accomplish continued North State Participation in the project and achieve outcomes desired by South of Delta Participants from their investment in the Project.

The workgroup's discussions have been guided by three shared interests: (1) increasing confidence in the reliable conveyance of water into and out of Sites Reservoir; (2) maintaining Project affordability for all Participants; and (3) sustaining meaningful Sac Valley PWA participation and leadership in the Project.

Over the course of several meetings, the Project Alignment Ad Hoc Workgroup has engaged in productive discussions regarding opportunities to improve the likelihood of the Project's long-term success while supporting continued participation and leadership by Sacramento Valley public water agencies (Sac Valley PWAs). The Ad Hoc Workgroup has determined that, based on progress to date, further discussion is warranted.

The concepts currently under consideration focus on opportunities to improve Project performance, make more efficient use of available water supplies and infrastructure, and recognize the value that Sac Valley PWAs being participants in the project provide. These concepts include:

- a) Public Benefit Water Supply and Funding Arrangements. Evaluate opportunities for Sac Valley Participants to make water available from their Sites accounts to supplement or satisfy certain public benefit delivery obligations, or to support eligibility for other State funding programs. Associated financial arrangements would be evaluated based on the water supply benefits provided and applicable State funding requirements. If feasible, these arrangements could improve operational flexibility and the

efficient use of available storage capacity for the benefit of the Project and all Participants.

- b) Water Supply Augmentation. Develop a framework for voluntary medium- to long-term water supply arrangements between willing Sac Valley Participants and other Sites Participants. These arrangements could provide additional supply opportunities from the reservoir or in conjunction with possible future groundwater banks in the area and create more operational flexibility, with specific quantities, pricing, and other terms established through separate agreements.
- c) Water Management and Conveyance Services. Develop a framework for water management services that certain Sac Valley Participants may provide to improve the efficiency and reliability of downstream conveyance, including opportunities to reduce or offset conveyance losses. Specific services, operating requirements, and compensation would be developed through appropriate operating or other agreements.

Collectively, these concepts seek to identify mutually beneficial arrangements that support the Project's long-term financial and operational success while recognizing the important role of Sac Valley PWAs in the Project.

Implementation of these concepts may require limited provisions in the B&O Contract recognizing agreed principles and commitments, with detailed arrangements established through separate operating, water supply, or other agreements. The workgroup is continuing to evaluate the contractual, financial, and operational requirements associated with each concept.

The workgroup anticipates completing its evaluation and presenting recommendations to the Board at the November 6 Special Board Meeting. This work is being coordinated with the completion of the B&O Contract, JPA Agreement, and Bylaws and is not expected to delay their finalization.

Prior Action:

None

Fiscal Impact/Funding Source:

No immediate fiscal impact is associated with receiving this report. The financial implications of the concepts under consideration will be evaluated as part of the workgroup's recommendations and any subsequent agreements presented for approval.

Staff Contact:

Jerry Brown



Meeting: **Reservoir Committee & Authority Board Agenda
Item 3.2**

October 16, 2026

Subject: **Benefits & Obligations Contract, Bylaws and Joint Powers Agreement**

Requested Action:

Reservoir Committee and Authority Board receive update on finalizing the Benefits and Obligations Contract, Joint Powers Agreement, and Bylaws.

Detailed Description/Background:

Since September 2026, Staff have continued refining the documents based on the following items:

- DWR as the Acquirer Requested Changes on Behalf of SOC Sites Participants to further clarify the limited role that DWR has under the B&O and to further reflect in Appendix 9 the reserved rights DWR needs to maintain to act in its dual role as Acquirer and Operator of the SWP.
- Appendix 3 to clarify that the initial self-funding notice to be submitted is related to the planned 2027 Short Term Notes. Subsequent self-funding notices will need to be filed with future Authority financings.
- Appendix 7 (A&C's) revision being responsive to a Participant that agency's need to retain the flexibility for accounting for their Sites costs within their own financial statements.
- Completion of a final consistency review is still outstanding (i) a full consistency/definitions review across the "governance three-legged stool" (B&O, JPA, Bylaws); (ii) a full dispute-resolution review across documents; and (iii) broad FUA conforming changes. This activity will proceed depending on the Board feedback on agenda item 3.1 on today's agenda regarding Project Alignment Ad Hoc workgroup.
- No substantive changes were made to the JPA or the Operations Plan.

Additionally, a question was recently raised by a member of the public to the CWC questioning Zone 3's authority to sign the B&O and about securing LAFCO's authority to include in its service area coverage extending into Yolo County. Staff has reviewed the B&O with these issues in mind and has determined that the Appendix 5 Participant Opinion Letter should be sufficient to protect the Authority's interests in regard to the concerns raised by the public member. Staff will continue to monitor for any new information that might cause the need for other conditions or requirements in the B&O.

Remaining Step to Finalizing

- Incorporate Project Alignment Ad Hoc recommendations as needed, see Agenda Item 3.1 on today's meeting agenda.

It is expected that the final B&O Contract, updated Bylaws, amended JPA, and Operational Plan will be ready for approval at the Special Board Meeting scheduled for November 6, 2026, assuming the issuance of the water right occurs on November 4, 2026 as currently scheduled.

Prior Action:

September 2026: Reservoir Committee and Authority Board confirm Benefits & Obligations (B&O) Contract, updated Bylaws, amended and restated Joint Powers Agreement, and Operations Plan are substantially complete, with remaining items limited to recommendations from the Project Alignment Ad Hoc.

Fiscal Impact/Funding Source:

The Amendment 3 Work Plan includes finalizing the B&O Contract/Bylaws/JPA as a condition precedent to starting Phase 3/4/5. The approved FY26 budget includes sufficient funds (inclusive of amendments) to cover required resources and activities to finalize these documents.

Staff Contact:

JP Robinette (B&O Contract)
Jerry Brown / Alan Doud (JPA/Bylaws)
Ali Forsythe (Operations Plan)

Primary Service Provider:

Nossaman (B&O Contract) & Young Wooldridge (JPA/Bylaws)

Attachments:

None. B&O Package available for review at sitesproject.org/agreements/



Meeting: **Reservoir Committee & Authority Board Agenda
Item 3.3**

October 16, 2026

Subject: **Sites Project Baseline Report**

Requested Action:

Receive an update and provide comments on the final draft Sites Project Baseline Report.

Detailed Description/Background:

The Sites Project Baseline Report (PBR) has been drafted to reflect the most current Project cost and schedule information and to provide Storage Partners with a consistent, comprehensive, and transparent basis for the upcoming participation level and financial commitment decisions. This report is final and will be presented for acceptance by the Board along with the Benefits and Obligation Contract at the November 6 special meeting.

Since the August 2026 PBR draft was provided, the September 2026 revised draft water right and associated CalSim3 modeling results have been incorporated into the PBR, along with the updates associated with the Plan of Finance. Board comments received in the July and August Board meetings, along with comments received following the August and September Board meetings have been received and incorporated. The latest comments revolved mostly around the discussion of unit cost analysis and potential effects of future events such as bay delta plan updates and climate change. Links, formatting and additional clarifying text and the finalized attachments have also been added to the PBR. Staff believe the PBR is now complete and ready for acceptance by the Authority Board.

The final version of the PBR has been posted to the Project website at sitesproject.org/project-baseline-report. The version presented in November for acceptance may include additional minor document clean up if needed.

Prior Action:

August 2026 - Receive a status update and provide feedback on revised August 2026 draft of the Sites Project Baseline Report.

Fiscal Impact/Funding Source:

The development of the Project Baseline Report is within the approved FY26 Budget. Although, the Board needs to keep in mind and will need to intervene if there are excessive individual agency requests that do not serve the needs of multiple agencies. There is insufficient budget to customize the PBR to meet every need of every agency. The PBR and other prior records of the Sites Authority are intended to be inclusive of

all the Authority provided documentation to agencies in making their investment decision.

Staff Contact:

JP Robinette

Primary Service Provider

HDR

Attachments:

None – View Project Baseline Report at sitesproject.org/project-baseline-report



Meeting: **Reservoir Committee & Authority Board Agenda
Item 3.4**

October 16, 2026

Subject: **Investor Commitment Status Update and Sample Resolution to Accept
Offered Capacity**

Requested Action:

Review and comment on the status update on Acceptance of Offered Sites Capacity Interest. Acknowledge that the Staff provided Sample Resolution to Accept Offered Capacity Interest includes the required actions that each Participant must fulfill to be considered a completed acceptance.

Detailed Description/Background:

Investor commitment was initiated at the September 18, 2026 Board meeting by unanimous vote of the Reservoir Committee and Authority Board. A tracking document has been prepared to allow the Board to be informed of and monitor the progress towards achieving fully executed agreements and approvals required prior to the CWC considering final award approval, which is the final step in securing 100% participation and initiating Phase 3/4/5. The tracking document includes:

- Offered capacity interests (consistent with what's reflected in the exhibit A to the approved Resolution to Offer Capacity)
- Status and final quantity of accepted capacity interest among Participants and Reclamation to be updated as acceptance documents are received by the Authority.
- Status of Authority members and Associate Members approval of the Updated JPA and Bylaws

Regular monthly reports will be provided to the Board throughout the investor commitment period. This is an opportunity for Board members to comment on their individual agency process and timing which may be of assistance to others in their decision making.

Additionally, to assist in ensuring consistency of completing acceptance actions, Staff has prepared a sample resolution (Attachment B) for Participants use. Use of the sample resolution is suggested. However, please note that the actions outlined in the sample resolution are required from each Participant for acceptance of capacity and service in Sites Reservoir Project to be considered complete and sufficient for the Authority's purposes.

Prior Action:

September 2026: Reservoir Committee and Authority Board consider approval of Resolution 2026-02 to offer capacity in the Sites Reservoir Project based on substantial completion of Conditions Precedent and contingent on completing certain remaining items coincident with the anticipated approval of the Sites Water Right by the State Water Resources Control Board, anticipated to occur November 4, 2026.

Fiscal Impact/Funding Source:

Sufficient funds exist to cover expected activities during investor commitment unless there are delays beyond June 30, 2027.

Staff Contact:

Jerry Brown

Primary Service Provider:

Attachments:

Attachment A – Investor Commitment Period Accepted Capacity and B&O Contract
Execution Status Tracking Sheet

Attachment B – Sample Resolution to Accept Capacity Interest

Investor Commitment Period Tracking of Accepted Capacity and Executed Agreements and Approvals

Entity	Offered Capacity Allocations				Accepted Capacity Allocations				Date Received Acceptance Materials Deemed Complete
	Storage Capacity Interest (af)	Base Facilities Capacity Interest (%)	Base Facilities Holders with Downstream Capacity Interest	Downstream Facilities Capacity Interest (%)	Storage Capacity Interest (af)	Base Facilities Capacity Interest (%)	Base Facilities Holders with Downstream Capacity Interest	Downstream Facilities Capacity Interest (%)	
Antelope Valley-East Kern WA	3,117	0.221%	0.221%	0.264%					
City of American Canyon	24,936	1.77%	1.77%	2.11%					
Coachella Valley Water District	62,340	4.42%	4.42%	5.27%					
Colusa County	18,702	1.33%		0%					
Colusa CoWD	57,702	4.09%		0%					
Cortina Water District	2,805	0.199%		0%					
Davis Water District	12,468	0.884%		0%					
Desert Water Agency	40,521	2.87%	2.87%	3.43%					
Dunnigan Water District	18,527	1.31%		0%					
GCID	6,234	0.442%		0%					
Irvine Ranch Water District	6,234	0.442%	0.442%	0.527%					
LaGrande Water District	6,234	0.442%		0%					
Metropolitan Water District RD108	311,700	22.1%	22.1%	26.4%					
	6,234	0.442%		0%					
Rosedale-Rio Bravo WSD	3,117	0.221%	0.221%	0.264%					
San Bernadino Valley MWD	133,408	9.46%	9.46%	11.3%					
San Geronio Pass Water Agency	87,276	6.19%	6.19%	7.38%					
Santa Clara Valley Water District	9,351	0.663%	0.663%	0.791%					
Santa Clarita Valley Water Agency	31,170	2.21%	2.21%	2.64%					
Westside Water District	23,204	1.65%		0%					
Wheeler Ridge-Maricopa WSD	12,780	0.906%	0.906%	1.08%					
Zone 7 Water Agency	62,340	4.42%	4.42%	5.27%					
Total	940,400	66.7%	55.9%	66.7%	0	0.0%	0.0%	0.0%	
State	244,000	17.3%	17.3%	17.3%					
Federal	225,600	16.00%	16.0%	16.0%					
Total	469,600	33.3%	33.3%	33.3%	0	0.0%	0.0%	0.0%	
Grand Total	1,410,000	100%	89%	100%	0	0%	0%	0%	
Authority Board									Signed JPA Received
City of Roseville									
City of Sacramento									
Colusa County									
Colusa County Water District									
Glenn-Colusa Irrigation District									
Placer County Water Agency									
Reclamation District 108									
Sacramento County Water Agency									
Tehama-Colusa Canal Authority									
Westside Water District									
Associate Members									
Colusa County Flood Control and Water Conservation District – Zone 3									
Glenn County									
Western Canal Water District									

RESOLUTION NO. 2026-__

RESOLUTION OF THE BOARD OF DIRECTORS OF [AGENCY] ACCEPTING THE SITES PROJECT AUTHORITY'S OFFER OF BASE FACILITIES CAPACITY INTEREST AND DOWNSTREAM FACILITIES CAPACITY INTEREST, AND ELECTING TO PARTICIPATE IN PHASES 3, 4, AND 5 OF THE SITES RESERVOIR PROJECT, SUBJECT TO AND IN ACCORDANCE WITH THE BENEFITS AND OBLIGATIONS CONTRACT

WHEREAS, the [agency] is a [description of agency and establishment authority];

WHEREAS, the [agency] has participated in the Sites Reservoir Project (the "Project") as a signatory to the Sites Project Authority ("Authority")'s Phase 2 Project Agreement;

WHEREAS, pursuant to the Phase 2 Project Agreement, [agency] appointed a representative to serve on the Authority's Reservoir Committee, which has acted in an advisory capacity to the Authority's Board of Directors to promote the interests of the Participants;

WHEREAS, during a duly noticed and held joint meeting of the Reservoir Committee and Authority Board on September 18, 2026, the Reservoir Committee unanimously recommended that the Authority Board adopt that certain Resolution No. 2026-02, a Resolution to Offer Capacity and Service in the Sites Reservoir Project (the "Authority Resolution"), and the Authority Board adopted the Authority Resolution by a unanimous vote;

WHEREAS, the approvals provided by this Resolution are intended to be implemented as part of the Authority's coordinated commencement of Phase 3/4/5 and are subject to the terms, conditions, and effectiveness provisions contained in the Project Benefits and Obligations Contract ("B&O Contract") and other applicable Project agreements.

WHEREAS, by initiating investor commitment, the Authority has requested that all Authority Members and Associate Members of the Authority act to approve the Updated Joint Powers Agreement ("JPA") and Bylaws, which must be completed concurrent with the execution of B&O Contract by Participants;

WHEREAS, by initiating investor commitment, the Authority has requested that the Bureau of Reclamation approve and sign the Partnership Agreement which must be completed concurrent with the execution of the B&O Contract by Participants;

WHEREAS, upon the approval of the Updated JPA and Bylaws, B&O Contract and Partnership Agreement by Participants, Reclamation, and JPA members (as applicable), the Authority will seek final State Prop 1 funding award approval from the California Water Commission which, upon such approval being made will represent completion of investor commitment and achievement of 100% participation in the Project;

WHEREAS, the Authority Resolution identifies the steps the Authority, the Participants, and others have taken to advance the Project to the point Phase 2 (planning and permitting) is

deemed completed and Phases 3 (final design), 4 (construction), and 5 (commissioning and operations) are to be initiated upon fulfilling 100% participation in the Project;

WHEREAS, the Authority has set a deadline of (date/year) for completing such approvals with delinquent parties being at risk of relinquishing their ability to accept the offered capacity;

WHEREAS, among the steps the Authority identified in the Authority Resolution was compliance with the California Environmental Quality Act ("CEQA") through certification of the Sites Reservoir Project Final Environmental Impact Report/Environmental Impact Statement (the "Final EIR") and related actions and approvals, including the adoption of the proposed CEQA "Findings," Statement of Overriding Considerations, and a Mitigation Monitoring and Reporting Program ("MMRP"), and the Authority Board's approval of the Project, which were upheld in litigation in favor of the Authority and the Project, pursuant to *Friends of the River, et al. v. Sites Project Authority, et al.* (3d Dist. Ct. App., Sept. 20, 2024, No. C101361);

WHEREAS, the Final EIR identifies [agency] as a Responsible Agency under CEQA and in this capacity is relying upon the Final EIR in approving its action;

WHEREAS, after consideration of the Project's anticipated benefits, costs, risks, obligations, and the terms and conditions of the B&O Contract, the Board has determined that accepting the Authority's offer and continuing the [agency's] participation in the Project is in the best interests of [agency] and its customers;

WHEREAS, the Authority Resolution confirms that the Project is at a point where it is appropriate for the Authority to offer Base Capacity Interest and Downstream Capacity Interest to the parties and in quantities reflected in Exhibit A to the Authority Resolution; and

WHEREAS, through adoption of the Authority Resolution, the Authority Board offered [agency] Base Facilities Capacity Interest in the amount of _____, and Downstream Facilities Capacity Interest of _____.

NOW THEREFORE BE IT RESOLVED, by the Board of Directors of the [agency] as follows:

1. The foregoing findings are true and correct, as are the findings set forth in the Authority Resolution.
2. Pursuant to State CEQA Guidelines section 15096, the Board of Directors has considered the Final EIR along with the Findings, Statement of Overriding Considerations, the MMRP, and the whole of the record of certification of the Final EIR, and CEQA Addendum No. 1 and exercises its independent judgment to find that as to those potential Project impacts within the [agency's] powers and authorities as a responsible agency, that the Final EIR contains a complete, objective, and accurate reporting of the Project's potential environmental impacts and that mitigation measures have been identified that avoid and/or substantially lessen any of the potentially significant effects of the implementation of the Project.

3. The Board hereby accepts the Authority's offer of Base Facilities Capacity Interest and Downstream Facilities Capacity Interest and elects to participate in Phases 3, 4 and 5 of the Project, subject to and in accordance with the B&O Contract and the Capacity Interests identified below.
4. The Board approves the B&O Contract, presented to the Board, and authorizes the [title of authorized officer] to execute and deliver the B&O Contract on behalf of the [agency]. The duly authorized appointee, in consultation with legal counsel, is authorized to approve such non-substantive, technical, confirming, or clarifying changes to the B&O Contract and its appendices as may be necessary or appropriate to complete execution, provided such changes do not materially alter [agency's] Capacity Interest, financial obligations, or substantive rights.
5. The Board approves [agency's] selection of a Base Facilities Capacity Interest of []% and a Downstream Facilities Capacity Interest of []% as reflected in the complete Notice of Selected Base Facilities Capacity Interest and Downstream Facilities Capacity Interest presented to the Board. The Board authorizes the [title of authorized officer] to execute, if required, and submit that Notice to the Authority on behalf of [agency].
6. As it relates to the first \$500,000,000 of Fixed Project Costs only, the Board approves [agency's] election to self-funded [all of such Participant Fixed Project Costs] / [a portion of its Participant Fixed Project Costs in the amounts of \$[]], as specified in the completed Appendix 3 Notice of Self-Funding Election presented to the Board, and authorizes the [title of authorized officer] to execute and submit that Notice to the Authority on behalf of [agency].
7. The Board directs [agency's] legal counsel to prepare and execute the opinion letter required by Appendix 5 to the B&O Contract and authorizes the [title of authorized officer] to submit the completed opinion letter to the Authority on behalf of [agency].
8. The Board approves the completed Appendix [7A, 7B, or 7C, as applicable] to the B&O Contract presented to the Board and authorizes the [title of authorized officer] to execute and deliver that Appendix to the Authority on behalf of [agency].
9. The Board hereby authorizes XXX as [agency's] duly authorized representative on the Reservoir Management Board and hereby designates such individual with authority to cast [agency's] vote on matters coming before the Reservoir Management Board in accordance with the B&O Contract and applicable governing documents. The duly authorized representative may designate one or more of [agency's] employees to serve as alternates and exercise such authority in the representative's absence of as otherwise permitted under the B&O Contract.



Meeting: **Reservoir Committee & Authority Board Agenda
Item 3.5**

October 16, 2026

Subject: **Initiating Strategic Plan Update**

Requested Action:

Review and comment on the proposed purpose, scope, and schedule for updating the Authority's Strategic Plan to guide the transition into Phase 3/4/5 and, in the near term, achievement of the Resolution to Construct milestone. Provide direction to initiate the Strategic Plan update process.

Detailed Description/Background:

The Authority adopted its current Strategic Plan in December 2020 to establish the mission, vision, values, goals, and organizational priorities necessary to advance the Sites Reservoir Project. The Plan was intended to be a living document that would evolve as objectives were achieved and project circumstances changed. See attachment A – 2020 Strategic Plan Update 2020.

Much of the work contemplated by that 2020 Plan has now been accomplished or substantially advanced. The Project has progressed through environmental review, permitting, water rights, design, development of participant agreements, public benefit agreements, federal participation, land acquisition, and establishment of the framework for project delivery.

With the initiation of investor commitment, the Project is now approaching another significant transition. Phase 3/4/5 will increasingly be characterized by execution rather than project development. In the near term, the Authority will be advancing final design, geotechnical investigations, construction planning and procurement, mitigation, land acquisition, financing and other activities necessary to achieve the Resolution to Construct, currently targeted for early 2030.

This transition requires a corresponding evolution in the role of the Board and staff. During project planning and development, significant Board engagement in the details of project alternatives, agreements, policies and implementation approaches was both appropriate and necessary. As the Authority moves into final design and construction, continuing that same level of involvement in routine implementation decisions would increasingly slow project delivery and blur accountability for results.

The Strategic Plan update therefore provides an opportunity to establish the governance and management framework for the Phase 3/4/5 stage of the Project. Consistent with the direction established in the 2020 Strategic Plan, the objective is to focus Board engagement at the appropriate level: establishing policy (the “what”, not the “how”), defining acceptable outcomes and risk tolerances, monitoring

performance, and holding the organization accountable for results, while delegating day-to-day execution within clearly established authorities.

Three areas are expected to warrant particular attention:

- Delegation and accountability - Additional authority will need to be delegated to staff and the project delivery organization so that decisions can be made at the level and speed required for final design and construction. Delegation should be accompanied by clearly defined limits, escalation requirements, performance measures and transparent reporting to the Board.
- Project delivery policy - The Board will increasingly need to establish policy-level expectations regarding safety, cost, schedule, and quality rather than make individual implementation decisions. The Strategic Plan should establish the outcomes and principles that will guide subsequent Board policies, management systems and staff decisions in these areas.
- Organizational culture and capability - Successful delivery of Sites Reservoir will require an owner organization consisting of an integrated delivery team involving multiple designers, contractors, regulators and partner agencies. The Authority should define the culture expected of our organization, including accountability for commitments; transparency and disciplined decision-making; early identification and escalation of risk; collaboration without sacrificing accountability; a strong safety culture; cost and schedule discipline; quality in design and construction; and continuous focus on delivering on promises to Project Storage Partners, facility partners, regulators, other water right holders, the environmental community, and the local community.

Relationship to 2027 Work Plan and Next Big Interim Milestone - Resolution to Construct

Staff is developing the proposed 2027 Work Plan and Budget with the Resolution to Construct as the organizing milestone for work over the next approximately three years. That work is currently being organized around three strategic imperatives:

1. Committed - Enable the Resolution to Construct
2. Prepared - Prepare the “Runway” for Successful Project Delivery.
3. Capable - Build and Maintain Our Organization

To effectuate meeting these imperatives, the preliminary 2027 work program will include advancement of geotechnical investigations and design; value engineering; development of a higher detailed cost, schedule, risk and funding plan that integrates design and construction with supporting activities (i.e. environmental compliance,

land and mitigation acquisition, etc.); onboarding of the Conveyance CMAR, integration of Owner's Delivery Support and Independent Cost Estimator Services; development of the Authority's Project Delivery Directives and Guidance and supporting organizational finance, IT, and administration systems.

These activities provide a practical bridge between the Strategic Plan and the annual budget. The updated Strategic Plan should establish what the Authority intends to accomplish and how the organization will govern itself, while annual work plans and budgets identify the specific activities and resources necessary to deliver those outcomes.

Proposed Strategic Plan Update Process and Schedule

Staff recommends a focused update rather than development of an entirely new Strategic Plan. The existing mission, vision and values would serve as the starting point, with the principal effort directed toward the strategic objectives, governance principles, organizational expectations and measures of success needed for Phase 3/4/5.

Staff proposes initiating individual outreach to Board members in December 2026, followed by facilitated Board working sessions in January and February 2027. Staff would use that direction to prepare a draft Strategic Plan update for Board review, with adoption targeted for April 2027.

The resulting Plan would provide strategic direction for approximately the next three years through achievement of the Resolution to Construct and would serve as the framework for and inform subsequent delegation-of-authority, project delivery, organizational and performance-management policies updates.

Prior Action

June 2022: Reviewed the approach and timing for developing updated board level decision-making criteria to be considered for implementation through future project phases.

September 2020: Accepted the updated vision, mission and values reflected in the Interim Strategic Plan which is the product of the August 13, 2020 Strategic Planning Session and authorize revision of Section 2 of the November 2016 JPA Bylaws to incorporate the updated vision, mission and value.

Fiscal Impact/Funding Source:

None.

Staff Contact:

Jerry Brown

Primary Service Provider:

Catalyst Group – Charles Gardiner

Attachments:

Attachment A – Adopted 2020 Strategic Plan Update



Sites Project Authority

Final Strategic Plan

December 2020

Prepared by
The Catalyst Group



Final Strategic Plan

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Sites Project Authority Strategic Plan

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Introduction

The Sites Project Authority (Authority)¹ is in an important transition—from a consortium developing a project funding proposal to a diverse partnership owning and managing \$3.5 billion of water infrastructure. The Authority’s mission, vision, values, goals, and objectives are important guides to ensure this transition is thorough and efficient—the right things, done in the right way.

Figure 1 - Strategic Plan Framework²



The mission, vision, values, goals, and objectives described in this strategic plan define the organizational priorities for the next three to five years. The contents of this plan were reviewed and refined at a joint workshop of the Authority Board and Reservoir Committee on August 13, 2020. The vision, mission, values, and goals were approved in September 2020. Staff developed the action plans for the highest priority activities with ad hoc work groups through fall 2020.

This strategic plan is intended to be a living document that evolves and adapts as progress is made, objectives are achieved, and circumstances change. The project participants intend to

¹ Throughout this document, “Authority” refers to the entire organization, including the participants as represented on the Authority Board of Directors and Reservoir Committee and agents.

² Graphic adapted from Territory.co

Sites Project Authority Strategic Plan

incorporate concepts described here into Authority activities, work plans, timelines, reporting, and decision-making.

The collaborative planning approach among the Authority Board and Reservoir Committee (as applied to the value planning and strategic planning processes) has proven to be effective for developing relationships among the participants. The participants expect to continue and expand the partnership in the next several years to incorporate federal and state participation.

Building a 21st Century Water Partnership

The Sites Project Authority is a unique partnership among local government and water managers to plan, build, and operate a new, off-stream reservoir to serve the needs of California. In 2010, county leaders and water managers in the Sacramento Valley formed the Authority to assume planning responsibility for the Sites Reservoir Project. This small group of leaders solicited project participation from other water agencies across California while maintaining a strong partnership with the federal Bureau of Reclamation (Reclamation) and California Department of Water Resources (DWR).

Today, the Authority is a diverse partnership of like-minded leaders who share a common vision of the future of water management in California—putting the state’s limited water resources to best use for people and the environment to respond to natural system needs, growing populations, and a changing climate. The participants represent agricultural and urban water users, landowners, households, and businesses in northern, central, and southern California. They have collaborated to earn initial state and federal funding approvals for the most significant water infrastructure investment in California in nearly four decades.

Now, the work continues to negotiate and secure the agreements and permits to bring the project to fruition. The collaboration that has brought the project to this point will expand to include funding and operations agreements with the California Department of Fish and Wildlife (CDFW), DWR, and Reclamation. That partnership would be the first of its kind in California where state wildlife managers would own water storage for the environment.

Communications, Relationships, and Collaboration

Communications and collaboration will be the foundation of efforts to negotiate the myriad of agreements and permits to build and operate Sites Reservoir. This strategic plan focuses Authority activities on the priority goals and objectives to build and expand the partnership and secure agreements. While there is no specific goal for communications and collaboration in the strategic plan, each objective will incorporate strategies to build relationships, collaborate, and negotiate the agreements and permits that are critical for success.

As the Authority implements the strategic plan, the audiences, participants, and collaboration approaches will be tailored to each objective and implementation strategy. As those elements are defined, progress reports on communications, relationships, and negotiations status will be incorporated into staff reporting and Board and Reservoir Committee decision-making.

Section 1. Mission, Vision, Values, & Goals

OUR VISION

Affordable water sustainably managed for California’s farms, cities, and environment for generations to come.

OUR MISSION

The Sites Project Authority will build and operate a climate-resilient, 21st Century water storage system to responsibly manage and deliver water, improve the environment, and provide flood control and recreational benefits.

OUR VALUES

To fulfill its mission, the partners and staff of the Authority uphold these central values:

- **Safety.** Design, construction, and operation of the reservoir will satisfy all federal, state, and local requirements and exceed standards for public safety and security.
- **Trust and Integrity.** The Authority is committed to operating with integrity, thoughtful information and analysis, and open and transparent communications and decision-making.
- **Respect for Local Communities.** The Authority recognizes the significant contributions of local Sacramento Valley landowners and communities and will be a respectful, supportive partner and be a good neighbor throughout the project.
- **Environmental Stewardship.** The Authority views itself as a partner with the environment with a firm duty to act as a responsible steward of natural resources.
- **Shared Responsibility for Shared Benefits.** Decisions and actions will rely on a collaborative, inclusive approach that honors, balances, and leverages the active roles and contributions of partners, Tribes, stakeholders³, and ratepayers.
- **Accountability and Transparency.** Efficiency, fiscal responsibility, equitable cost allocation, and transparency will guide the decisions, expenditures, communications, and activities of the Authority.
- **Proactive Innovation.** A nimble, responsive culture will be cultivated to provide innovative solutions in delivering the reservoir’s multiple benefits over the next century and beyond.
- **Diversity and Inclusivity.** In carrying out its mission, the Authority will foster inclusion, respect, and appreciation for the state’s diverse demographics and geographies to create a project serving all of California.

³ Stakeholders include those with an interest in or affected by the Sites project, including government agencies, landowners, business and non-governmental organizations, and others.

OUR GOALS

The Authority is committed to achieving these overarching goals and objectives in building and operating a 21st Century reservoir that will serve water needs throughout the state:

Goal 1. Affordable: Secure Commitments for Project Funding

- A. Agree on water storage and supply services contracts with local agency participants and secure project financing.
- B. Secure a final funding agreement with the California Water Commission for the remainder of the \$775 million conditionally approved for the project in July 2018.
- C. Secure federal funding from the WIIN Act and other sources.

Goal 2. Permittable: Secure the Agreements and Permits Necessary to Build and Operate a Multi-Benefit Reservoir

- A. Negotiate final operations agreements with federal, state, and local partners.
- B. Complete environmental review and secure permits for construction and operation.
- C. Complete Tribal, landowner, and local agency agreements.

Goal 3. Buildable: Complete Facilities Designs that Efficiently Manage Risks and Achieve Affordability Criteria

- A. Complete feasibility-level design and provide construction and operations costs certainty.
- B. Complete final design, value engineering, and risk management plan.
- C. Complete construction and operational commissioning.

Goal 4. Effective: Strengthen the Organization as Owner of a \$3.5 Billion Project

- A. Delegate decision responsibilities and clarify working relationships to secure project approvals and agreements.
- B. Develop and define the organizational culture, values, and management approaches.
- C. Develop governance structures and staffing plans for future phases.

Figure 2 - Strategic Goals & Objectives



Priorities and Next Steps

The following categories prioritize the project objectives for further Board and Reservoir Committee discussion and direction to achieve the mission.

Priority 1 – Immediate Need for Further Discussion and Agreement on Approach, Roles, and Timing

The Authority Board and Reservoir Committee developed specific action plans for these high priority objectives (Section 4).

- 1A. Agree on water storage and supply services contracts with local agency participants and secure project financing.
- 2B. Complete environmental review and secure permits for construction and operation.
- 4A. Delegate decision responsibilities and clarify working relationships needed to secure project approvals and agreements.

Priority 2 – Necessary Activities to Advance the Project

These objectives will continue with Board and Reservoir Committee oversight.

- 1B. Secure a final funding agreement with the California Water Commission for the remainder of the \$775 million conditionally approved for the project in July 2018.
- 2A. Negotiate final operations agreements with federal, state, and local partners.
- 2C. Complete Tribal, landowner, and local agency agreements.
- 3A. Complete feasibility level design and provide construction and operations costs certainty.

Priority 3 – Important Activities to Advance the Project and Prepare for Future Phases

These objectives are important to continue developing and will be incorporated into action plans as necessary.

- 1C. Secure federal funding from the WIIN Act and other sources.
- 4B. Develop and define the organizational culture, values, and management approaches.
- 4C. Develop governance structures and staffing plans for future phases.

Priority 4 – Future Work

These objectives will be implemented in future phases.

- 3B. Complete appropriate level of design for project delivery method, conduct value engineering, and put construction risk control measures in place for construction.
- 3C. Complete construction and operational commissioning.

The Authority agents and consultants developed the action plans described in Section 4 to refine the Priority 1 and 2 objectives and align workplan activities and reporting. As these action plans are implemented through 2021, the Agents and select consultants will work with the Board and Reservoir Committee coordinating committees to develop a plan of action and schedule for the Priority 3 activities.

Section 2. Goals and Objectives

The Authority's mission is to build and operate a project that serves the water needs of California. This section describes the high-level goals that must be accomplished to achieve that mission and the strategies for achieving those goals. To build and operate a new reservoir in the Sacramento Valley, the Authority must achieve these goals:

1. Secure funding commitments.
2. Obtain operating agreements and permits for construction and operations.
3. Design and build cost-effective facilities.
4. Establish an effective organization to plan, build, and operate the project.

Shaping the strategies to achieve these goals requires an understanding of the major milestones and deadlines that establish the project timeline, and therefore the priorities for Authority actions and decisions. The high-level phases and target dates can be described as follows.

Phase 1. Initial Participation Commitments – November 2016 through March 2019

Phase 2. Project Feasibility and Funding – April 2019 through January 2022

- Federal Feasibility Eligibility – December 2020
- Proposition 1 Funding Commitment – January 2022
- Interim Financing Agreement – January 2022

Phase 3. Design, Permits, Agreements, and Construction Financing – January 2022 through December 2023

Phase 4. Construction – 2023 through 2030

Phase 5. Project Operations – 2029 and beyond

The following goals and objectives describe the Authority's highest priorities for implementing its mission and achieving its vision through Phase 3.

Goal 1 –Secure Commitments for Project Funding

Between now and the initiation of construction, the Authority must negotiate agreements to secure funding and financing for design, construction, and operation of the project. Three funding sources are planned for the project: (1) funding from water districts that receive water supply reliability benefits from the project (local agency participants); (2) State of California funding under the Proposition 1 Water Storage Investment Program (WSIP); and (3) federal funding through the Water Infrastructure Investments for the Nation (WIIN) Act of 2016 or other sources. Each of these funding sources define the following objectives.

Objectives

A. Agree on water storage and supply services contracts with local agency participants and secure project financing.

The Authority was formed to establish a mechanism for local agency participants to develop and finance the reservoir project. Since 2016, the participants have provided funding for project planning and design, including additional funding in 2020 for work through December 2021. Beyond that date, funding agreements are needed with each participant for final design and permitting and construction financing. These agreements are expected to be in the form of an interim financing agreement and water storage and supply services contracts. The relevant activities and milestones for this objective include:

1. Update the Storage Policy. (November 2020)
2. Update and refine cost estimates and affordability analysis. (September 2021)
3. Develop Plan of Finance. (November 2021)
4. Advance toward environmental permit certainty and draft permit applications (from Goal 2).
5. Identify and manage risk and liability issues (from Goal 3).
6. Develop interim financing agreement. (November 2021)
7. Develop water storage and supply services contracts. (terms November 2021, full agreements 2023)

B. Secure final funding agreement with the California Water Commission.

The State of California is a critical partner in the Sites Reservoir through WSIP. In July 2018, the California Water Commission (CWC) granted conditional approval of \$816 million for the project, including \$41 million of early funding for design and permitting. By January 1, 2022, the Authority must meet the funding eligibility criteria, confirm the quantification of public benefits, and secure a funding commitment from the CWC at a final award hearing. Following that, the Authority must negotiate public benefits contracts DWR and CDFW. The relevant activities and milestones for this objective include:

1. Complete Sites Feasibility Report to complete Proposition 1 requirements. (September 2021)
2. Draft environmental documents available for public review (from Goal 2).

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3. Funding commitments for 75% of the nonstate cost share (November 2021).
4. Update and refine cost estimate and benefits analysis to determine maximum eligibility (from Goals 2 and 3).
5. Completed federal, state, and local permit approvals (from Goal 2).

C. Secure federal funding from the WIIN Act and other sources.

The Authority has received federal authorization and funding through the WIIN Act for project planning and development. The Authority has also secured a loan from the U.S. Department of Agriculture (USDA) for project development costs. The Authority is seeking additional federal funding for project construction and operations through the WIIN Act. To secure that funding, the Authority must reach agreement with Reclamation on the quantification of federal benefits, complete and gain approval of the federal feasibility report, and receive federal appropriations of funds for project construction. The Authority will also explore additional or alternate sources of federal funds. The relevant activities and milestones for this objective include:

1. Recirculate Draft EIR for public comment, proactively engage stakeholders, develop responses to comments to support environmental feasibility determination (from Goal 2).
2. Prepare and submit Final Federal Feasibility Report. (December 2020)
3. Develop federal participation model to be applied to the project.
4. Establish terms and conditions for a long-term operating partnership.

Relationship to Other Goals

Accomplishing the goals and objectives for funding and financing the project is closely related to activities in the other strategic goals. Goal 2 provides critical information regarding project operations and benefits, as well as progress and certainty on project permitting and approvals and the local commitments and agreements to secure land and support services for the project. Goal 3 provides critical information on cost and cost allocation for facilities, land acquisition, construction, mitigation, and operations and maintenance as well as management approaches for project risks. Goal 4 provides important information regarding the Authority structure and decision-making to support and manage project funding and financing agreements through the life of the project.

Goal 2 – Secure the Agreements and Permits Necessary to Build and Operate a Multi-Benefit Reservoir

The Authority will develop three types of agreements to build and operate the reservoir and associated facilities: operations agreements; environmental compliance permits; and agreements with Tribes, landowners, and local agencies. The Authority will take the lead role in convening and supporting these negotiations, identifying issues for resolution, and securing agreements, permits, and commitments. Strong relationships and partnerships with Tribes, landowners, and local, state, and federal agencies are critical for achieving this goal.

Objectives

A. Negotiate final operations agreements with federal, state, and local partners.

The Authority must negotiate agreements with Reclamation and DWR to document how Sites Reservoir operations will be coordinated with Central Valley Project and State Water Project operations. Further, the Authority must develop usage agreements with local facility owners where reservoir operations will use facilities not owned by the Authority, including the Tehama Colusa Canal, Glenn-Colusa Canal, and Colusa Basin Drain. Securing these operational agreements is foundational for determining project benefits for all users. The relevant activities and milestones for this objective include:

1. Improve definition of SWP/CVP exchange, including Operations Plan.
2. Develop Operating Agreement Term Sheets with: DWR, USBR, TCCA, GCID, Colusa Basin Drain (CBD) entities, landowners, and organizations.

B. Complete environmental review and secure permits for construction and operation.

The Authority must secure numerous federal, state, and local permits to build and operate Sites Reservoir. Completing the environmental review process is a necessary predecessor activity for securing most permits. The environmental purpose and benefits of the project are foundational for securing many of the project permits, particularly water rights and diversion permits. The relevant activities and milestones for this objective include:

1. Project Description, Objectives, and Alternatives.
2. Recirculate Draft EIR for public comment, proactively engage stakeholders, develop responses to comments to support environmental feasibility determination.
3. Secure environmental permit certainty and draft permit applications.
4. Enhance landowner, stakeholder & NGO engagement.

C. Complete Tribal, landowner, and local agency agreements.

The Authority has developed strong, constructive relationships with Tribes, landowners, and local agencies. During the final stages of project development, the Authority will continue coordination with these governments and stakeholders to prepare commitments and agreements, including land purchase agreements, as necessary. The relevant activities and milestones for this objective include:

1. Enhance Tribal, landowner, stakeholder & NGO engagement.
2. Negotiate agreements and commitments.
3. Real estate acquisition.

Relationship to Other Goals

Accomplishing the goals and objectives for permitting and operating the project is closely related to activities in the other strategic goals. Goal 1 provides critical information regarding funding and financing to secure project benefits. Goal 3 provides critical information on facilities design to inform project operations planning and landowner agreements and cost allocation to reimburse local facilities owners. Goal 4 provides important information regarding the Authority structure and decision-making for managing project operations and meet operational commitments.

Goal 3 – Complete Facilities Designs to Manage Risks & Achieve Affordability Criteria

The Authority will continue to advance and refine the facilities design and cost estimates to inform funding agreements (Goal 1) and operations agreements and permits (Goal 2). This work builds on the results of the Value Planning effort. The progressive development of design details establishes the objectives for Goal 3.

Objectives

A. Complete feasibility level design and provide construction and operations costs certainty.

Completing the feasibility-level project design for the revised project is a critical activity for accurately estimating costs and establishing cost allocation in support of the funding agreements identified in Goal 1. The relevant activities and milestones for this objective include:

1. Feasibility level design and cost estimates.

B. Complete final design, value engineering, and risk management plan.

Before construction financing and construction bids, the Authority will complete final project design as determined by the selected project delivery method. The Authority will also complete value engineering and develop a management plan for the risks associated with project construction and operations. The relevant activities and milestones for this objective include:

1. Final design and risk management plan.

C. Complete construction and operational commissioning.

During the construction phase, the Authority will complete design and construction oversight to ensure a safe, cost-effective facility for operations.

Relationship to Other Goals

Accomplishing the goals and objectives for facilities design and risk management is closely related to activities in the other strategic goals. Goal 1 provides critical information regarding funding and financing to pay for design, construction, and operations. Goal 2 provides important information from operations partners and landowners. Goal 4 provides important information regarding the Authority structure and decision-making for managing the project through design, construction, and operations.

Goal 4 – Strengthen the Organization as Owner of a \$3.5 Billion Project

The planning, design, construction, and operation of a \$3.5 billion reservoir system is a substantial undertaking. The Authority is in an important transition from a consultant-led project development process to an owner-led infrastructure investment program. The Authority must evolve through the project development phases and grow its capacity to lead the program and manage the activities, risks, finances, and operations. The following objectives contribute to Goal 4.

Objectives

A. Delegate decision responsibilities and clarify working relationships to secure project approvals and agreements.

In the past year, the Authority Board and Reservoir Committee have improved coordination, communications, work planning, and decision-making processes. Further clarification is needed for key decisions and responsibilities through project design, permitting, and approval. These clarifications can identify specific opportunities for joint work among the Board and Reservoir Committee and delegation of decisions to improve efficiency. Further, this work can inform development of governance changes for future phases to be developed in Objective C.

B. Develop and define the organizational culture, values & management approaches.

This strategic plan establishes a common purpose and direction for the Authority. Ongoing work is needed to build on the culture of collaboration among the existing Board members and local agency participants to define and expand the organization culture, work behaviors, and management policies. Clarifying and strengthening these activities will deepen the common purpose and expand it to include new and developing partners.

C. Develop governance structures and staffing plans for future phases.

The Authority Board and Reservoir Committee recognize that the Authority must grow and evolve through the phases of planning, design, construction, and operations. New or different governance structures and decision processes may be needed to manage funding and operations. Recognizing this need, the Authority will identify and evaluate governance options, project delivery modes, and staffing needs for future phases.

Relationship to Other Goals

Developing the Sites Project Authority as the owner and operator of the Sites Reservoir is closely related to activities in the other strategic goals. Goal 1 provides the critical partnerships and funding to support the Authority and its decision-making. Goal 2 provides important information from operations partners and landowners, some of whom will be important decision partners during project operations. Goal 3 provides critical information regarding facilities design, management, and maintenance for Authority decision-making.

Section 3. Challenges and Opportunities

Discussions at the August 13 strategic planning workshop identified the following high-priority challenges and opportunities for advancing the Sites Reservoir project and strengthening the Authority.

Goal 1 – Project Funding

For Goal 1, it will be important to consider the varied needs and financing capacities of project participants. Discussions over the next 13 months must explore funding and financing mechanisms to accommodate these differences and maintain project affordability for all participants. An internal project water market is one suggested mechanism to increase affordability.

Plan of Finance. The Plan of Finance will document the mechanisms and agreements that will provide interim and long-term funding and financing for the project from local agency participants, the State of California, and the federal government. The discussions to develop the Plan of Finance must consider and resolve these issues:

1. The amount to be raised in the next round of funding.
2. Refined facilities and operating costs.
3. Fair allocation of costs and risks to beneficiaries.
4. Mechanisms to maintain project affordability for all participants.
5. The financing mechanism for the next round and beyond.
6. Repayment and water storage and supply services contract terms.

Local Agency Participant Commitments. Local agency participant commitments are necessary to secure at least 75% local participation, as required by the WSIP program for state funding, and to ensure a viable, affordable project. Securing these commitments will include these issues:

1. Identification of the specific assurances for local agency participation and decision-making needs for each participant.
2. Clarification of the CWC requirements, including 75% local participation requirement.
3. Updated storage policy.
4. Refinement of project water supply deliveries and any related uncertainties.
5. Progress on project permitting and approvals to reduce uncertainty.
6. Identification and management plans for project risks and uncertainties.
7. Coordination on any unique repayment requirements for participants (e.g., State Water Contractors who are participating in Sites will need to negotiate agreements with DWR and the other State Water Contractors)
8. Certainty about the federal involvement and commitment to being a permitting and operations partner with the Authority.

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Public Benefits. Securing state and federal funding requires further analysis and updating of the public and federal benefits that can be achieved with the project. Quantifying these benefits is directly related to activities in Goal 2 and includes these issues:

1. Clarification of CWC deadlines and requirements to guide discussions and deliverables to secure the Proposition 1 funding commitment and subsequent contracts with the State.
2. Updated quantification and valuation of environmental, flood control, and recreation benefits.
3. Clarification regarding state funding for the state's share of operations and maintenance costs.

Federal Funding. Federal funding participation in the project remains an uncertain issue for the Authority. There are varied views among the project participants regarding the availability, viability, and likelihood of federal funds for the project. The issues and activities related to federal funding include the following:

1. Updated federal benefits through the federal feasibility report.
2. Identification of potential federal funding availability through the WIIN Act, the Water Infrastructure Finance and Innovation Act (WIFIA), and other grants and loans.
3. Incorporation of potential federal funding opportunities into Plan of Finance.

Goal 2 – Permits and Agreements

Negotiating the agreements and permits to build and operate the reservoir will result from expanding a balanced communications approach with key federal, state, and local partners—building collaborative partnerships with agency staff and landowners to secure shared benefits and leveraging the broad and diverse policy and political support to advance project approvals in a timely manner.

Project Benefits. A clear description and analysis of the operational benefits, particularly for the environment, is foundational for securing permits and operations agreements. State and federal agencies are important partners in the benefits for the environment and in the permitting processes to construct and operate the project. The important issues that shape the permitting strategy and develop operations agreements include the following:

1. Refinement of project operations to determine environmental benefits and CVP and SWP operations benefits.
2. Joint discussions among permitting and recovery staff at state and federal resources agencies.
3. Mechanisms to incorporate collaborative, defensible science.

Collaborative Approach. Success of the Sites Reservoir project to date has been built on a collaborative approach with partners. The project participants intend to further expand this partnership through the following approaches:

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1. Joint development of operating principles and agreements for the environment with CDFW, DWR, and Reclamation.
2. A shared benefit approach to state and federal permitting processes, including water rights, water diversion, and species and habitat permits.

Schedule and Timing. Various approval deadlines for project funding and financing establish an urgency for project permits and local agreements. The project participants intend to leverage the diverse policy and political support for the project to keep the project on schedule:

1. State support for the project as part of the Governor's Water Resilience Portfolio.
2. Bipartisan congressional support for expanding multi-benefit, off-stream water storage for California.
3. Local support for water supply resilience and economic security.

Local Relationships. Relationships with Tribes, local landowners, and facilities owners are equally important to the success of the project. The Authority intends to continue to develop these local partnerships to secure agreements and commitments within the project development timeline.

1. Continued coordination with local landowners as project facilities designs are refined with adjustments as needed to the project facilities to be a good neighbor and ensure local support.
2. Continued Tribal coordination and consultation.
3. Development of interagency agreements with local agencies.
4. Identify new demands the project puts on local services and work collaboratively to address those demands to not burden residents.

Goal 3 – Design and Costs

The activities to advance the project design and cost estimates will provide critical information for achieving Goals 1 and 2.

Facilities Locations. Developing final facility sizes and locations will specify permit requirements and local landowner agreements.

Facilities Costs and Cost Allocation. Refined facilities costs and the allocation of those costs will inform the Plan of Finance, participant funding agreements, and usage fees in agreements with owners of non-project facilities.

Risk Identification and Mitigation. As part of planning for future phases, the Authority will identify the design, construction, and operation risks to inform risk mitigation planning, as well as funding and operations agreements.

Goal 4 – Organizational Improvement

The Authority has made substantial progress in forging the relationships and governance mechanisms to manage project development. Continued strengthening of the Authority

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through planning, design, construction, and operations involves both near-term refinements and long-term planning.

Refine Near-term Decision-making. Within the existing governance structure (Authority Board and Reservoir Committee), the participants seek to further clarify decision-making process to secure project approvals and commitments, including the following issues and activities:

1. Identification of the important decisions over the next 18 months
2. Clarification of the decision timing and the roles of the Board, Reservoir Committee, work groups, agents, and consultants in informing and making decisions.
3. Consideration of delegation of authority to improve efficiency of project delivery.
4. Improvement of participant engagement and working relationships in activities of the Reservoir Committee.
5. Clarification of the needs and timing for “home board” approvals, particularly as they relate to the agreements to be developed in Goals 1 and 2. Local agency participant representatives need to be taking Sites Reservoir project back to their agency and getting agency-wide buy-in to the project.

Participant Assurances. Participant assurances are an important element of addressing concerns about the Authority governance structure, now and in the future. The Plan of Finance and the activities related to Goal 1 are the core work to develop those assurances. As that work relates to governance issues, the following are the planned activities:

1. Authority Board and Reservoir Committee review and discussion of project assurances and agreements as they relate to Authority governance.
2. Identification of options for addressing any remaining governance issues in future phases.

Long-term Governance. Beginning soon, the participants will discuss the governance options for the Authority during design, construction, and operations. The participants recognize that continuing Sacramento Valley ownership and control is critical for maintaining local support for a water project that serves water users outside the Sacramento Valley. The participants further recognize that project decision-making will need to be more nimble as Authority expenditures increase and when operations begin. The near-term activities to review and consider long-term governance issues include the following:

1. Identification of Authority Board and Reservoir Committee roles and responsibilities in future phases needed to make the organization effective.
2. Development and discussion of near-term and longer-term issues and concerns of participants and ways to address those concerns through some delegation of authority and continued compliance with state law and conditions of Prop 1 funding.
3. Selection and implementation of changes to bylaws and agreements.

Section 4. Action Plans and Performance

The Authority Board and Reservoir Committee have reviewed and approved three near-term action plans to advance the Authority's highest priorities: project funding; permits and agreements; and near-term decision-making. Following are brief summaries of the action plans. The full action plans are included as Attachments A, B, and C.

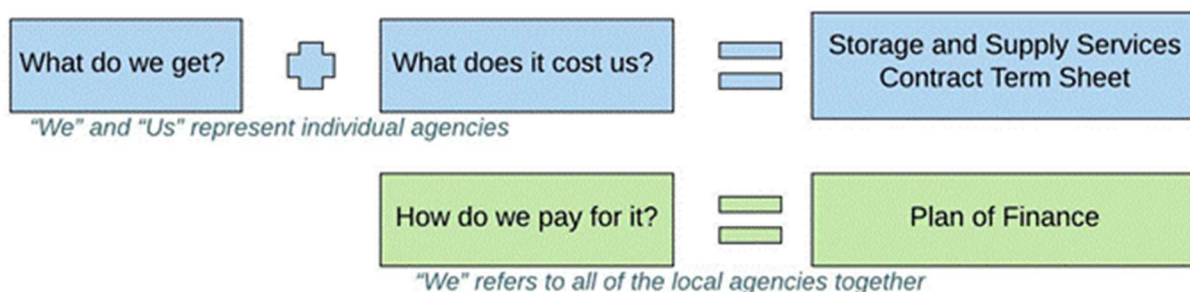
Project Funding

The Authority Board and Reservoir Committee have confirmed the following "three big questions" as an appropriate framework for developing the necessary information for each local agency participant to evaluate project costs and benefits and facilitate decisions regarding local cost share commitments.

- What do we get? ("we" refers to the individual participating agency)
- What does it cost us? ("us" refers to the individual participating agency)
- How do we pay for it? ("we" refers to all the local agencies together)

The assurances needed for agencies to commit to their share of the project are summed up in two key deliverables: the water storage and supply services contract term sheet and the plan of finance (Figure 3). Addressing these questions is expected to meet the Proposition 1 requirements for local cost share commitments prior to the State's final contractual commitment of funding. The process for developing these key deliverables is outlined in Figure 4. The development and decision timeline is shown in Figure 5.

Figure 3 - Member Assurances



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Figure 4 - Local Cost Share Commitment Process

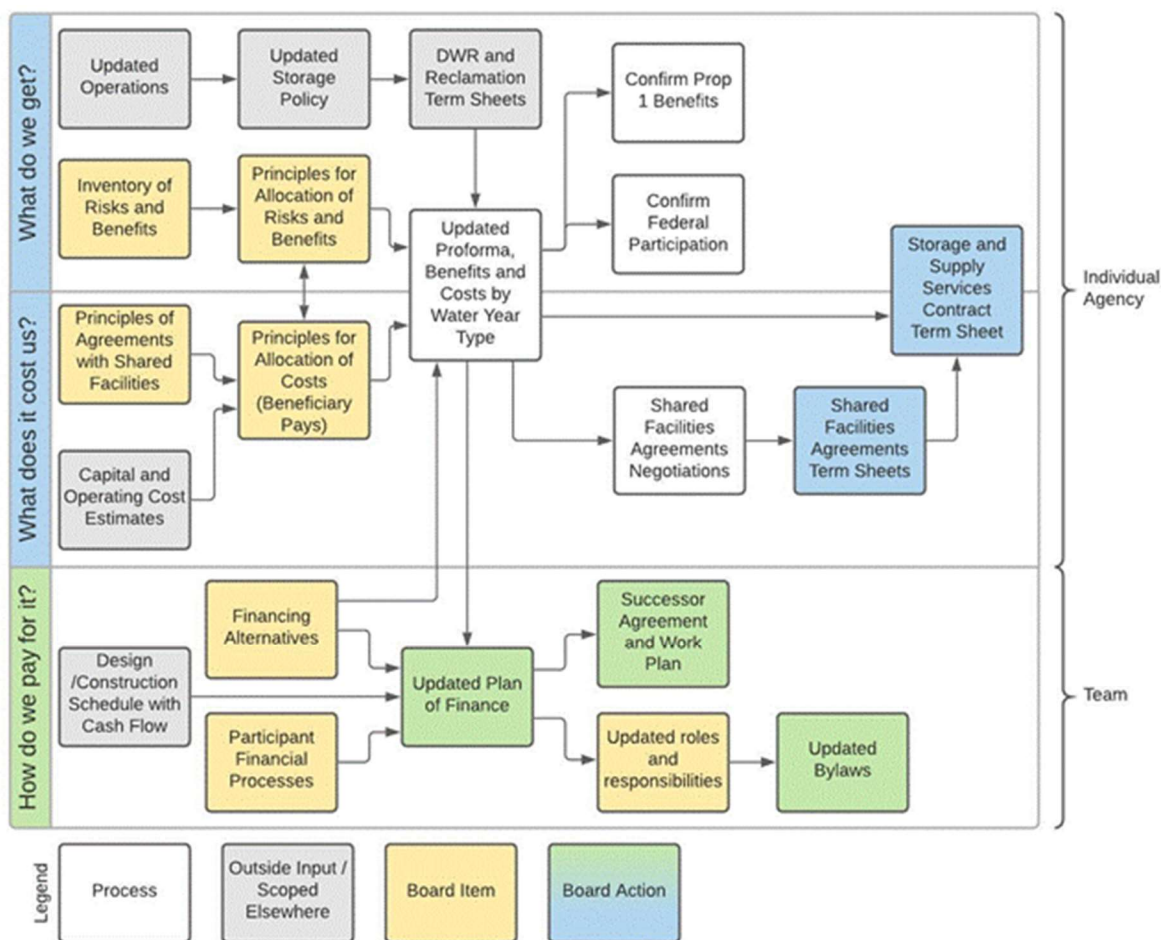
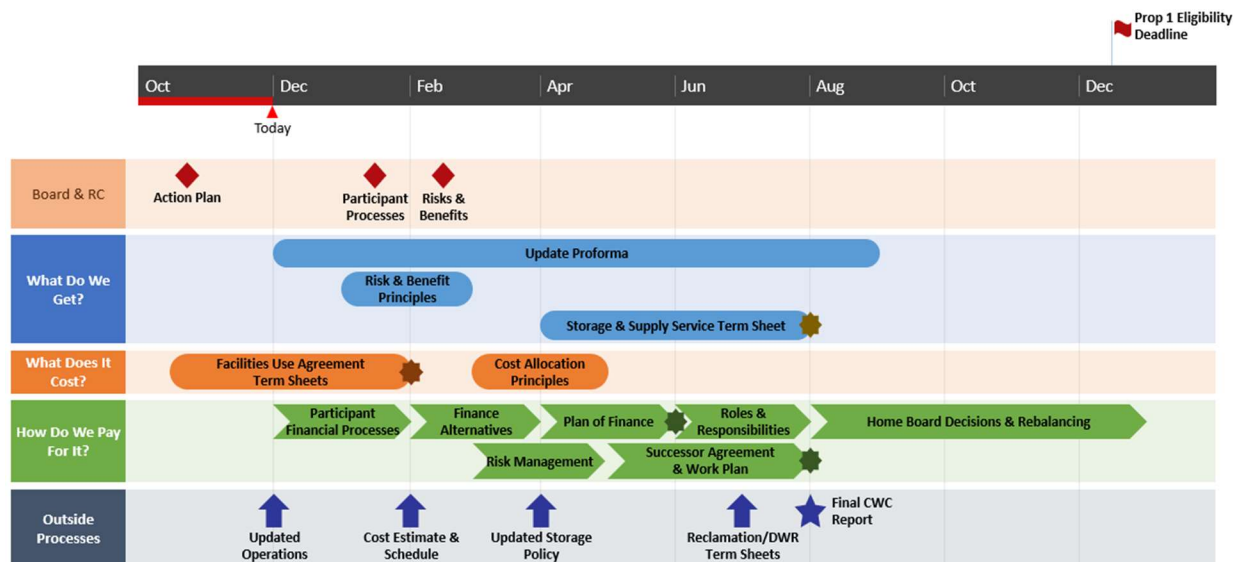


Figure 5 - Plan of Finance Timeline



Environmental Review and Permitting

The Authority Board and Reservoir Committee have reviewed and approved the action plan for environmental review and permitting for the project. The action plan describes the strategy and approach for completing the draft environmental review and submitting permit applications by the end of 2021. The following are the primary elements of the strategy. The timeline of activities is shown in Figure 6.

The Sites permitting team has three primary objectives in advancing permit approvals through 2021:

1. Make consistent progress toward securing permits for a cost-effective, affordable project.
2. Demonstrate progress and assurance that permits will be secured.
3. Maintain the schedule for project approvals, funding, and financing.

To achieve these objectives, the Sites permitting strategy is to implement the following collaborative, multi-level communications/negotiations approach for the five high priority permitting processes.

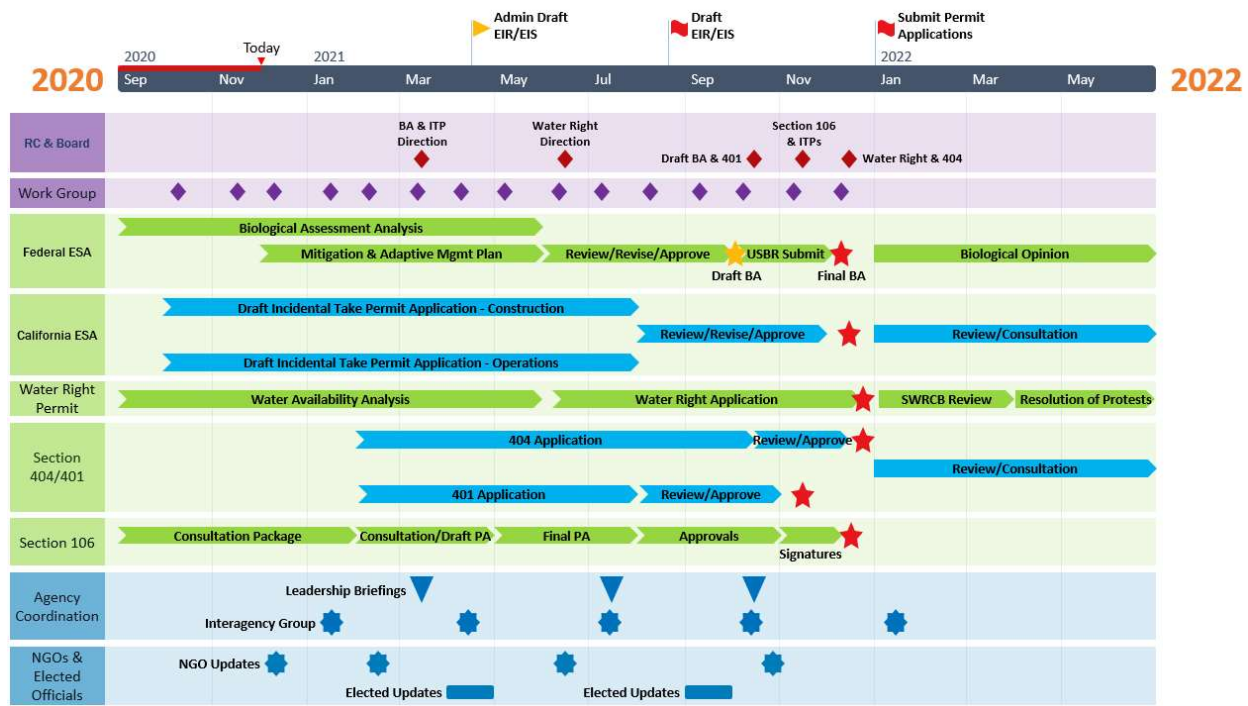
- A. **Work collaboratively with permitting and resource recovery staff** at the permitting agencies and operations staff at DWR and Reclamation to define project operations, benefits, and acceptable permit requirements.
- B. **Brief state and federal agency leadership** at permitting milestones to maintain commitment and agency alignment for successful permitting and resource recovery benefits.
- C. **Brief state and federal elected officials** as needed to maintain project funding and schedule.

Successfully accomplishing a collaborative, multi-level permitting strategy will depend on the dynamic implementation of the following principles.

- **Interest-based negotiations** within the framework established by the Authority Board and Reservoir Committee (June 2020). Interest-based negotiations are based on seeking and supporting full understanding of the interests and desired outcomes for all parties (the Authority, Reservoir Committee, regulatory agencies, and other partners).
- **Regular progress reporting** on issues, accomplishments, and challenges. The permitting negotiations teams are committed to frequent and transparent communications, with appropriate confidentiality, with all audiences on the topics that inform and support interest-based negotiations.
- **Prompt escalation of issues and challenges** for discussion and resolution. During permit negotiations, some issues may warrant additional clarification and direction from agency and Authority leadership. The permitting negotiation teams will identify and escalate these issues in cooperation with agency staff.

Sites Project Authority Strategic Plan

Figure 6 - Environmental Review and Permitting Timeline



Decision Responsibilities

Objective 4A, Delegate decision responsibilities and clarify working relationships to secure project approvals and agreements, highlights the need to clarify and improve delegation of decisions to improve efficiencies. Staff reviewed the current delegation of decision responsibilities and provided a consolidated matrix of existing and proposed responsibilities. The Authority Board and Reservoir Committee reviewed and revised the matrix. The final draft Delegated Authority Levels Matrix is included in agenda item 2.1 for the December 18 joint Reservoir Committee and Authority Board meeting. The matrix addresses the following needs:

- The matrix incorporates current delegations afforded through governance documents, except where dollar thresholds have been updated for inflation and best practice.
- Several “new” areas of delegated authority are included to reduce administrative burden where doing so would not put the Authority Board or Reservoir Committee at greater financial, regulatory, or legal risk.
- Adjusting the invoice approval and payment process is proposed to trim time between invoice and payment of claims.

Implementation in several cases would require development of policies and procedures (as noted in the matrix). Having Board approved delegations will help to define priorities for procedure development going forward. Additional revisions to the delegation of decision responsibilities will be considered as part of developing the Plan of Finance.

Progress Reporting

The environmental review and permitting team developed a dashboard to track and report on progress or work with permitting and cooperating agencies on the topics and considerations to be addressed. The dashboard tool identifies the key topics for discussion and alignment and the stepwise process toward alignment and concurrence to meet common objectives. The dashboard will be updated regularly and reviewed with the Environmental Review and Permitting Work Group and contribute to summary progress reporting for the Authority Board and Reservoir Committee. The example dashboard is included as an attachment in the Environmental Review and Permitting Action Plan (Attachment B).

Attachment A – Project Financing Action Plan

Project Financing Action Plan Technical Memorandum



To:	Reservoir Committee and Authority Board
CC:	Budget and Finance Committee
Date:	October 8, 2020
From:	JP Robinette
Authority Agent Review by:	Jerry Brown
Subject:	Project Financing Action Plan

1.0 Introduction

In August 2020, a revised Amendment 2 Work Plan was approved. The work plan included an operating budget through the end of 2021 with a start date of September 1, 2020. A \$1.5 million placeholder was established in the budget to resource the work needed to achieve the 75% local cost share commitment, a requirement under Prop 1 (WSIP), which is administered by the California Water Commission (CWC). The Prop 1 requirement includes no specific definition of what constitutes the commitment so there appears to be latitude to self-define.

At the joint Reservoir Committee and Authority Board September 2020 meeting, there was concurrence on a set of deliverables to achieve the required local cost share commitment and direction was given to prepare an action plan involving these items.

This action plan represents the Authority's strategy for advancing next steps for Strategic Plan Goal 1 (Affordability) and Goal 4 (Effective) and contains an approach and process for securing local cost share commitment, a schedule for these activities, a set of resources and associated budgets needed, and recommended next steps.

2.0 Cost Share Commitment Approach and Process

At the September joint meeting, it was confirmed that information answering the following "three big questions" represents an appropriate framework for providing project agreement participants and Authority Board members with project assurances that would facilitate making the necessary local cost share commitment. Also, since the Prop 1 requirement precedes the State's final contractual commitment of funding, having these questions answered for the local cost share should suffice to meet the State's requirement as well. This is an issue we would engage CWC staff on once there is Board concurrence with the approach. The proposed "three big questions" are:

- What do we get? ("we" refers to the individual participating agency)
- What does it cost us? ("us" refers to the individual participating agency)
- How do we pay for it? ("we" refers to all of the local agencies together)

The assurances needed for agencies to commit to their share of the project are summed up in two key deliverables: the storage and supply services contract term sheet and the plan of finance (Figure 1). The process for developing these key deliverables is outlined in Figure 2.

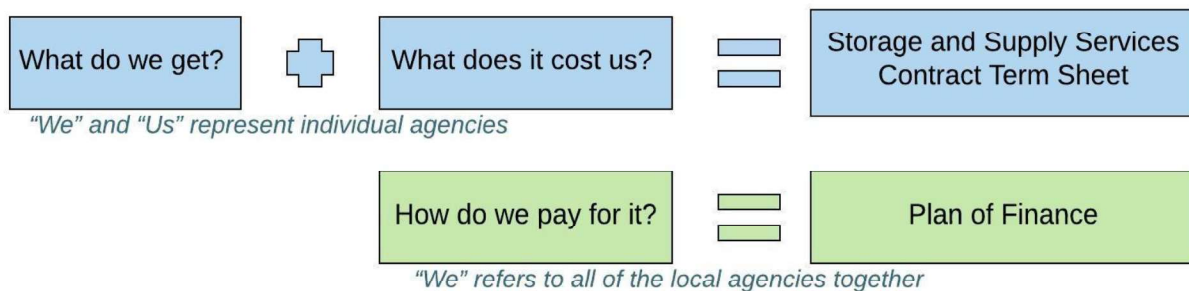


Figure 1. Member Assurances

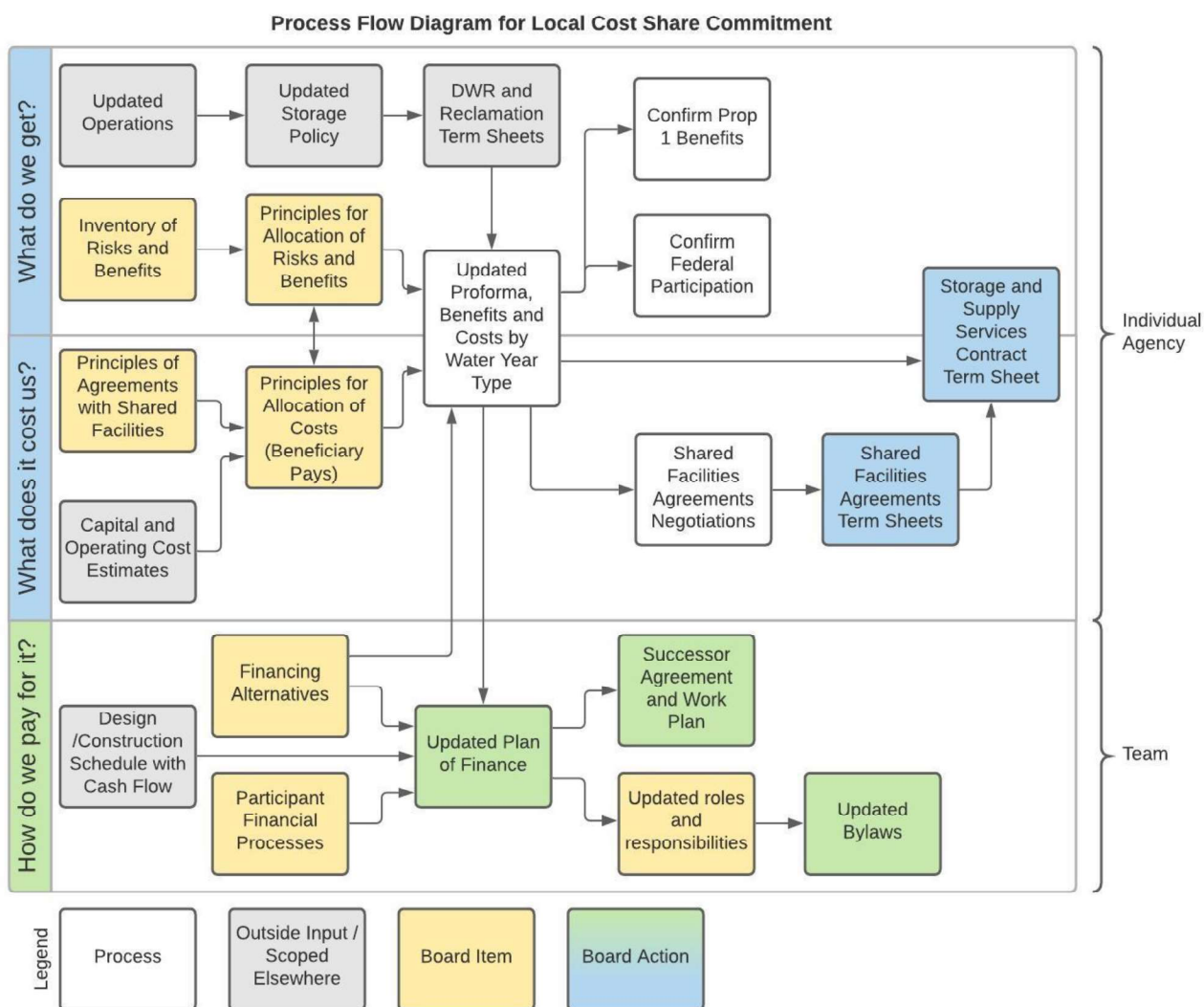


Figure 2. Cost Share Commitment Process

- Plan of Finance
- Storage and Supply Services Contract (SSSC) Term Sheet
- Successor Agreement and Work Plan (for activities post Jan 1, 2022)

3.0 Schedule

Schedule Diagram for Local Cost Share Commitment

The diagram illustrates the timeline for the Local Cost Share Commitment process, spanning from September 2020 to January 2022. The process is organized into four main categories:

- Outside Process (Grey):** This track shows external milestones and reports. Key events include the Board Approval Action Plan (Oct 2020), Updated Operations (Nov 2020), Feasibility Cost Estimate and Schedule (Feb 2021), Updated Storage Policy (Apr 2021), DWR / Reclamation Term Sheets (Jun 2021), Final CWC Feasibility Report (Aug 2021), and the Prop 1 Eligibility Deadline (Dec 2021).
- What do we get? (Blue):** This track focuses on the deliverables received. It includes the Update Proforma (starting Dec 2020), Risk and Benefit Principles (starting Feb 2021), and the Storage and Supply Services Contract Term Sheet (starting Jun 2021).
- What does it cost us? (White):** This track details the costs and agreements. It features the Facilities Use Agrmt Term Sheets (starting Nov 2020), the CBD (starting Feb 2021), and the Cost Allocation Principles (starting Apr 2021).
- How do we pay for it? (Green):** This track outlines the funding and financial processes. It includes Participant Financial Processes (starting Dec 2020), Finance Alternatives (starting Jan 2021), the Plan of Finance (starting Apr 2021), Roles and Respons (starting Jun 2021), Home Board Decisions and Rebalancing (starting Aug 2021), and the Successor Agreement and Work Plan (starting Oct 2021).

The timeline is marked with months from Sep 2020 to Jan 2022. Milestones are indicated by diamonds, and tasks are represented by rectangles. The diagram shows a complex interplay of these processes, with many tasks and milestones occurring simultaneously or in close succession.

10/12/2020

4.0 Resources and Budget

The anticipated resources include to deliver the scope on schedule include the project controls consultant, Brown and Caldwell, for overall task leadership, Montague DeRose and Associates for municipal advisory services, Stradling Yocca Carlson and Rauth for bond counsel services, and The Catalyst Group for as-needed facilitation support and strategic plan alignment. Task orders have been developed for these resources and are to be considered at the October Reservoir Committee and Authority Board meetings. Table 1 shows a summary of costs by deliverable for each firm compared to the approved work plan. Unallocated funds remain and will be committed only upon future approval by the Reservoir Committee and Authority Board.

Table 1. Cost Share Commitment Resources

Deliverable / Firm	Work Plan Budget Incl. Placeholder* (\$k)	October '20 Budget Allocations (\$k)
Plan of Finance	\$289	\$447
Brown and Caldwell	\$39	\$169
The Catalyst Group		\$40
Montague DeRose and Associates	\$250	\$148
Stradling Yocca Carlson & Rauth		\$90
Shared Facilities Term Sheets		\$105
Brown and Caldwell		\$105
Storage and Supply Services Contract Term Sheet		\$379
Brown and Caldwell		\$379
Plan of Finance Placeholder	\$1,211	\$569
Unallocated	\$1,211	\$569
Work Plan Budget	\$1,500	\$1,500

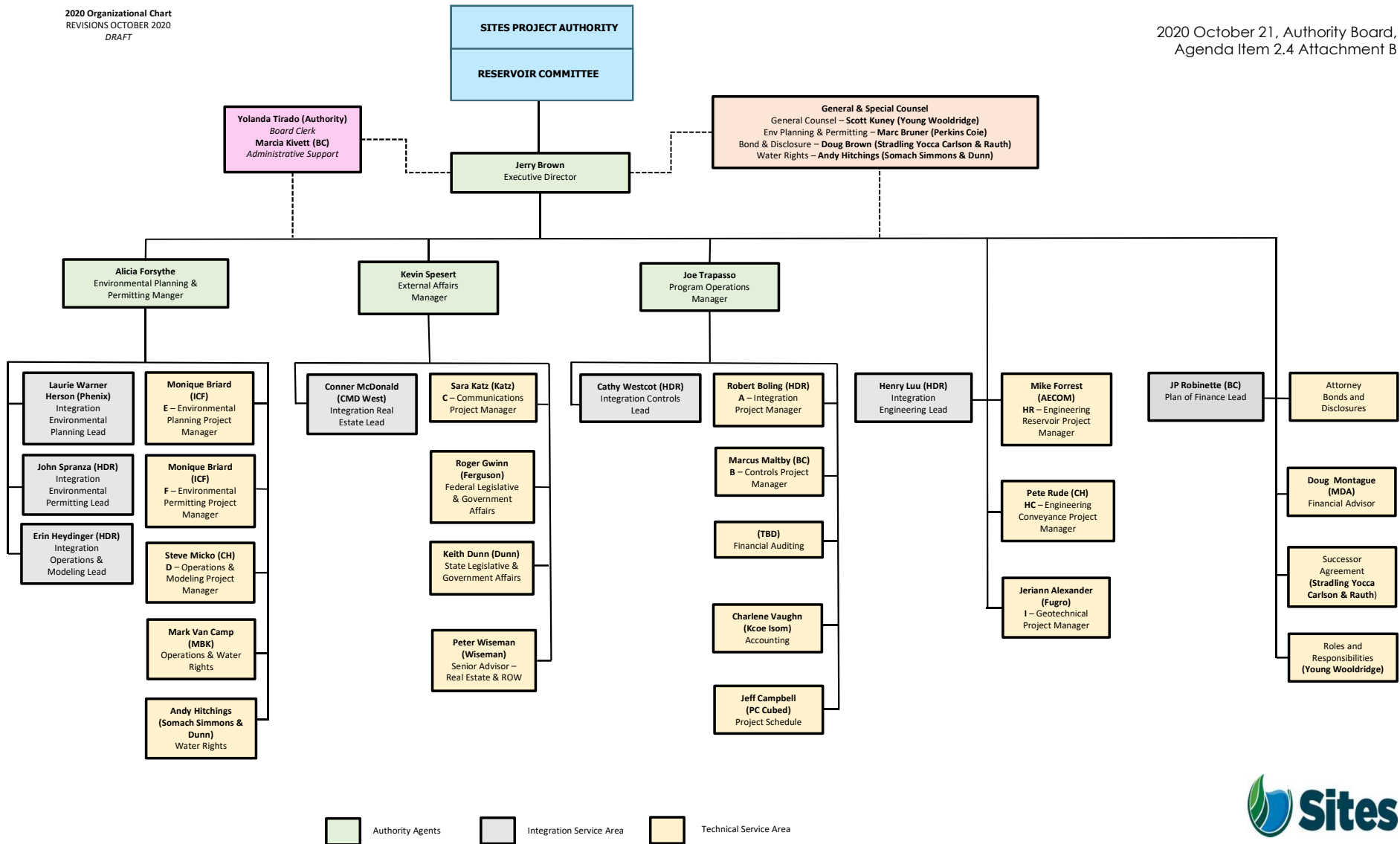
* Per Amendment 2 Work Plan (Rev D) approved in August 2020.

5.0 Recommended Next Steps

Staff recommends the approach, schedule, and budget outlined in this action plan be adopted and implemented. Approval in October 2020 is important for meeting the Prop 1 deadline for 75% local cost share commitment by January 1, 2022.

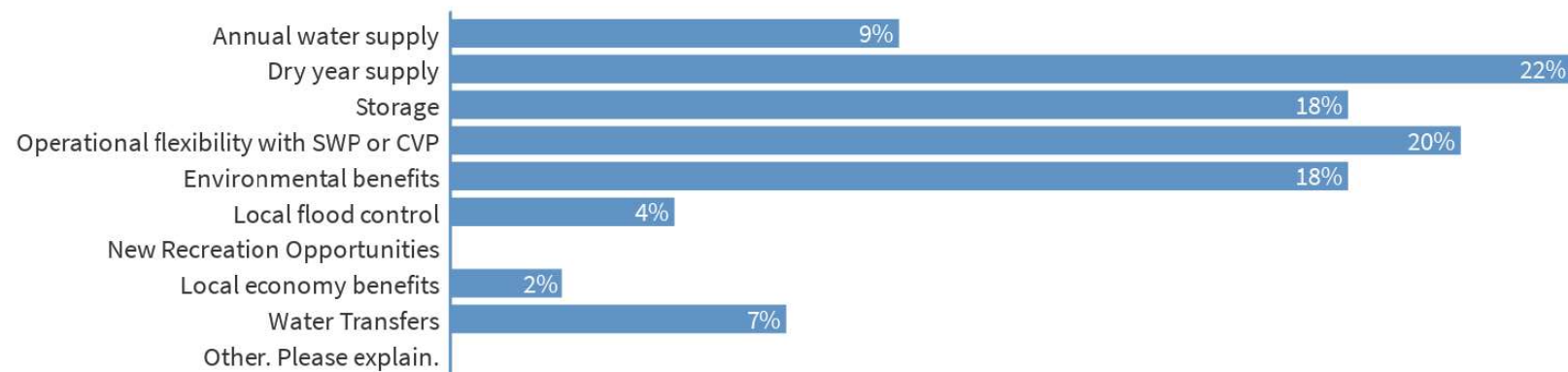
Following approval of this action plan, the following implementation steps are recommended:

1. Approve task orders for identified resources in October 2020.
2. Establish an appropriate work group / committee for the local cost share commitment effort.
3. Execute necessary organizational reporting changes.
4. Begin facilities use agreement negotiations (per Figure 3) through delegation of lead negotiator responsibilities.



Poll results from September 17, 2020 joint meeting presentation on item 3.1: Review Activities Needed to Achieve 75% Local Cost Share Commitment by Jan 1, 2022

This list represents all of the things individual agencies are seeking from the project (select all that apply)



 Answers to this poll are anonymous

Poll results from September 17, 2020 joint meeting presentation on item 3.1: Review Activities Needed to Achieve 75% Local Cost Share Commitment by Jan 1, 2022

Are there any other information needs and/or assurances your agency will require to make your local cost share commitment? (please explain)

"Long term governance structure that provides assurance for securing benefits and empowering decision making"

"Internal water transfer "clearing house" structure. "

"Certainty on contributions from non-water agency sources"

"How much water will the fish agencies be taking?"

"Is there any work being done on a future clearinghouse structure"

"Educational support to help individual investors understand what they are receiving with their investment"

"A schedule of anticipated charges in the upcoming years"

"What do we get in the form of a water storage component for each ac/ft?How is that defined?"

"More certainty on storage"

"Not at this time."

"financing terms"

"We need to better understand how exchanges between members might work."

"Ability to place on Statement of Charges"

"Not that I can think of, well done!"

 Answers to this poll are anonymous

Attachment B – Environmental Review and Permitting Action Plan



Environmental Review and Permitting Action Plan

Permitting Strategy

The Sites environmental review and permitting team has three primary objectives in advancing permit approvals through 2021:

1. Make consistent progress toward securing permits for a cost-effective, affordable project.
2. Demonstrate progress and assurance that permits will be secured.
3. Maintain the schedule for project approvals, funding, and financing.

To achieve these objectives, the Sites permitting strategy is to implement the following collaborative, multi-level communications/negotiations approach for the environmental review and five high priority permitting processes.

- A. **Work collaboratively with permitting and resource recovery staff** at the permitting agencies and operations staff at DWR and Reclamation to define project operations, benefits, and acceptable permit requirements.
- B. **Brief state and federal agency leadership** at permitting milestones to maintain commitment and agency alignment for successful permitting and resource recovery benefits.
- C. **Brief state and federal elected officials** as needed to maintain project funding and schedule.

Successfully accomplishing a collaborative, multi-level permitting strategy will depend on the dynamic implementation of the following principles.

- **Interest-based negotiations** within the framework established by the Authority Board and Reservoir Committee (June 2020). Interest-based negotiations are based on seeking and supporting full understanding of the interests and desired outcomes for all parties (the Authority, Reservoir Committee, regulatory agencies, and other partners).
- **Regular progress reporting** on issues, accomplishments, and challenges. The permitting negotiations teams are committed to frequent and transparent communications, with appropriate confidentiality, with all audiences on the topics that inform and support interest-based negotiations.
- **Prompt escalation of issues and challenges** for discussion and resolution. During permit negotiations, some issues may warrant additional clarification and direction from agency and Authority leadership. The permitting negotiation teams will identify and escalate these issues in cooperation with agency staff.

Sites Environmental Review and Permitting Action Plan

Key Permits

Five primary permitting processes determine the necessary project approvals by regulatory agencies and influence the cost and operations of the Sites Reservoir Project.

Permit	Law	Agencies	Focus
Biological Assessment/ Biological Opinion	Federal Endangered Species Act	US Fish & Wildlife Service (USFWS) National Marine Fisheries Service (NMFS)	Terrestrial and aquatic impacts and mitigation
Incidental Take Permit – Construction	California Endangered Species Act	CA Dept. of Fish and Wildlife (CDFW)	Construction footprint Construction activities Listed species impacts and mitigation
Incidental Take Permit – Operations	California Endangered Species Act	CA Dept. of Fish and Wildlife (CDFW)	Diversion criteria Operations benefits Listed species impacts and mitigation
Water Right	Water Commission Act of 1914 and others	State Water Resources Control Board	Points of diversion Beneficial uses Place of use
Section 106	National Historic Preservation Act	Reclamation Advisory Council on Historic Preservation (ACHP) State Historic Preservation Office (SHPO)	Construction footprint Historical and cultural resources Tribal lands and resources
Sections 404	Clean Water Act	U.S. Army Corps of Engineers	Dredge and fill of the waters of the U.S.
Section 401 Water Quality Certification	Clean Water Act	State Water Resources Control Board	Discharge of pollutants into waters of the U.S.

Other Permit Processes

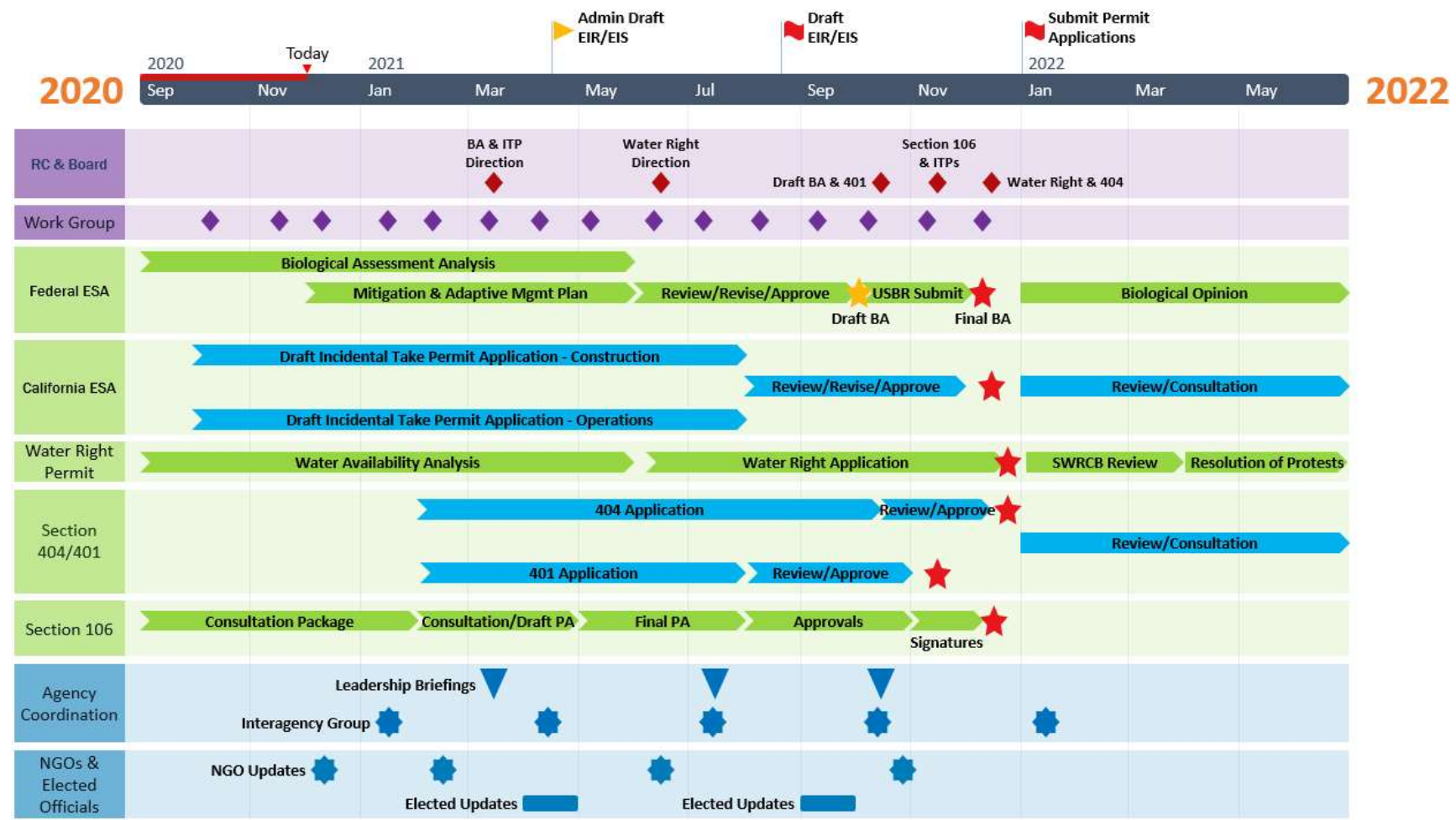
The Authority must obtain other permits for construction and operations that will be completed after 2021.

Sites Environmental Review and Permitting Action Plan

Schedule

Figure 1 shows the anticipated schedule for the draft environmental document and five major permitting processes. All permit applications are expected to be submitted to the responsible agencies by January 15, 2022. Final permits are expected in 2022 with the water right permit expected in 2023. The detailed roadmaps for each permitting process are included in Attachment A.

Figure 1 - Anticipated Schedule for the Sites Project Five Major Permitting Processes and Environmental Review



Permitting Communications Approach

The following summarizes the planned communications approach with important leaders, decision-makers, staff, and interested parties. This approach will be implemented consistent with the negotiations approach for permits and operating agreements approved by the Reservoir Committee and Authority Board in June 2020.

Agency Staff

As presented in June 2020, the Authority staff will coordinate communications with two agency technical working groups (see Attachment B for expected participants):

- **Interagency Update and Coordination Meetings.** Quarterly updates to all interested permitting and partnering agencies.
- **Fishery and Operations Technical Meetings.** As needed coordination meetings with fisheries agencies, Reclamation, and other agencies with specific expertise to review modeling and analysis approaches, operational criteria, and species effects.

Additional individual agency coordination meetings are planned to review permit-specific considerations.

Agency Leadership / Management

Provide update briefings every four months or as needed to report on progress and accomplishments, next steps, and timeline.

Escalate issues and challenges to management, if necessary, for discussion and resolution.

- Issues that cannot be resolved at the staff level.
- Issues that could have material impact on cost or schedule as defined in the bylaws.
- Coordination issues across multiple agencies or departments.

Ad Hoc Environmental Planning & Permitting Work Group

The Work Group will be the primary means for conveying progress updates and seeking input. Three types of information/action will be planned with the Work Group:

1. **Briefings and Guidance** on requirements, assumptions, approach, and topics.
2. **Updates** on status and progress.
3. **Review and Recommendations** on permit applications and acceptance.

Reservoir Committee & Authority Board

The Reservoir Committee and Authority Board will review and approve the permitting action plan, negotiation principles and parameters, and permit applications. Staff and the Work Group will keep the boards informed and seek approval as follows:

1. **Updates** on status and progress.
2. **Direction** on negotiation principles and parameters.
3. **Approval** of strategy and action plan, permit applications, and permit acceptance.

Non-Governmental Organizations, Tribes, and Landowners

Staff will schedule update briefings with environmental NGOs to review progress and topics of concern. Up to four rounds of briefings with NGOs are planned through 2021. Meetings will also occur throughout 2021 with Tribes and local landowners.

Responsibilities

Consulting Team

- Conduct modeling and analysis.
- Prepare permit materials and deliverables.
- Support Work Group and technical working group collaboration.

Authority Agents

- Lead negotiation teams as delegated by the Executive Director.
- Coordinate agency communications and technical working groups.
- Direct permit modeling, analysis, and deliverables.
- Report progress and issues for escalation.

Environmental Review and Permitting Work Group

- Advise the Reservoir Committee on all environmental planning and permitting aspects of the development and implementation of pre-construction, construction, and mitigation actions for the Sites Reservoir Project.
- Review progress and suggest refinements.

Reservoir Committee and Authority Board

- Provide oversight and guidance on the permitting strategy and action plan.
- Approve permit negotiation principles and parameters.
- Approve permit applications.
- Participate in leadership and elected official briefings, as appropriate.

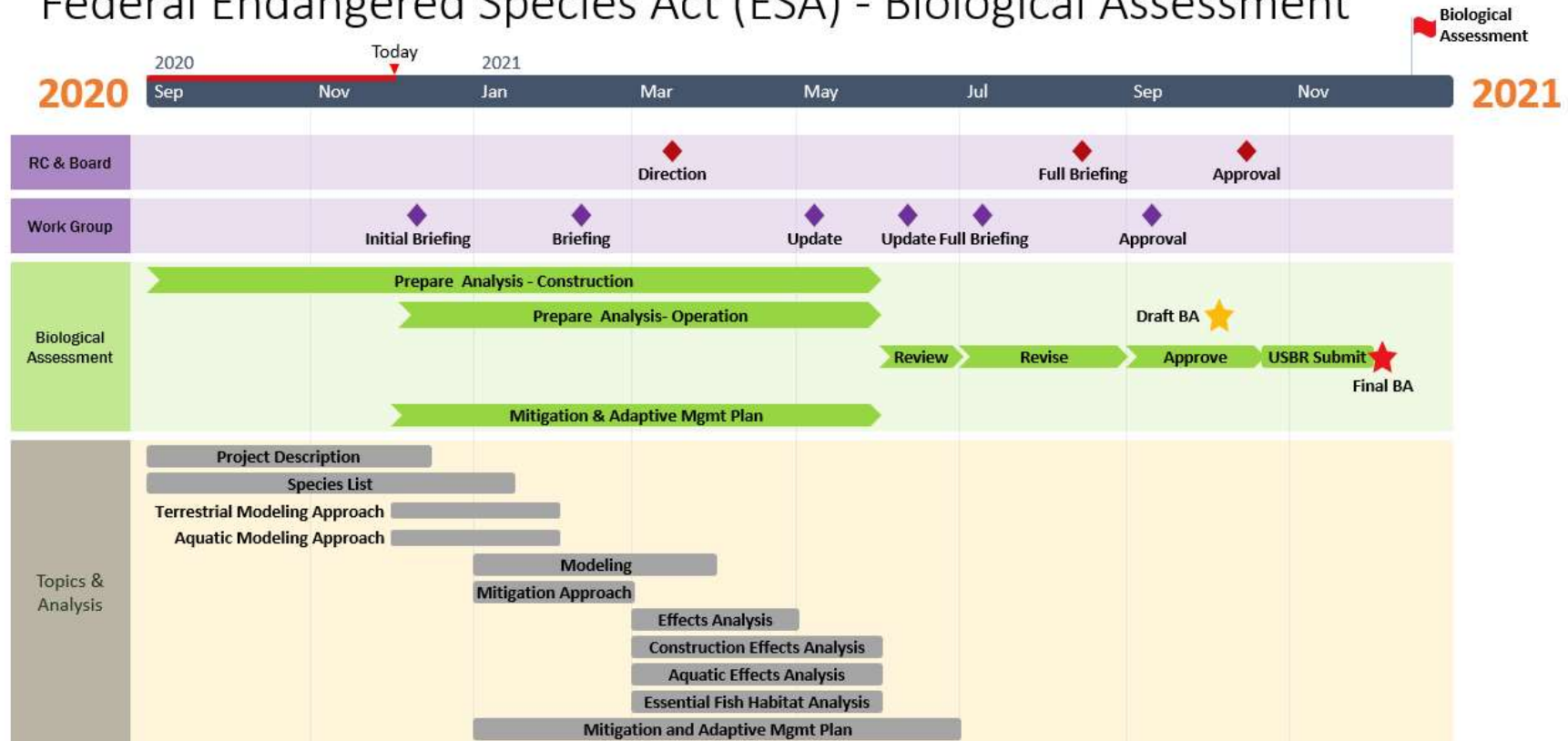
Progress Reporting

The Authority agents will provide frequent progress reports on the status of coordination and negotiation for each of the major permit processes in the Work Group. Progress reports will include the status of deliverables, major coordination/negotiation topics, and any anticipated challenges. Summaries of the permitting progress reports will be incorporated into regular progress reports for the Reservoir Committee and Board. An example permitting progress dashboard is included as Attachment C.

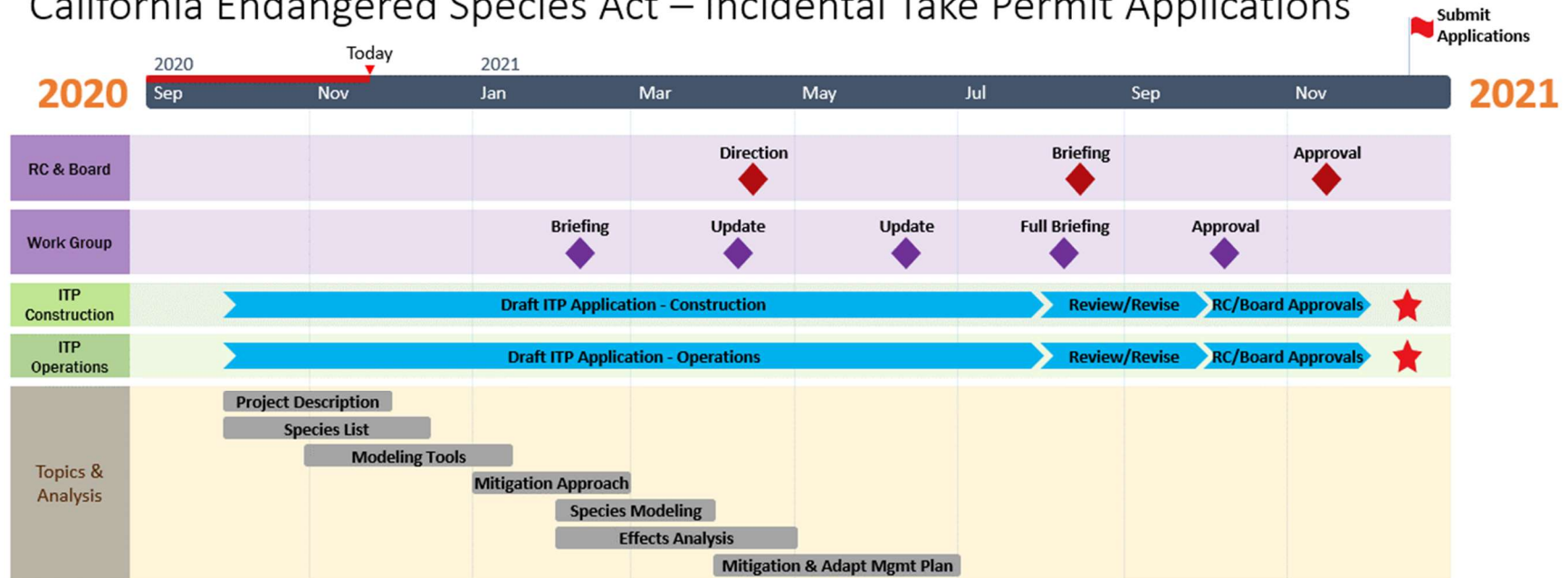
Attachment A

Detailed Roadmaps for Five Key Permits and Draft EIR/EIS

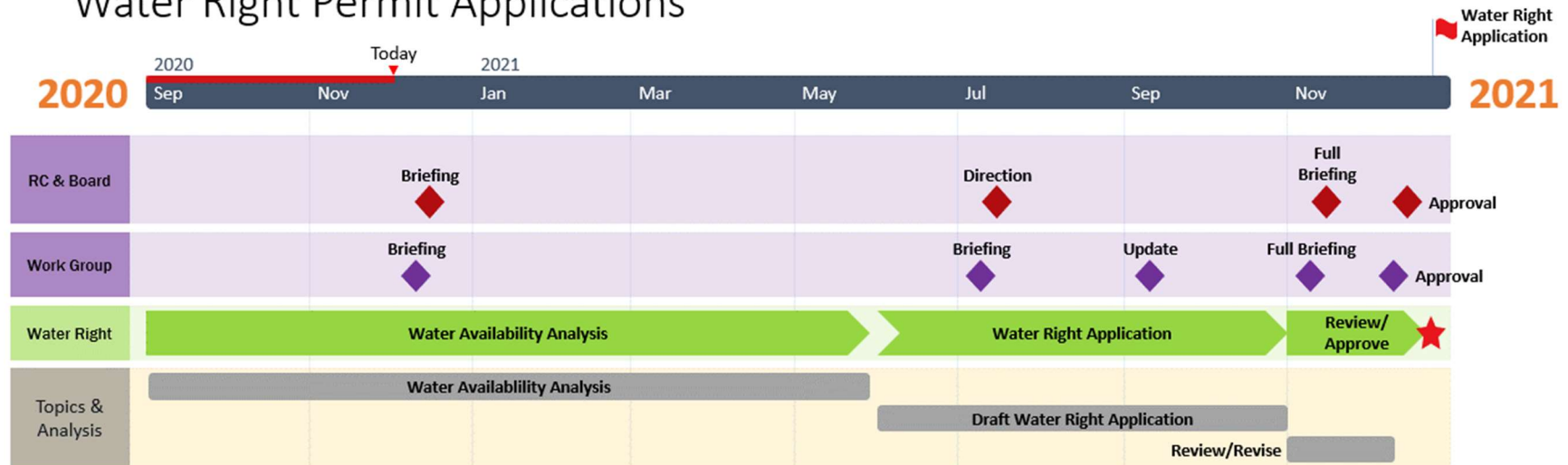
Federal Endangered Species Act (ESA) - Biological Assessment



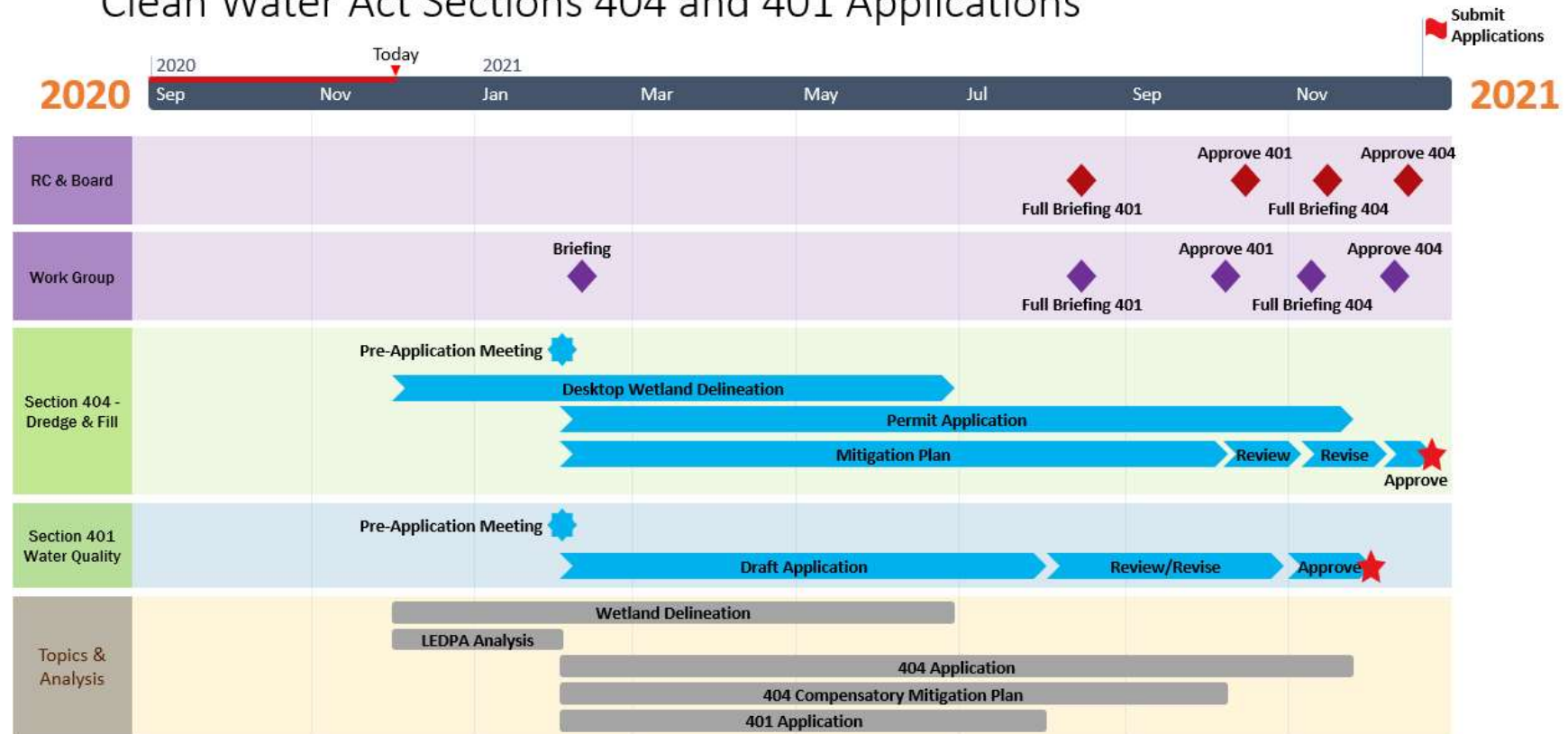
California Endangered Species Act – Incidental Take Permit Applications



Water Right Permit Applications

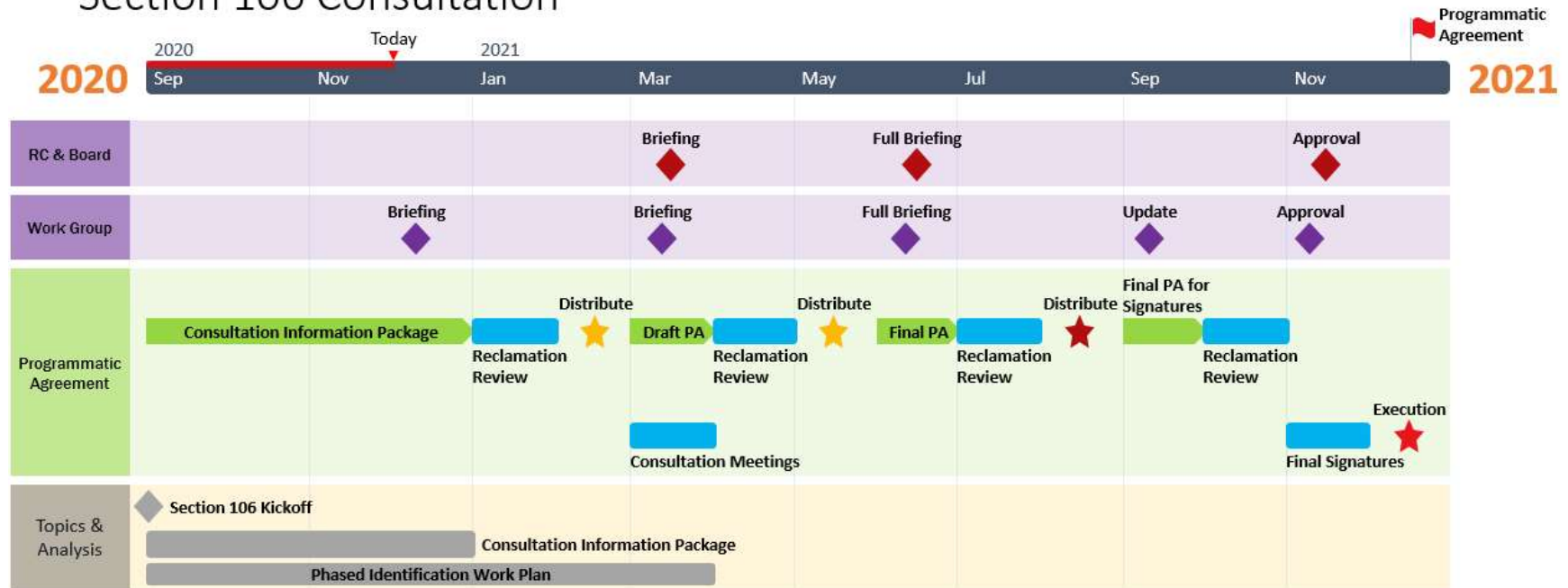


Clean Water Act Sections 404 and 401 Applications



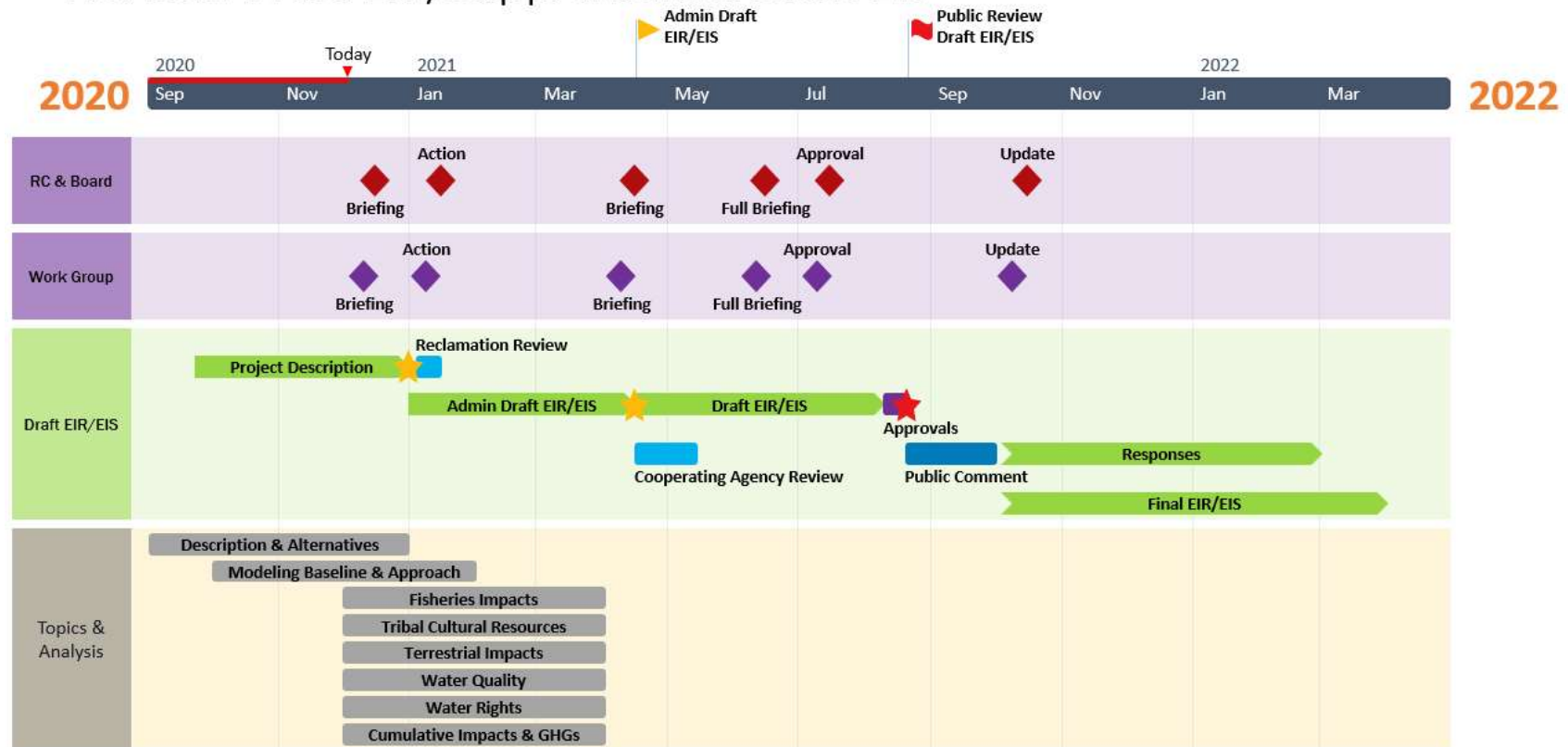
Sites Environmental Review and Permitting Action Plan

Section 106 Consultation



Sites Environmental Review and Permitting Action Plan

Revised Draft EIR/Supplemental Draft EIS



Potential Cooperating Agencies for NEPA Review: BIA, USEPA, WAPA, USFWS, NMFS, USACE, and three federally recognized tribes.

Attachment B

Regulatory Agency Technical Working Groups

Interagency General Update and Coordination Meetings

Potential Attendees: This meeting would be open to any agency that had an interest. Potential attendees would be broad and could include the following:

- United States Fish and Wildlife Service (USFWS)
- Bureau of Reclamation (Reclamation)
- Bureau of Indian Affairs (BIA)
- National Marine Fisheries Service (NMFS)
- Natural Resources Conservation Service (NRCS)
- United States Army Corps of Engineers (USACE)
- United States Environmental Protection Agency (USEPA)
- Western Area Power Administration (WAPA)
- California Department of Fish and Wildlife (CDFW)
- California Department of Transportation (Caltrans)
- California Department of Water Resources (DWR)
- California Office of Historic Preservation - State Historic Preservation Officer (SHPO)
- California State Water Resources Control Board
- Central Valley Regional Water Quality Control Board
- Central Valley Flood Protection Board
- County of Colusa
- County of Glenn
- County of Yolo

Fishery and Operations Technical Meetings

Potential attendees could include the following:

- United States Fish and Wildlife Service (USFWS)
- Bureau of Reclamation (Reclamation)
- National Marine Fisheries Service (NMFS)
- California Department of Fish and Wildlife (CDFW)
- Additional agencies, depending on topics and authority

Attachment C

Permitting Progress Dashboard

Key

Prepared: Internal work by team

Presented: Provided to agencies for review

Reviewed: Reviewed and discussed with agencies

Revised: Agency comments considered and addressed

Resolved: Agency issues/concerns discussed and resolved

Deferred: Deferred to further negotiations after application

Confirmed: Agencies have confirmed acceptance/agreement

Complete
In Process
Challenge
Roadblock

Activity completed

Activity in progress

Team and agencies discussing how to resolve issues

Significant issues slowing progress; escalation may be needed

Permit	Summary Status	Permit Topics/Considerations	Agreement Status with Agencies						
			Prepared	Presented	Reviewed	Revised	Resolved	Deferred	Confirmed
Biological Assessment/ Biological Opinion Reclamation USFWS NMFS		Project Description							
		Species List							
		Terr. Species Modeling Approach							
		Aquatic Species Modeling Approach							
		Mitigation Approach							
		Species Modeling							
		Effects Analysis							
		Essential Fish Habitat Analysis							
		Construction Effects Analysis							
		Aquatic Effects Analysis							
		Mitigation and Adaptive Mgmt Plan							
Incidental Take Permit – Construction CDFW		Project Description							
		Species List							
		Species Modeling Approach							
		Mitigation Approach							
		Species Modeling							
		Effects Analysis							
		Mitigation and Adaptive Mgmt Plan							
Incidental Take Permit – Operations CDFW		Project Description							
		Diversion Criteria							
		Modeling Approach							
		Mitigation Approach							
		Species Modeling							
		Effects Analysis							
		Mitigation and Adaptive Mgmt Plan							
Water Right Permit SWRCB		Water Availability Analysis							
		Draft Water Right Application							
		Internal Review/Revise							
		Submit Water Right Application							

Key

Prepared: Internal work by team

Presented: Provided to agencies for review

Reviewed: Reviewed and discussed with agencies

Revised: Agency comments considered and addressed

Resolved: Agency issues/concerns discussed and resolved

Deferred: Deferred to further negotiations after application

Confirmed: Agencies have confirmed acceptance/agreement

Complete	Activity completed
In Process	Activity in progress
Challenge	Team and agencies discussing how to resolve issues
Roadblock	Significant issues slowing progress; escalation may be needed

Permit	Summary Status	Permit Topics/Considerations	Agreement Status with Agencies						
			Prepared	Presented	Reviewed	Revised	Resolved	Deferred	Confirmed
Clean Water Act - Section 404 USACOE		Desktop Wetland Delineation							
		LEDPA* Analysis							
		404 Permit Application							
		Compensatory Mitigation Plan							
		Internal Review/Revise							
		Approve/Submit 404 Application							
Clean Water Act - Section 401 SWRCB		Pre-Application Meeting							
		Draft 401 Application							
		Review/Revise							
		Approve/ Submit							
Section 106 Consultation Reclamation SHPO Tribes		Consultation Information Package							
		Phased Identification Work Plan							
		Draft Programmatic Agreement							
		Consultations							
		Final Programmatic Agreement							
		Reviews							
		Final PA for signature							
EIR/EIS Reclamation & Cooperating Agencies		Execution							
		Project Description & Alternatives							
		Modeling Baseline & Approach							
		Fisheries Impacts							
		Tribal Cultural Resources							
		Terrestrial Impacts							
		Water Quality							
		Water Rights							
		Cumulative Impacts & GHGs							

* LEDPA Least environmentally damaging practicable alternative



Meeting: **Reservoir Committee & Authority Board Agenda**
Item 3.6

October 16, 2026

Subject: **Impact Alleviation Discussions with Maxwell Unified School District**

Requested Action:

Receive a status report on discussions between the Authority and Maxwell Unified School District toward achieving an Impact Alleviation Agreement.

Detailed Description/Background:

This report provides an update on the discussions about an impact alleviation agreement with Maxwell Unified School District (MUSD). The last report on this subject was in June 2026. The Board has previously indicated an interest in being briefed on matters involving local community entities. Board feedback on the approach Staff is taking to achieve a mutually beneficial outcome would be helpful.

Since the last report to the Board, Staff met with MUSD staff and exchanged the attached correspondence. Recall that in cooperation with MUSD, the Authority competitively selected and paid 100% of the cost for the consulting firm, BAE Urban Economics, to prepare an independent impact analysis of potential project effects on the current and future operations of the Maxwell Schools. The report concluded that:

- No significant historical or latent fiscal impacts attributable to the Project were identified. The report noted that regional demographic and economic trends are the primary drivers of enrollment decline.
- During construction, there are no definite impacts but there are possible areas of impacts depending on actual conditions including: i) school bus reroute mileage/wear and tear cost and time at up to \$5,000 per year (2026 dollars) ii) the need for crossing guard and student safety measures are possible depending on project adherence to limited use of Oak Street in Maxwell, iii) employment incentives to assist MUSD in retaining certain staff estimated at up to \$372,000 annually in current dollars may be needed. A “paid as incurred” approach is suggested.
- The Sites Reservoir Project is not expected to create long-term structural operating deficits for the MUSD.
- Long-term, projected enrollment increases are expected to remain within existing school capacity and are expected to be offset by associated State funding. Facility and modernization costs associated with potential future residential growth were estimated to range from approximately \$154,000 to \$338,000, depending on actual housing and population growth. This is net of developer fee revenue secured by

MUSD from new development and based on current fees not being adjusted by MUSD. Again, due to the uncertainty, a “paid as incurred” approach is suggested.

Since the last report, Staff met with MUSD to review the BAE analysis and discuss a path toward agreement. MUSD continues to disagree with portions of the analysis and has raised concerns regarding the Project’s potential fiscal impacts and differences between updated construction information and assumptions used in the Final EIR. Staff continues to recommend an agreement focused on monitoring identified areas of concern, promptly addressing documented Project-caused costs as they occur, and providing a process to address additional impacts if actual conditions differ materially from current expectations. (see attachment A)

Prior Action:

June 2026: Review and comment on the status update on Impact Alleviation Agreements with interested parties as identified in the County Development Agreements.

Fiscal Impact/Funding Source:

The cost of the preparation of the Alleviation Agreements and the supporting analysis is included in the Amendment 3 work plan. Costs associated with the commitments being made will be incorporated into the updated Project cost estimate.

Staff Contact:

Jerry Brown

Attachments:

Attachment A – MUSD 9.18.26 Fiscal Impact Analysis and Impacts to Maxwell Unified School District Letter

Attachment B – Sites 10.12.26 Response Letter



Maxwell Unified School District

P. O. Box 788 / 515 Oak St., Maxwell, CA 95955

Phone (530) 438-2052 Fax (530) 438-2693

Summer Shadley, Superintendent

September 18, 2026

Dear Mr. Brown:

I am writing on behalf of Maxwell Unified School District regarding the final Fiscal Impact Analysis prepared by BAE Urban Economics and our July 15, 2026, meeting. During that meeting in my office, you stated that, based on the study's findings, the Sites Project Authority was rescinding its previous offer of \$50,000 per year for seven years during construction.

As you are aware, MUSD does not agree with the report's findings primarily because the report does not consider the data and information contained in the FEIR for the Sites Project as it relates to immediate and future impact to MUSD and its students. If the FEIR cannot be relied upon, we would expect that the Authority's Board will make revisions publicly.

MUSD must have accurate and complete data and information to properly assess the Project's impacts and determine appropriate mitigation. Further, the Authority's rescission of its previous offer has not yet been confirmed in writing. Please provide written confirmation of the Authority's position by October 9, 2026, so that I may accurately update the MUSD Board of Trustees. Additionally, we have not received any correspondence regarding how the Authority intends to move forward in addressing the impacts of the Project on the District and our students. I would appreciate a written update regarding the Authority's proposed next steps by October 9, 2026, so that I may provide an accurate update to the Board and the MUSD community.

Thank you for your attention to this matter. I look forward to hearing from you.

Sincerely,

Summer Shadley

Superintendent

Maxwell Unified School District

cc: Maxwell Unified School District Board of Trustees

Colusa County Board of Supervisors

Sites Project Authority Board of Directors



October 12, 2026

Summer Shadley
Superintendent
Maxwell Unified School District
515 Oak Street
Maxwell, CA 95955

Subject: Sites Project Fiscal Impact Analysis and Path Forward

Dear Ms. Shadley:

Thank you for your September 18, 2026, letter regarding the BAE Urban Economics Fiscal Impact Analysis and our July 15 meeting. I appreciate the District's continued engagement and recognize your responsibility to protect the interests of Maxwell Unified School District, its students, and the Maxwell community.

I would like to clarify the Authority's position regarding its previous financial offer and reiterate the approach I presented during our July 15 discussion.

Status of Previous Financial Offer

The Authority previously proposed providing the District \$50,000 annually for seven years during Project construction. This proposal was developed before completion of the independent BAE Fiscal Impact Analysis, which provides a more detailed understanding of the potential fiscal impacts to the District. While the analysis does not establish a basis for fixed annual compensation at this level, the Authority recognizes the importance of its previous offer to the District and the value of providing financial certainty as construction approaches.

With this in mind, the Authority is prepared to maintain its previous offer of \$50,000 annually for seven years as part of a mutually acceptable Impact Alleviation Agreement. This commitment reflects our desire to recognize the District's concerns, maintain a positive working relationship, and establish a practical basis for reaching an agreement. We believe this represents a meaningful financial "stay ahead" type of commitment by the Authority, particularly when combined with an agreement to address additional documented Project-related impacts should they occur. Our intention in maintaining this offer is to provide a foundation for reaching agreement on the remaining issues, rather than opening negotiations over the amount of fixed annual compensation.



P.O. Box 517
Maxwell, CA 95955
530.438.2309

Fiscal Impact Analysis and the Final EIR

We recognize that MUSD disagrees with certain findings of the BAE Fiscal Impact Analysis, particularly those concerning the permanent conversion of land within the District's boundaries and the potential effects of construction activities on District operations.

Your letter also questions whether the Authority can continue to rely upon the certified Final Environmental Impact Report (EIR) because the construction workforce estimates and anticipated construction schedule used in the BAE analysis differ from those evaluated during the environmental review process.

We respectfully disagree with the suggestion that these differences, by themselves, call into question the adequacy of the Final EIR.

The Final EIR and the BAE analysis were prepared for different purposes. The Final EIR evaluates the environmental consequences of constructing and operating the Sites Project, while the BAE analysis evaluates potential fiscal impacts to the District using updated information concerning anticipated construction activities, workforce characteristics, and the District's financial circumstances.

As the Project advances, refinements to construction methods, workforce requirements, and the timing of individual activities will continue. The availability of more current information for a subsequent fiscal analysis does not establish that the assumptions used in the previously certified environmental document were inappropriate or that its conclusions are no longer valid.

California law establishes specific requirements for determining when changes to an approved project warrant additional environmental review. Under Public Resources Code Section 21166 and CEQA Guidelines Section 15162, differences in project assumptions or construction schedules do not automatically require revision of a certified EIR. The relevant consideration is whether changes to the Project, changed circumstances, or qualifying new information result in new significant environmental effects or a substantial increase in the severity of previously identified significant effects. There is nothing in the BAE analysis that would lead the Authority to believe that new significant environmental effects or a substantial increase in the severity of a previously identified significant effect would occur with the more current construction workforce estimates and anticipated construction schedule.

Proposed Path Forward

As I discussed with you on July 15, I believe the Authority and the District share an important objective: ensuring that material adverse impacts caused by the Sites Project, if any, are addressed fairly and promptly.



The approach I presented at our July 15 meeting was intended to establish a practical framework that provides the District with meaningful financial certainty while ensuring that additional financial obligations of the Authority are connected to actual Project-related impacts. By maintaining the previously offered annual payment and supplementing it with procedures to identify and address documented impacts as they occur, I believe we have the essential elements of a balanced agreement that recognizes the interests of both parties.

Such an agreement could include:

1. Regular coordination between the District and the Authority before and during construction.
2. Monitoring of transportation, employee retention, enrollment, and other mutually identified areas of concern. These were the areas BAE advised we focus on based on their analysis and experience.
3. Timely reimbursement by the Authority of documented, actual Project-caused costs, to the extent such costs are not otherwise addressed through the fixed annual payments, under agreed-upon procedures.
4. A process for evaluating and addressing additional impacts if actual conditions differ materially from current expectations.

I recognize that the District seeks financial certainty and that our agreement must provide more than a general commitment to revisit these matters in the future. The Authority's willingness to maintain its previous financial offer, together with the proposed procedures for addressing actual Project-related impacts, is intended to provide that certainty.

I believe we have reached a point where the essential elements of an agreement are clearly laid out for us. The Authority has made a meaningful commitment to support the District during construction, and I hope MUSD will view the proposed approach in that spirit. With the issue of the fixed annual payment now clarified, I suggest that we focus our remaining efforts on finalizing the agreement provisions necessary to provide both parties with the assurances they need.

I appreciate your continued engagement and look forward to working together to bring these discussions to a successful conclusion.

Sincerely,



Jerry Brown
Executive Director



cc: Maxwell Unified School District Board of Trustees
Colusa County Board of Supervisors
Sites Project Authority Board of Directors





Meeting: **Reservoir Committee & Authority Board Agenda
Item 3.7**

October 16, 2026

Subject: **Update on Glenn-Colusa Irrigation District and Tehama-Colusa Canal
Authority Facilities Use Agreements**

Requested Action:

Receive an update on the Glenn-Colusa Irrigation District (GCID) and Tehama Colusa Canal Authority (TCCA) Facilities Use Agreements and provide feedback on any critical issues to address before the agreements return for consideration and approval in November.

Detailed Description/Background:

Staff is continuing negotiations on the GCID and TCCA Facilities Use Agreements. The negotiations are progressing but are not yet to a final completed state. Staff expects to complete negotiations and post the final recommended versions of the agreements ahead of the November special Reservoir Committee and Authority Board (RC/AB) meeting on November 6. The posting is expected to occur to allow Participants 7-10 days of time to review the agreements before they are presented for consideration and approval.

Since the September update, staff has worked to refine the closing approach for each agreement. The remaining issues generally concern compensation, allocation of operating responsibilities and risk, and equitable treatment across facility partners. At a high level:

- TCCA: Staff continues to work with TCCA to finalize the Facilities Use Agreement for use of the Tehama-Colusa Canal facilities to convey diversions to and releases from Sites Reservoir. The agreement addresses the Project's share of costs to operate, maintain, and sustain the facilities over time, together with coordination of Sites operations and service to existing canal users.
- GCID: Staff continues to work with GCID to finalize the Facilities Use Agreement for conveyance of diversions to Sites Reservoir through the district's facilities. The agreement addresses coordination of Sites diversions with seasonal irrigation demands and maintenance shutdowns, while protecting GCID's existing water deliveries and drainage functions, including its use of Funks and Stone Corral creeks.

Broader alignment discussions remain on a separate track from these agreements. Those discussions continue to be important to TCCA and GCID long-term participation, but staff's objective is to avoid making completion of the Facilities Use Agreements dependent on resolving every broader alignment issue.

At this meeting, staff will brief the RC/AB on the remaining issues and the path to completion and receive feedback on any critical concerns that should be addressed before finalization. Any unresolved material issues or provisions requiring additional policy direction will be identified before the agreements return for approval.

Prior Action:

September 2026: Receive an update on the development of the Sites Project Agreements for use of local water conveyance infrastructure including the GCID Facilities Use Agreement, TCCA Facilities Use Agreement, and RD108 Operations Agreement.

Fiscal Impact/Funding Source:

Negotiation of both Facilities Use Agreements is to be conducted within the budgeted funds currently authorized by the Board.

There is an attachment in both agreements that describes the methodology previously determined for setting rates and charges by the non-Federal Operating Entity. While the exact amounts have not yet been determined, current estimates that have been discussed are in the range of \$10-30/af (2026 dollars), which is consistent with prior versions of the Plan of Finance. The rates would be set such that diversions and releases constitute an independent proportionate share of the existing O&M for the reaches of Canal in use.

Staff Contact:

JP Robinette

Primary Service Provider:

Nossaman / Brown and Caldwell

Attachments:

None



Meeting: **Reservoir Committee & Authority Board Agenda
Item 3.8**

October 16, 2026

Subject: **Update on Reclamation District 108 Operations Agreement**

Requested Action:

Receive a status update on the Operations Agreement with Reclamation District 108 (RD 108) and provide feedback on any specific areas of concern.

Detailed Description/Background:

Staff is continuing to negotiate the Operations Agreement with Reclamation District 108 (RD 108) for operations and maintenance services within the Lower Colusa Basin Drain and Knights Landing Outfall Gates system, which the Project uses to deliver project benefits. Since the September update, staff has refined the closing approach, incorporating RD 108's comments and the Authority Board's June direction on the compensation framework. Consistent with the closing framework for the GCID and TCCA Facilities Use Agreements, the agreement would initially compensate authorized services on a time-and-materials basis with a separately stated Administration Fee, supported by advance authorization, invoicing documentation, audit rights, and the common mutual Liability language.

Broader CBD value and alignment discussions remain on a separate track so they do not delay closure. Staff will brief the RC/AB on the remaining issues and the path to completion, complete the participant-review draft in October, and target final consideration and approval at the November 6, 2026 special meeting alongside the Facilities Use Agreements.

Prior Action:

June 2026 –Board provided feedback on the Authority's key terms of an Operations Agreement with Reclamation District 108 (RD 108) for the Lower Colusa Basin Drain (CBD) system.

Fiscal Impact/Funding Source:

There are sufficient funds in the Amendment 3 work plan to pay the costs related to this effort. It is expected that the expenditure of funds will run through the end of the Amendment 3 Work Plan, December 31, 2026. Operations and Maintenance scope finalization are expected to be further refined as modeling, design and analysis advances in Phase 3 and 4 of the Project.

Staff Contact:

JP Robinette
Rob Natoli

Primary Service Provider:

Brown and Caldwell/HDR

Attachments:

None

Sites Reservoir Project Monthly Status Report

Monthly Status Summary:

The development of the Sites Project continues to make progress in the critical areas, including the following activities:

Construction:

- Advanced value engineering concepts with Barnard.
- Performed a workshop with Barnard relating to schedule timeframes, specifically timing of enabling activities necessary to starting construction.
- Continued advancing Reservoir and Roads CMAR coordination.

Engineering:

- Continue supporting development of the Program Baseline Report.
- Continuation of the Conveyance CMAR procurement.
- Continued supporting Facility Use Agreement activities.
- Ongoing Project Delivery planning and coordination.

Coordination with Reclamation:

- Partnership Agreement negotiations concluded with a pencils down version completed for consideration at the June Authority Board / Reservoir Committee meeting. This pencils down version of the Partnership Agreement will be assessed as changes are made to the Benefits and Obligations Contract.
- Excess Capacity Contract negotiations concluded with a pencils down version. The pencils down version of the Excess Capacity Contract will also be assessed as changes are made to the Benefits and Obligations Contract.

Environmental Planning and Permitting:

- Continued coordination with the local air districts on the development of a Memorandum of Understanding to implement the Final EIR/EIS Mitigation Measure AQ-1.2. The text of the two MOUs were finalized in September and approved by both the Colusa County Air Pollution Control District and the Glenn County Air Pollution Control District.
- Continued efforts on the water rights permitting process. The Authority completed and submitted its comments on the Revised Draft Decision and Draft Permit. State Water Board consideration and adoption of the Sites Project Water Right is scheduled for November 5.

- The State Water Board issued the Project's Clean Water Act Section 401 Certification in September. The Authority is awaiting the Project's Section 404 permit. Coordination with the Army Corps of Engineers continued throughout September.
- Continued coordination with CDFW and DWR on the Project's Prop 1 Public Benefits Agreements.
- Continued coordination with design and engineering team on Project Delivery planning.
- Completed drafting the first Section 106 work plan describing initial construction activities planned in 2027 and submitted to Reclamation.
- Continued biological and cultural survey field work and associated reporting.

Operations:

- Continued CalSim 3 modelling efforts as the team has completed the Sites CalSim 3 model platform and is running analyses for the Participation decisions, including the Contracts for Administration of Public Benefits.

Partner Engagement, Public Outreach & Real Estate:

- Continued ongoing coordination with landowners who are part of the Early Acquisition Program and Priority Early Construction Program.
- Began the appraisal process for parcels associated with the Contingency Acquisition Program and continued discussion with landowners participating in the program. Continued coordination with landowners to discuss Temporary Right Of Entry for geotechnical, biological, environmental and cultural field activities and other real estate actions.
- Ongoing discussions with Colusa, Glenn and Yolo counties on the Developer Agreement as well as the Impact Alleviation Agreements with potentially affected public services during construction and/or operations.
- Ongoing coordination with GCID and TCCA regarding development of the respective Facilities Use Agreements.

Program Management & Administration:

- Ongoing coordination related to finalization of the regarding of Benefits & Obligations Contract.

This summary updates the RC & AB's requests from the September 2026 board meeting.

Action Item	Status
Communicate with TCCA on their inquiry to Reclamation about the Excess Capacity Agreement.	TCCA has communicated their input to Reclamation. The Authority expects to resolve any remaining issues at the 10/22 negotiation session.